May 19, 1977

MEMORANDUM FOR: SEE LIST OF ADDRESSEES

SUBJECT: Declassification of NSDM 98 and Dr. Brzezinski's Memorandum of April 27, 1977

NSDM 98 and Dr. Brzezinski's memorandum of April 27, 1977 regarding Coordination of Foreign Affairs Research Sponsored by the Federal Government are hereby declassified. All copies should be marked accordingly.

Michael Hornblow
Acting Staff Secretary

Attachments
National Security Decision Memorandum 98

TO: The Secretary of State
The Secretary of Defense
The Director, Office of Management and Budget
The Director, United States Information Agency
The Director of Central Intelligence
The Director, Arms Control & Disarmament Agency

SUBJECT: Coordination of Foreign Affairs Research Sponsored by the Federal Government

The President has reviewed the report of the Ad Hoc Committee set up under the authority of the memorandum of May 28, 1969, to review present procedures for coordinating foreign affairs research sponsored by the Federal Government. He considers that the report underscores the necessity for closer coordination of foreign affairs research to avoid duplication of effort and to enhance the quality and utility of the research product.

The President has directed that the Under Secretaries Committee assume the responsibility for assuring interagency coordination of the external foreign affairs research sponsored by the departments and agencies in receipt of this Memorandum. In this connection, the Under Secretaries Committee is charged with coordinating the preparation of an annual foreign affairs consolidated research plan to be submitted for approval by the President. This plan should state group-wide and individual agency research goals and priorities, present a multi-year plan for regional and functional areas indicating agency responsibilities, and suggest joint funding of particular activities. It should be designed to avoid duplication and assure maximum interagency utility of the end product in terms of both content and availability. The Under Secretaries Committee also should make recommendations on related matters, including the state of in-house research programs and capabilities.

The Chairman of the Under Secretaries Committee may establish an interagency subcommittee or working group, including representatives of the addressees of this memorandum as appropriate, to assist the Under Secretaries Committee in the discharge of this responsibility.
Those parts of the terms of reference proposed by the Ad Hoc Committee dealing with the purpose, scope, membership, and functions of a coordinating body should be drawn upon by the Under Secretaries Committee as appropriate in carrying out its responsibilities.

cc: The Secretary of the Treasury
    The Secretary of Agriculture
    The Secretary of Commerce
    The Secretary of Labor
    The Secretary of Health, Education, and Welfare
    The Director, Office of Emergency Preparedness
    The Chairman, Joint Chiefs of Staff
    The Director, National Science Foundation
    The Administrator, Agency for International Development
    The Director, Office of Science & Technology
    The Chairman, Atomic Energy Commission
    The Director, National Aeronautics and Space Administration

Henry A. Kissinger