

DEPARTMENT OF THE ARMY
 HEADQUARTERS, UNITED STATES ARMY MATERIEL COMMAND
 5001 EISENHOWER AVENUE, ALEXANDRIA, VA 22333-0001

AMC REGULATION
 No. 381-1

12 March 1990

Military Intelligence

FOREIGN INTELLIGENCE OPERATIONS

This regulation assigns responsibilities and establishes policy and procedures for foreign intelligence operations within AMC. This regulation is not subject to the requirements of AR 11-2. It does not contain internal control provisions. Local limited supplementation of this regulation is permitted, but is not required. If supplements are issued, one copy will be furnished to HQ AMC, ATTN: AMCMI-FT.

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CHAPTER 1
GENERAL

1-1. Purpose. This regulation prescribes policies, responsibilities, and procedures for the management of AMC foreign intelligence operations.

1-2. Applicability. This regulation applies to Headquarters (HQ), Army Materiel Command (AMC), AMC major subordinate commands (MSC), including subordinate installations and activities, and separate installations and activities reporting directly to HQ AMC.

1-3. References. Required references are listed in [appendix A](#).

1-4. Explanation of abbreviations and terms. Abbreviations and special terms used in this regulation are explained in the glossary.

1-5. Objectives. The objectives of this regulation are to --

a. Provide procedures and delineate responsibilities that will ensure the application of accurate, comprehensive, consistent intelligence and threat data within AMC.

b. Establish uniform procedures for obtaining intelligence and threat support for AMC activities and activities provided functional support by AMC.

c. Establish procedures for the conduct and management of the intelligence activities and elements of AMC.

CHAPTER 2

INTELLIGENCE MANAGEMENT

2-1. General. a. The goal of the Deputy Chief of Staff for Intelligence (DCSINT) HQ AMC and all AMC intelligence support elements is to ensure the timely provision of intelligence in support of AMC.

b. The DCSINT, AMC, is AMC's Senior Intelligence Officer (SIO) and is responsible for establishing policy and procedures for the AMC intelligence management system. The DCSINT is AMC's threat approval authority and will resolve all threat questions or issues within AMC.

c. The AMC MSCs are responsible for developing and maintaining a data base of intelligence information applicable to their functional mission area, or those mission areas supported, and for ensuring that accurate and consistent threat is integrated into their materiel development activities.

2-2. Senior Intelligence Officer. Each AMC MSC (including subordinate installations, centers, and activities as appropriate), and separate installations and activities reporting directly to HQ AMC, will have a SIO assigned who will serve as the focal point and principal authority on foreign intelligence and threat support matters, and will represent the commander in carrying out many of the responsibilities listed herein.

2-3. Foreign Intelligence Office (FIO). The SIO's foreign intelligence functions will be centered in a Foreign Intelligence Office. In those commands where there is no DCSINT or equivalent intelligence officer (assigned military or civilian GS series 0132), the chief of the FIO will be considered the SIO.

2-4. Foreign Intelligence Office Handbook. Detailed operational procedures for executing the functions promulgated by this regulation will be provided by the AMC FIO Handbook.

CHAPTER 3
RESPONSIBILITIES

3-1. Deputy Chief of Staff for Intelligence (HQ AMC). The DCSINT HQ AMC will--

- a. Establish AMC intelligence and threat support policy.
- b. Establish AMC intelligence and threat production requirements and evaluate the intelligence community's response.
- c. Provide intelligence and threat training policy and guidance for AMC.
- d. Approve intelligence and threat documentation prepared by AMC elements.
- e. Forward threat documentation for Major Defense Acquisition Program (MDAP) and Army Designated Acquisition Programs (ADAP) to DCSINT Department of the Army (DA) for approval.
- f. Establish threat interface with United States Army Training and Doctrine Command (TRADOC), other major Army commands (MACOM), the DA staff, other services, Allied services, and National intelligence agencies.
- g. Represent AMC on DA-sponsored threat coordinating groups (TCG) and direct participation by other AMC elements as appropriate.
- h. Establish and chair AMC TCG as appropriate and ensure afteraction reports are submitted in a timely fashion for review.
- i. Manage the Intelligence Career Program (CP-35) for AMC.
- j. Provide intelligence and threat support to HQ AMC.
- k. Provide for the release of intelligence products to U.S. defense contractors with a certified need-to-know per AR 381-1.
- l. Serve as the AMC Functional Manager for research, development, test and evaluation (RDTE) budget program PLY665709D650, Exploitation of Foreign Items.

m. Represent AMC on the U.S. Army Foreign Materiel Review Board.

n. Direct AMC activities in the acquisition and exploitation of foreign materiel, in accordance with DIAM 75-1 and AR 381-26, including quick reaction tasking (QRT) support.

o. Serve as the AMC Functional Manager for operations and maintenance, Army (OMA) budget program 3(I), including OMA codes P381327, P381307, and P385128 but excluding cryptologic activities. Direct the development, implementation, and execution of the General Defense Intelligence Program (GDIP) by AMC elements.

p. Exercise operational direction and direct staff supervision of U.S. Army Science and Technical Centers Europe and Far East (STCEUR, STCFE) and the U.S. Army Intelligence Materiel Activity (IMA).

q. Evaluate the performance and policy compliance of the AMC FIO systems, STCFE, STCEUR, and IMA.

r. Oversee AMC's participation in the Army Human Intelligence Collection Program in accordance with AR 381-100.

s. Ensure accurate, validated intelligence is used in modeling and wargaming done at AMC facilities.

3-2. MSC commanders/directors. Commanders/directors of AMC's MSC's, subordinate and separate installations, centers, and activities reporting directly to HQ AMC or to a MSC are to--

a. Use foreign intelligence in their RDTE programs.

b. Establish a separate FIO to be the focal point and principal authority for the SIO on foreign intelligence and threat support matters. The FIO will be no lower than two levels below the command staff and should be structured to be able to conduct the duties described in this regulation. Excepted from this responsibility are those commands or agencies which have a valid interservice support agreement (ISA) that clearly identifies an associated AMC foreign intelligence office and the functions it is expected to perform in support.

c. Ensure that AMC tenant offices and organizations without organic support intelligence officers are provided with adequate and timely intelligence and threat support. This includes functional support to associated program executive officers (PEO) and program/project/product managers (PM) even though they may not be assigned to AMC.

d. Ensure that RDTE efforts are realistic from the standpoint of foreign developments and threat, and that foreign intelligence and threat are considered and integrated into RDTE by coordination with the SIO.

e. Ensure that the SIO is kept informed of research, development, test, and evaluation/assessment plans, programs, and projects so that requirements for foreign intelligence and threat considerations may be determined.

f. Determine and submit the command's intelligence requirements.

g. Ensure that the SIO or his representative(s) participate in materiel development and study/analysis program reviews (e.g., in-process reviews (IPR), ADAPs, etc.), joint working groups (JWG) involved in preparing materiel requirements, and in the preparation of materiel requirements, e.g., operational and organizational plans (O&O plans), required operational capability (ROC), decision coordinating papers (DCP), etc., which will ensure that the threat affecting a developmental item or study/analysis effort has been considered from time of initial investigation of the need through all of the system acquisition life cycle phases.

h. Provide support to the Foreign Materiel Exploitation Program per AR 381-26.

i. Provide support to the Army Human Intelligence Collection Program per AR 381-100.

j. Ensure that the SIO, or his representative(s), provides intelligence support to contractors, at the request of the Contract Monitor and/or Technical Representative, per AR 381-1.

3-3. Intelligence release authority. Commanders/directors of MSCs and separate activities reporting to HQ AMC may release intelligence to contractors, etc., per AR 381-1. This authority may be further delegated only to their SIO. Requests for further delegation must be referred to AMCMI.

3-4. Senior Intelligence Officer. SIOs at MSCs, subordinate and separate installations and activities will--

a. Serve as the principal foreign intelligence staff advisor to the commander/director.

b. Act as the sole point of contact for all foreign intelligence matters affecting the organization.

c. Serve as the principal foreign intelligence staff advisor to associated PEOs and PMs.

d. Maintain cognizance of research, development, test, and evaluation/assessment plans, programs, and projects to determine requirements for foreign intelligence. Review all program documentation and comment on any applicable foreign intelligence and threat considerations known or foreseen.

e. Participate in the formulation of all command or activity objectives, policy and guidance affecting foreign intelligence activities, organizations and programs throughout the command or activity.

f. Coordinate all matters relating to special intelligence within the command or activity, and perform liaison with the U.S. Army Special Security Detachment, United States Army Intelligence and Security Command (INSCOM)/AMC.

g. Manage the Intelligence Career Program (CP-35) for the command or activity.

h. Provide staff supervision of subordinate SIOs as appropriate. As a minimum, this will include an annual staff visit to each subordinate SIO.

3-5. Foreign Intelligence Office. As the main foreign intelligence and threat support center for the SIO, the FIO will be delegated many of the functions within the scope of the SIO as outlined in paragraph 3-4. The FIO will perform the above functions as assigned and will--

a. Submit the command's and associated PM/PEOs' intelligence and threat requirements.

b. Prepare required threat documents/statements.

c. Review threat documentation prepared by subordinate agencies and activities or counterpart TRADOC elements for MDAP, ADAP, and IPR-level systems and forward comments to ODCSINT AMC.

d. Maintain knowledge of foreign intelligence affecting or related to the command's and supported element's mission and function.

e. Provide organizational representation at appropriate TCGs.

f. Ensure approved/validated threat is used in wargaming and modeling.

g. Establish and maintain a Defense Intelligence Agency intelligence dissemination customer account per AR 381-19.

h. Develop threat for AMC scenarios, models, studies, analyses, targets, and threat simulators.

i. Provide adequate and timely intelligence and threat support to AMC tenant offices and organizations without organic intelligence officers, including functional support to associated PEOs and PMs.

j. Establish and maintain a foreign intelligence data base for the command or activity per AR 381-19 by--

(1) Establishing and maintaining statements of intelligence interest (SII) as a basis for the acquisition and dissemination of intelligence support (i.e., documents and other material) to the various elements of the organization.

(2) Establishing and maintaining a data handling system for the acquisition, storage, retrieval, and dissemination of foreign intelligence data relevant to the organization.

(3) Identifying, documenting, and submitting requirements for the collection, production, and provision of intelligence support required from sources outside the organization.

k. Participate in materiel development and study/analysis program reviews (e.g., IPRs, ADAPs, study advisory groups, etc.) and JWG's involved in preparing materiel requirements (letters of agreement (LOA), ROCs, DCPs, etc.) to ensure that the threat affecting a developmental item or study/analysis effort has been considered from time of initial investigation of the need through all of the system acquisition life cycle phases.

l. Provide foreign intelligence as appropriate in support of contracts per AR 381-1.

m. Review and support RDTE efforts to ensure that they are realistic from the standpoint of foreign developments and threat, and that foreign intelligence and threat are considered and integrated into RDTE.

n. Provide assistance to U.S. Army Intelligence Agency activities as necessary in obtaining professional, scientific and technical consultations, and/or study support from RDTE activities.

o. Coordinate the development of foreign materiel acquisition proposals and exploitation plans in support of the foreign materiel program. Coordinate the implementation of, and monitor, approved foreign materiel exploitation efforts assigned to the command or activity.

p. Participate in the Army Human Intelligence Collection Program according to AR 381-100.

q. Ensure that foreign intelligence efforts are based on the RDTE or other assigned programs of the organization, using command or agency-provided program documentation (RDTE, study plan, etc.).

r. Perform liaison with other foreign intelligence and threat activities as required to ensure integration of intelligence support activities and obtain necessary documentation, briefings, and consultations.

s. Provide notification on initiation of system development efforts (e.g., formation of JWG, drafting of a materiel requirements document, new start/input to RDA program and budget submission, etc.) to ODCSINT AMC, ATTN: AMCMI-F.

t. Participate in the joint preparation of threat documents with TRADOC threat managers (TM) and other appropriate agencies according to AR 381-11 and this regulation.

The proponent of this regulation is the Office of the Deputy Chief of Staff for Intelligence. Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) through channels to the Commander, AMC, ATTN: AMCMI-FT, 5001 Eisenhower Avenue, Alexandria, VA 22333-0001.

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APPENDIX A

REFERENCES

DIAM 75-1	Scientific and Technical Intelligence Production
AR 381-1	Control of Dissemination of Intelligence Information
AR 381-11	Threat Support to US Army Force, Combat, and Materiel Development
AR 381-19	Intelligence Dissemination and Production Support
AR 381-26	Army Foreign Materiel Exploitation Program
AR 381-100	Army Human Intelligence Collection Programs

GLOSSARY

ABBREVIATIONS

ADAP	Army Designated Acquisition Program
AMC	Army Materiel Command
CDR	Commander
DA	Department of the Army
DCP	decision coordinating paper
DCSINT	Deputy Chief of Staff for Intelligence
DIAM	Defense Intelligence Agency Manual
DOD	Department of Defense
FIO	Foreign Intelligence Office/Foreign Intelligence Officer
FORMICA	Foreign Military Intelligence Collection Activity
GDIP	General Defense Intelligence Program
HQ	Headquarters
IMA	U.S. Army Materiel Activity
INSCOM	United States Army Intelligence and Security Command
ISA	interservice support agreement
IPR	in-process review
JWG	joint working group
LOA	letter of agreement
MACOM	major Army command
MDAP	Major Defense Acquisition Program
MSC	major subordinate command
OMA	operations and maintenance, Army
O&O plan	operational and organizational plan
PEO	program executive officer
PM	program, project, product manager
QRT	quick reaction tasking
RDA	research, development and acquisition
RDTE	research, development, test and evaluation
ROC	required operational capability
SAG	study advisory group
SII	statement of intelligence interest
SIO	Senior Intelligence Officer
SSG	Special study group
SSG	Special Security Group, INSCOM
SSO	Special Security Officer
S&TI	Scientific and technical intelligence
TCG	threat coordinating group
TM	threat manager
TRADOC	U.S. Army Training and Doctrine Command