ATP 4-70

Assistant Secretary of the Army for Acquisition, Logistics, and Technology Forward Support to Large-Scale Combat Operations

JULY 2022

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Assistant Secretary of the Army for Acquisition, Logistics, and Technology Forward Support to Large-Scale Combat Operations

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Preface

ATP 4-70 provides basic doctrinal discussion on the organization and operations of the Assistant Secretary of the Army for Acquisition, Logistics, and Technology (ASA[ALT]) forward operations team.

The principal audience for ATP 4-70 is Army operational commanders and staff members from the Army Service component command level down to brigade level units. Commanders and staffs of Army headquarters serving as joint task force or multinational headquarters should also refer to applicable joint or multinational doctrine concerning the range of military operations and joint or multinational forces.

Commanders, staffs, and subordinates ensure that their decisions and actions comply with applicable United States, international, and, in some cases, host-nation laws and regulations. Commanders at all levels ensure their Soldiers operate in accordance with the law of war and the rules of engagement. (See FM 6-27/ MCTP 11-10C.)

ATP 4-70 uses joint terms where applicable. Selected joint and Army terms and definitions appear in both the glossary and the text. For definitions shown in the text, the term is italicized and the number of the proponent publication follows the definition. This publication is not the proponent for any Army terms.

ATP 4-70 applies to the active Army, Army National Guard, and United States Army Reserve unless otherwise stated.

The proponent for this publication is the United States Army Combined Arms Support Command (CASCOM). The preparing agency is the Office of the Deputy Assistant Secretary of the Army for Procurement (ODASA-P) Force Modernization Proponent Doctrine Branch. The technical review authority is Assistant Secretary of the Army for Acquisition, Logistics, and Technology (ASA(ALT)), Deputy for Acquisition and Systems Management (DASM) Operations Directorate. Send written comments and recommendations on a DA Form 2028 (*Recommended Changes to Publications and Blank Forms*) to Commander, United States Army Combined Arms Support Command, ATTN: ATCL-TDID (ATP 4-70), 2221 Adams Avenue, Building 5020, Fort Lee, VA, 23801-1809; or submit an electronic DA Form 2028 by e-mail to: usarmy.lee.tradoc.mbx.leee-cascom-doctrine@army.mil.

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Introduction

Since September of 2010, ASA(ALT) forward operations teams have been deployed to Kuwait, Iraq, and Afghanistan, to provide control, coordination, integration, and synchronization of Army systems support related to acquisition efforts within the United States Central Command area of responsibility. During this time they also supported other combatant commands when requested. With the end of the war on terrorism, the ASA(ALT) forward operations focus broadened to actively encompass support to other combatant commands as the Army shifted its focus to large-scale combat operations in a multidomain environment. Advancements in technology, new weapon systems development, testing, and fielding to achieve Army 2030 goals firmly establish ASA(ALT) forward operations as an enduring capability necessary to support Army forces in the execution of large-scale combat operations.

This revision of ATP 4-70 incorporates recent observations, insights, and lessons learned from past and current combatant command directed operations. It provides a concise overview of ASA(ALT) forward support key activities required in support of current operations and the conduct of large-scale combat operations.

ATP 4-70 has two chapters and an appendix:

Chapter 1 introduces the organizational construct, relationships, coordination channels, and related responsibilities of the forward operations team.

Chapter 2 details the support provided by the forward operations team to the theater Army, field army, and other major deployed ARFOR-level commands. This support focuses on the planning, coordination, and synchronization of Army program management actions during major contingency operations.

Appendix A details the metrics utilized to track new equipment fielding and reporting. It also displays the accountability of contractors involved with the fielding.

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Chapter 1

Operations and Organization Overview

The Assistant Secretary of the Army for Acquisition, Logistics, and Technology (ASA[ALT]) forward operations team is an ad hoc, specialized, adaptable, and deployable ASA(ALT) staff augmentation to the theater Army, field army, or designated ARFOR headquarters. This team, formed as needed from the ASA(ALT) staff and other acquisition positions, serves as the primary ASA(ALT) interface to the theater Army, field army, and subordinate ARFOR headquarters. It provides Army systems support related coordination and synchronization between the theater commands, the program executive office and program management office, and the supporting Army field support brigades.

ORGANIZATIONAL RELATIONSHIPS

1-1.   The ASA(ALT) forward operations team is a United States Army Title 10 staff augmentation element attached to the theater Army, field army, or ARFOR headquarters.

1-2.   ASA(ALT), as the parent organization of the ASA(ALT) forward operations team, has overall supervision of acquisition, logistics, and technology matters of the Department of the Army pursuant to Title 10 United States Code § 3016 and retains command and control responsibility over this element. The ASA(ALT) also has the principal responsibility for all Department of the Army (DA) matters and policy related to acquisition, logistics, technology, procurement, the industrial base, and security cooperation (security assistance and armaments cooperation).

ASA(ALT) DEPUTY FOR ACQUISITION AND SYSTEMS MANAGEMENT

1-3.   The ASA(ALT) forward operations team falls under the direction of the ASA(ALT) Deputy for Acquisition and Systems Management (DASM) organization. The director for the forward operations team reports to and receives direction from the lead of this organization

DASM OPERATIONS DIRECTORATE

1-4.   The ASA(ALT) forward operations team coordinates with the DASM Operations Directorate for day-to-day activities and administrative support. In addition to receiving and tracking all operational reports and administrative activities from the forward operations teams, this directorate is responsible for the manning of forward operations teams.

PROGRAM EXECUTIVE OFFICE AND PROGRAM MANAGEMENT ORGANIZATIONS

1-5.   The ASA(ALT) forward operations team has a limited direct relationship with the continental United States (CONUS)-based program executive office (PEO) and program management (PM) organization. All coordination is made through the deployed elements of the PEOs and PMs or through the appropriate ASA(ALT) headquarters DASM directorate.

CONTINGENCY OPERATIONS COMMAND AND SUPPORT RELATIONSHIPS

1-6.   When formed, the ASA(ALT) forward operations teams exercise coordination authority and technical oversight authority over all Army PEO and PM fielding or other support teams within the area of operations

(AO). Per ASA(ALT) guidance, all Army PEO and PM teams are required to coordinate in-theater actions with the appropriate ASA(ALT) forward operations team. PEOs and PMs retain direct coordination and authority over fielding and modification team technical matters during the execution of Headquarters, Department of the Army (HQDA) deputy chief of staff G3/5/7 approved equipment fielding and modification plans. Figure 1-1 depicts the current ASA(ALT) contingency command structure and support relationships.
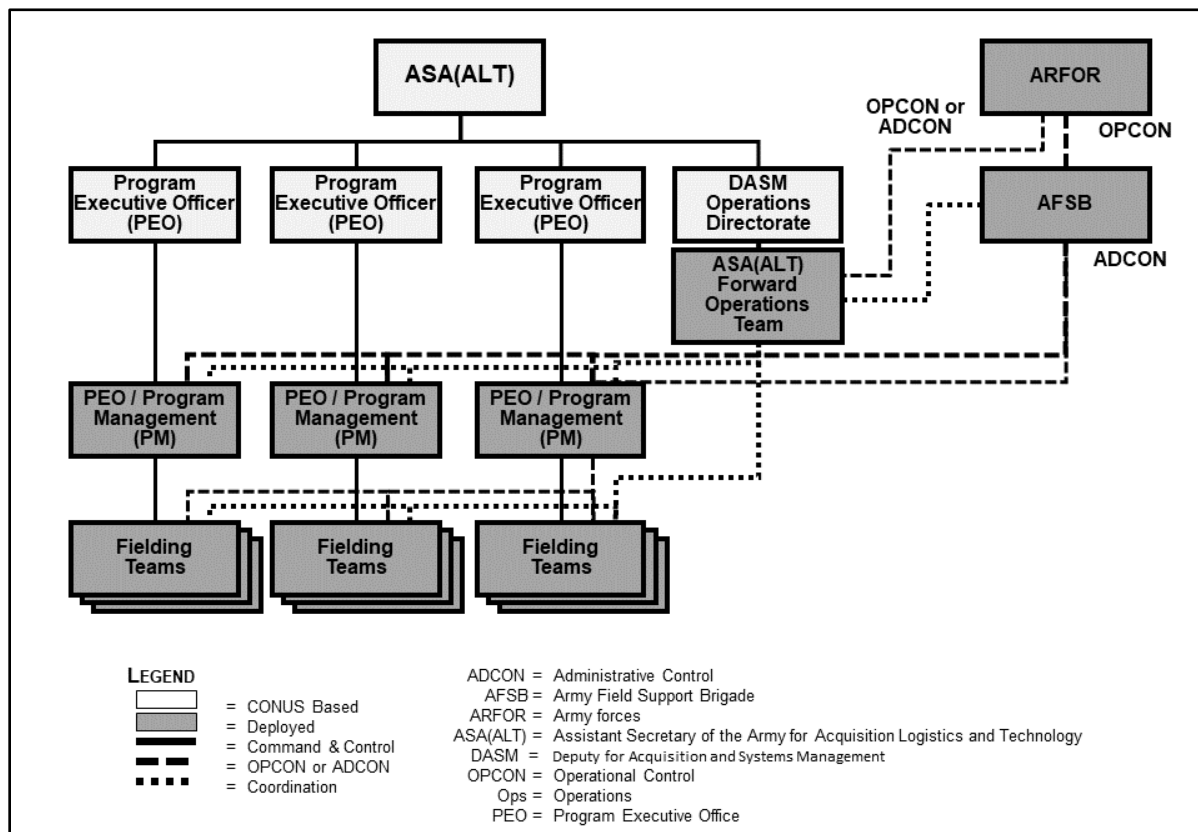
Figure 1-1. ASA(ALT) contingency command and support structure

1-7. When deployed, the ASA(ALT) forward operations team has a shared administrative control (ADCON) relationship with the ASA(ALT) organization and the theater Army, field army, or ARFOR headquarters. More specifically, the theater Army, field army, or ARFOR headquarters provides basic logistics, base life support, and facilities support while the ASA(ALT) retains authority for all ASA(ALT) forward team personnel matters. In some operations, the responsibility to coordinate ASA(ALT) forward operations team in-theater ADCON support may be delegated to the supporting Army field support brigade (AFSB).

COORDINATING RELATIONSHIPS

1-8. The coordination and synchronization of ALT actions in the operational area is a shared responsibility between the ASA(ALT) and the United States Army Materiel Command. When the ASA(ALT) forward operations team is deployed, requests for support and coordination will flow through the forward operations team to the PEO and PM teams deployed in support of theater Army, field army, or ARFOR acquisition, logistics, and technology operations office. If a forward operations team is not deployed, requests can be made directly to the deployed PEO and PM element. The authority to support these operations will be granted by the CONUS-based program executive office and program manager or ASA(ALT) Deputy for Acquisition and Systems Management.

ARMY FIELD SUPPORT BRIGADE

1-9.   The ASA(ALT) forward operations team doesn't have a formal command or support relationship with the AFSB unless directed by the theater Army or ARFOR headquarters. Because of the related missions of the ASA(ALT) forward operations team and the AFSB, the ASA(ALT) forward operations team director may authorize direct coordination between the PEO and PM teams and the supporting AFSB. If an ASA(ALT) forward operations team is not deployed, the ASA(ALT) Deputy for Acquisition and Systems Management, through the CONUS-based program executive office and program manager organizations, may authorize direct coordination between the PEO and PM teams and the supporting AFSB.

1-10.   The AFSB may be tasked by the theater Army or ARFOR headquarters to provide ADCON support to ASA(ALT) forward operations team personnel in their area of operations. Support involves base life support, network connectivity, non-tactical vehicles, and administrative support in coordination with ASA(ALT) and PEO leadership.

DIVISION OR DESIGNATED ARFOR HEADQUARTERS

1-11.   When required to enhance coordination within a division or designated ARFOR headquarters, the ASA(ALT) forward operations team director assigns a regional command advisor for the AO. This individual works directly with either the division assistant chief of staff for operations (G-3) force modernization section or the assistant chief of staff for logistics (G-4). This individual and any additional contingency support personnel are typically attached ADCON to the division headquarters for support.

THEATER SUSTAINMENT COMMAND AND EXPEDITIONARY SUSTAINMENT COMMAND

1-12.   When required to provide greater oversight and coordination, the ASA(ALT) forward operations team director assigns personnel to support mission-specific activities such as retrograde operations or specific systems fielding. These individuals are normally ADCON to either the theater sustainment command or expeditionary sustainment command in the AO.

SECURITY COOPERATION ORGANIZATION

1-13.   If required to provide acquisition advisement and support to the security cooperation organization, ASA(ALT) forward operations teams provide support for these activities either through the supporting regional command advisor for the AO or assign personnel to this specific support mission. ADCON remains with the supported headquarters.

## STANDUP AND PERSONNEL DEPLOYMENT CRITERIA

1-14.   The DASM recommends the establishment of a forward operations team to the ASA(ALT). This recommendation is based on the following conditions:
- A declared contingency that is anticipated to extend beyond one year.
- Two or more PEOs engaged with personnel in theater.
- Non-program of record systems fielded and maintained directly by forward deployed PEO and PM teams.
- Required coordination support cannot be managed from resources based in CONUS.

STAFFING APPROACH

1-15.   The ASA(ALT) forward operations team's primary contingency mission is to provide senior systems support and fielding advice to theater Army, field army, or ARFOR commanders and staffs. The forward operations team connects and synchronizes the PEO and PM fielding, sustainment, retrograde planning, and execution efforts in support of mission priorities. The forward operations team is not a permanent or fixed structure and can be configured as required for each operation based on mission variables. Normally, this team is made up of acquisition officers with significant PEO and PM experience and can vary from single liaison officers to multi-person teams. These teams can include DA Civilian acquisition personnel, contractor support, or non-acquisition military positions. A general structure of a forward operations team is depicted

in figure 1-2 below. The director, operations officer, and operations noncommissioned officer are permanent positions. All other positions are dependent upon mission, variables.
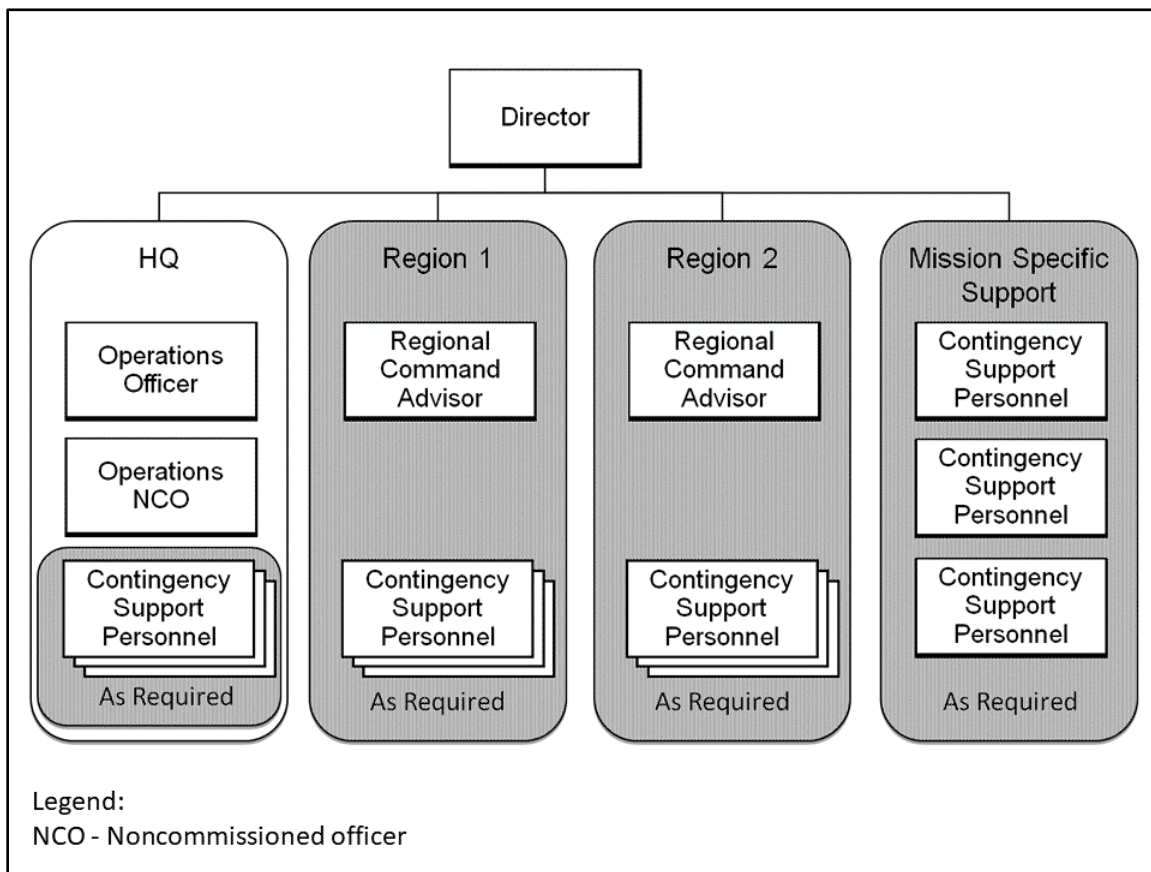
Figure 1-2. ASA(ALT) forward operations team organization

1-16. Figure 1-3 portrays an example staffing organization for planning and executing retrograde activities during major operations. Depending upon mission variables, this organization may be augmented with military, DA Civilians, or contractors to meet expanding or new requirements (for example, retrograde).
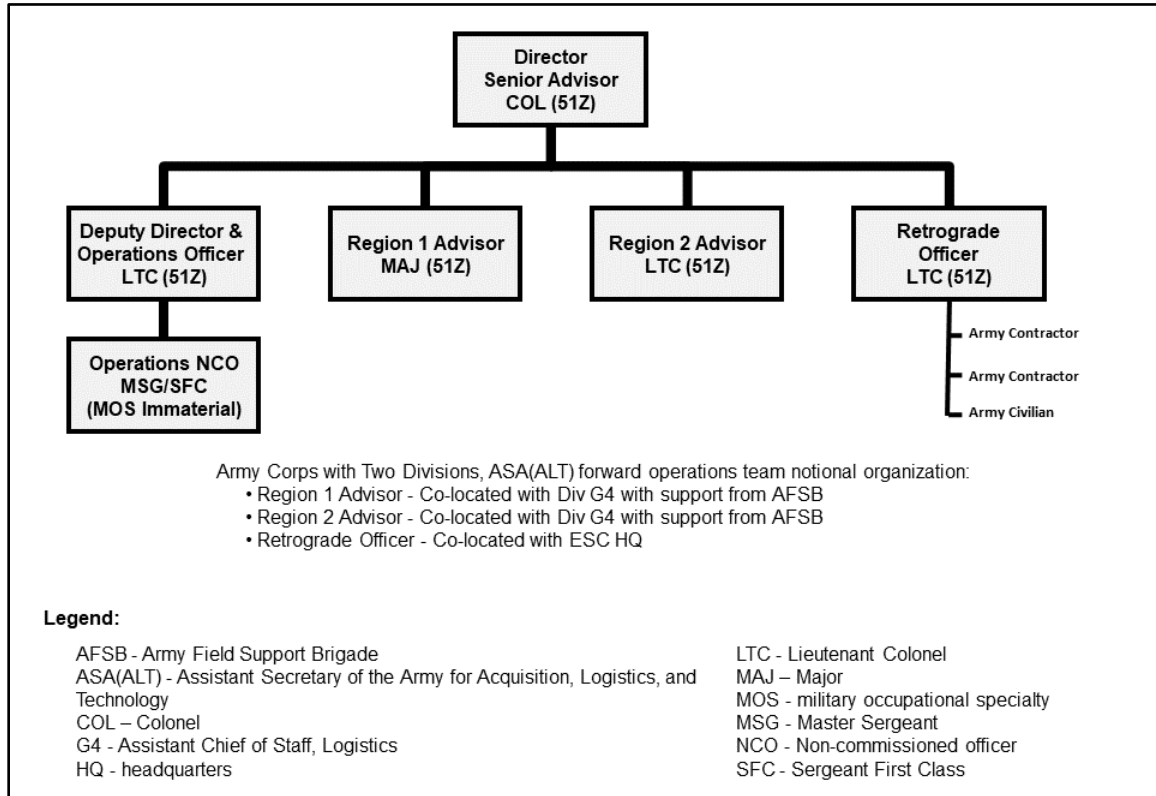
Figure 1-3. Example ASA(ALT) forward operations team for a major operation

ASSISTANT SECRETARY OF THE ARMY FOR ACQUISITION, LOGISTICS, AND TECHNOLOGY (ASA [ALT]) FORWARD OPERATIONS TEAM OPERATIONS

1-17. The ASA(ALT) forward operations team performs the following activities in support of ASA(ALT) directed activities, deployed PEO and PM organizations and personnel, and temporarily assigned in-theater ASA(ALT) personnel:

- Oversees the PEO and PM management and validation of disposition instructions with the life cycle management commands for PEO and PM owned and managed equipment to ensure that the equipment disposition is properly executed in support of operations.
- Monitors compliance of PEO and PM organizations with their planned fielding, sustainment, retrograde or disposition instructions for PEO and PM fielded equipment.
- Monitors compliance with accountability and disposition and retrograde of non-standard equipment owned by the PEO and PM organization.
- Provides theater-level observations and recommendations to PEOs and PMs who are fielding or sustaining equipment as a part of overseas contingency operations.
- Serves as the Principal Military Deputy's reconnaissance element by communicating the latest theater status from their areas of operation to inform the decision-making process at HQDA level.
- Approves theater call forwards and conducts engagement with PEOs and PMs in theater before and after they conduct battlefield circulation to inspect troops and equipment to capture after action reviews and lessons learned for their materiel systems.
- Coordinates with theater Army, field army, or ARFOR for initial approval of all ASA(ALT) and PEO and PM visit requests.

● Verifies all ASA(ALT) and PEO and PM contractor personnel under ASA(ALT) forward personnel accountability are entered into the Synchronized Pre-Deployment and Operational Tracker (SPOT) prior to arriving in theater.

1-18. ASA(ALT) forward operations teams have limited administrative and no internal logistics support capabilities. Most of this administrative and staff support is provided through reach-back to ASA(ALT) general staff directorates. Additionally, these teams have no organic means of sustainment support when deployed. When operating in field conditions, as applicable, they require field maintenance, food service, class II/IV, class III (bulk and package), water, class V, class VI, and class IX support; field services support; religious support; financial management support; human resources support; legal service support; transportation support; and Army Health System support. ASA(ALT) forward operations teams have no force protection capabilities and therefore must be incorporated into the supported unit's force protection and security plan.

Chapter 2

Planning, Coordinating, and Execution

The ASA(ALT) forward operations team provides coordination and integration of a variety of PEO and PM elements within the supported theater of operations. This ASA(ALT) team ensures that PEO and PM fielding strategies are planned, integrated, and synchronized in coordination with the senior Army headquarters, the gaining unit, and the supporting AFSB. They also assist the supporting AFSB commander and staff to synchronize United States Army Materiel Command national-level provider support with ALT systems support within their designated support area. ASA(ALT) and individual PEOs and PMs retain command and control and technical coordination authority over their deployed PEO and PM elements. The deployed ASA(ALT) forward operations team assists the ASA(ALT) and individual PEOs and PMs to coordinate in-theater ASA(ALT) systems support actions during major operations.

PLANNING AND COORDINATION SUPPORT

2-1.   The ASA(ALT) forward operations team assists the theater Army, field army, or ARFOR G-3 or joint task force operations directorate (J-3) force modernization offices in the development of operational needs statements (ONS) and joint urgent operational needs statements (JUONS) (when supporting a joint headquarters). They assist the subsequent staffing to expeditionary sustainment command and division headquarters and provide support, as required, to scheduled Army Requirements And Resourcing Boards, General Officer Steering Committees, and G-3 secure video teleconferences in support of ONS and JUONS development and tracking. At the division level, they support coordinating meetings to review approved requirements and the fielding of new equipment coming into the division.

2-2.   The ASA(ALT) forward operations team assists in the development of fragmentary orders (FRAGORDs) directing the fielding of approved and sourced theater requirements. They assist in the integration at operational planning team reviews of FRAGORDs, drafting of FRAGORDs, and coordinate theater transportation requirements, end user agreements, and functional area requirements. They ensure the G-3 or J-3 requirements section's guidance is implemented during equipment fielding. At the division level, they provide ASA(ALT) mission-specific language in support of the theater Army, field army, and ARFOR force integrators who author the divisional command FRAGORDs for approval and dissemination.

2-3.   The ASA(ALT) forward operations team coordinates with force modernization divisions of subordinate organizations (such as theater sustainment command or expeditionary sustainment command, corps, and divisions) through the use of regionally-focused advisors. These advisors—
*   Provide advice and establish agreements with the supported command.
*   Work closely with the G-4 and assistant chief of staff for plans to establish a working relationship for assistance in emerging requirements and new equipment training.
*   Coordinate with theater Army, field army, or ARFOR for initial approval of all ASA(ALT) and PEO and PM visit requests.
*   Verify material solutions are fielded and retrograded in accordance with current theater requirements.
*   Provide critical information regarding capabilities to facilitate the G-3 decision-making process.
*   Coordinate the schedule of PEO and PM fielding requirements with the respective AFSB and gaining unit.

- Ensure PEO and PM representatives nominate and receive approval of contracting officer representatives for contractor operated fielded systems that are still under PEO and PM sustainment (for example, robotics).
- Provide concurrence with the AFSB deployment request and letter of authorization for PEO and PM personnel required to deploy to theater to meet the fielding requirements.
- Coordinate with the respective AFSB to establish and maintain the schedule of PEO and PM fielding requirements and life support.

ADVICE AND ACQUISITION SUBJECT MATTER EXPERTISE SUPPORT

2-4. The ASA(ALT) forward operations team performs the following activities related to providing subject matter expertise for the fielding, sustaining, and retrograde of affected systems in theater:
- Provides guidance and instructions on behalf of the DASM, combatant commander, and other stakeholders.
- Provides subject matter expertise support to the theater or field army and subordinate ARFOR commander (forward operations team director) directly as an ad-hoc special staff.
- Provides integration of HQDA G3/5/7, G-4, assistant chief of staff for financial management/Program Analysis and Evaluation, chief information officer, and ASA(ALT) to support the Title 10 Secretary of the Army acquisition strategy.
- Provides theater-wide integration of science and technology with PEO and PM efforts.
- Designates regional command advisors to provide direct communications and support with the regional command organizations and the PEO and PM staff operation in the AO, as required.
- Supports fielding and sustainment briefs with the theater or field army and subordinate ARFOR G-3, G-4, and the AFSB upon arrival in the AO.
- Supports and attends new materiel in-briefs for most systems fielded into theater.
- Assists in developing and staffing ONS, JUONS, joint emerging operational needs statements, and coalition operational needs statements.

OPERATIONS PLANNING

2-5. The ASA(ALT) forward operations team performs the following activities related to the planning of PEO and PM fielding, sustaining, and retrograde of affected systems in theater:
- Synchronizes the efforts of the materiel enterprise in support of ARFOR, and surge recovery and retrograde operations.
- Hosts PEO and PM synchronization meetings that discuss the system fielding, integration, sustainment, and retrograde requirements.
- Assists in the development of FRAGORDs directing the fielding of approved and sourced theater requirements.
- Verifies material solutions are fielded and retrograded in accordance with current theater requirements.
- Provides critical information regarding capabilities to facilitate the G-3 decision making process.
- Coordinates with force modernization divisions of subordinate organizations (such as theater sustainment command or expeditionary sustainment command, divisions, and corps).

SECURITY COOPERATION SUPPORT

2-6. The ASA(ALT) forward operations team performs the following activities related to the planning, coordination, and synchronization of PEO and PM fielding, sustaining, and retrograde of affected systems in support of the theater security cooperation organization:
- Interfaces and supports security cooperation organization personnel in receiving in-country PEO and PM support, as required.
- Provides support for the theater transition assistance mission.

- Provides command advisors to establish a formal process to issue tasks and requests for information to PEO and PM in-theater leads and track those tasks and requests.
- Monitors, tracks, and supports security cooperation and foreign military sales.
- Coordinates with the joint security office and foreign excess personal property cell to ensure equipment can legally be transferred.
- Provides support for PEO and PM resources and coordinates ASA(ALT) and AFSB support with fielding.
- Coordinates with the AFSB the synchronizing of field service representatives or other system support contract related actions in support of their subordinate organizations, the PEO and PMs, and the supported organizations.
- Coordinates technical support to the AFSB, as requested.

OTHER RELATED ACTIVITIES

2-7. After the fielding of equipment and support operations, the ASA(ALT) forward operations team performs the following activities related to follow-on disposition of equipment:
- Oversees the PEO and PM management and validation of disposition instructions with the life cycle management commands to ensure equipment disposition is properly executed in support of operations.
- Monitors compliance of PEO and PM organizations with their planned fielding, sustainment, retrograde, or disposition instructions for PEO and PM fielded equipment.
- Monitors compliance with accountability, disposition, and retrograde of non-standard equipment owned by the PEO and PM organization.

2-8. An essential role of the ASA(ALT) forward operations team is the provision of theater-wide integration of United States Army Research Development and Engineering Command science and technology (S&T) initiatives with PEO and PM efforts. The ASA(ALT) forward operations team coordinates with the supporting AFSB to ensure United States Army Research Development and Engineering Command research S&T field assistance, engineering, and prototyping support is integrated and synchronized with supported unit mission plans. Theater-wide S&T operations provide integrated research, development, and engineering solutions to empower, unburden, protect, and sustain the supported command mission effectiveness. The ASA(ALT) forward operations team, in coordination with the supporting AFSB—
- Coordinates with S&T personnel on materiel enterprise efforts and S&T development.
- Provides United States Army Research Development and Engineering Command individuals with orientation and reach-back training upon entering theater.
- Coordinates with system safety officers as required to support equipment fielding and provide the gaining unit commander with system safety advice on those fieldings.
- Ensures S&T programs are transitioned in country when programs are transitioned to the ASA(ALT) for oversight and management.

SYSTEMS SUPPORT AND FIELDING COORDINATION

2-9. The ASA(ALT) forward operations team performs the following in support of systems fielding and retrograde support:
- Ensures PEOs and PMs enter all fielded equipment into the decision support tool database, theater provided equipment planner, and materiel enterprise transition common operational picture database in order to verify proper disposition instructions.
- Assists the AFSB retrograde property assistance team in equipment identification & disposition in the retrograde sort yards.
- Directs deployed PEO and PM teams to retrograde excess personnel and PEO and PM-owned equipment.
- Leads the PEO and PM status updates on current fieldings in coordination with the G-3 or J-3 force modernization officer-led ONS and JUONS scrub with regional unit representatives.

- Coordinates and supports division-level meetings on the progress of fielding activities within the command.
- Coordinates with the AFSB to prioritize support requests submitted by PEOs and PMs.
- Coordinates with the AFSB to synchronize field service representative or other systems contract support-related actions as required.
- Coordinates with the supporting AFSB to maintain the schedule of PEO and PM fielding requirements within the area of operations.

2-10. In addition to the responsibilities detailed above, the ASA(ALT) forward operations team performs the following related tasks:

- Integrates ASA(ALT)-directed metrics with theater priorities into the relevant execution orders for surge, recovery, and retrograde missions (specified and implied tasks per the ASA[ALT] forward operations team execution order and theater directives and priorities), and relevant directives from the Army Acquisition Executive.
- Coordinates with the supported command to develop theater-level metrics to assess existing AFSB, PEO, and PM fielding, sustainment, and retrograde activities.
- Provides staff with overall responsibility for the tracking and reporting against their metrics.
- Assists the ASA(ALT) to hold PEOs and PMs accountable for their retrograde responsibilities within the affected AO.
- Ensures PEOs and PMs understand and provide qualitative and quantitative data required for tracking the requisite data across the materiel enterprise in accordance with metrics identified in Appendix A of this document and other data tracking requirements.
- Provides weekly reports of significant issues to the ASA(ALT) via secure video teleconference and secure internet protocol router emails.
- Provides updates to the Army Requirements And Resourcing Board; Joint Rapid Acquisition Cell; Retrograde, Redistribute, Redeploy, Reset, and Disposal Board; Coalition Officer Steering Committee; General Officer Steering Committee.
- Provides weekly updates on key activities and commanders critical information requirements.
- Forwards daily operations reports regarding command, control, and integration of PEOs and PMs into the AO.
- Supports the integration of rapid fielding initiatives and other Service acquisition fieldings as required.
- Supports the following external engagement activities:
  - Office of the Secretary of Defense-level engagements.
  - Joint Rapid Acquisition Cell meeting engagements with combatant commands or their designated subordinate joint force commands, and functional component commands.
  - HQDA-level engagements: Retrograde, Redistribute, Redeploy, Reset, and Disposal Board.
- Provides personnel tracking of all PEO and PM military, DA Civilian and contractors that are part of or in support of ASA(ALT) forward operations team activities.
- Responds to requests for information from both theater and ASA(ALT) pertaining to personnel tracking, location, and activities.

SYSTEMS AND FIELDING EXECUTION

2-11. The Department of the Army has multiple directed sources of requirements that may result in the fielding of a materiel solution. These sources are ONS, JUONS, and capabilities documentation.

- Army Operational Needs Statement. Following mission analysis, unit task organization and cross-leveling, or lessons learned, operational commanders use ONS to document the urgent need for a nonstandard or un-programmed capability to correct a deficiency or improve a capability that enhances mission accomplishment. The ONS is particularly useful to support units assigned nonstandard or nonstandard requirements code missions they are not equipped to accomplish.
- Joint Urgent Operational Needs Statement. This is an urgent operational need identified by a combatant commander involved in an ongoing named operation. The main purpose of a JUONS

is to identify and subsequently gain joint staff validation and resourcing of a solution, usually within days or weeks, to meet a specific high-priority combatant commander need. The scope of a combatant commander JUONS will be limited to addressing urgent operational needs that: (1) fall outside of the established Service processes; and (2) most importantly, if not addressed immediately, will seriously endanger personnel or pose a major threat to ongoing operations. A JUONS should not involve the development of a new technology or capability; however, the acceleration of an Advanced Concept Technology Demonstration or minor modification of an existing system to adapt to a new or similar mission is within the scope of the JUONS validation and resourcing process.

● Capabilities Documentation. When a capability is urgently needed by the field during contingency operations, equipment can be fielded to Army forces under a capabilities production document. This normally occurs before full-rate production and full materiel release. Fielding to Army forces under a capabilities production document or other capabilities document should be coordinated early to ensure there is mutual agreement on the urgency for the capability provided by the new equipment or modification/upgrade.

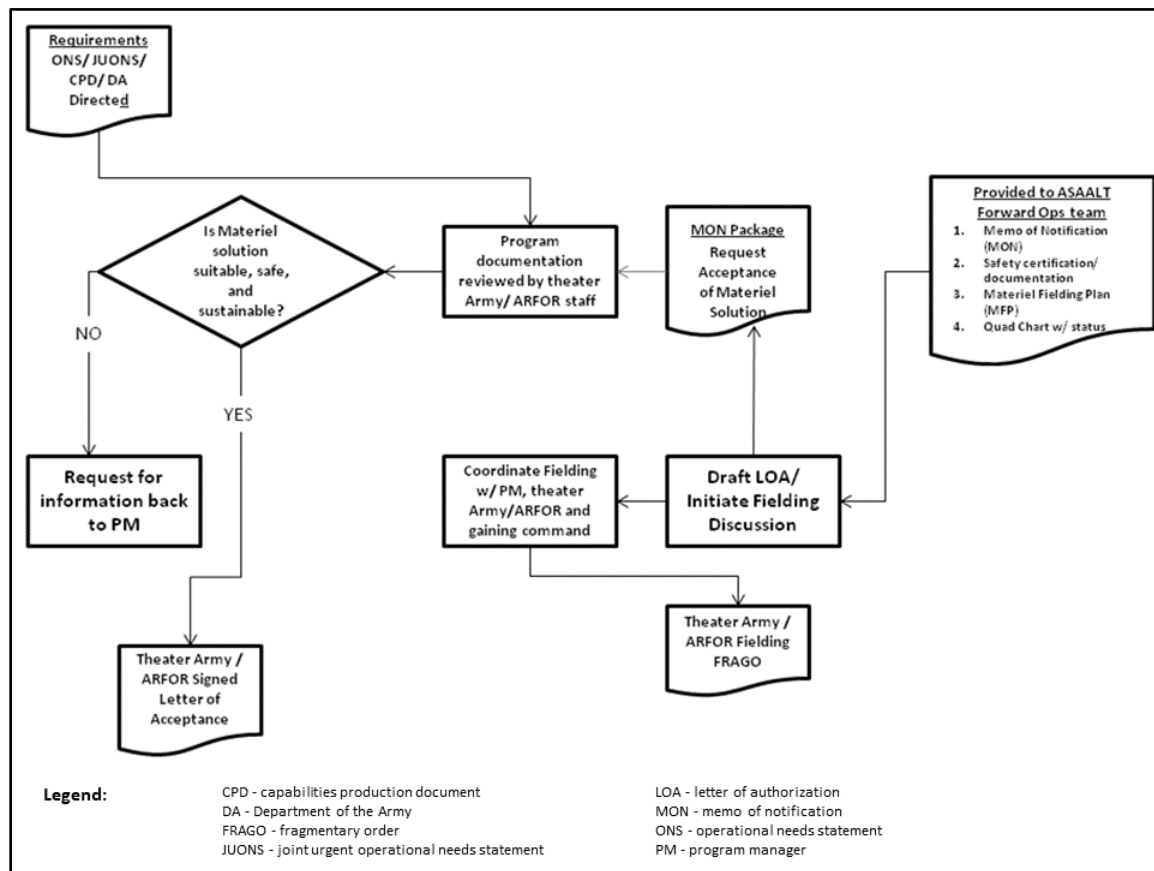2-12. Figure 2-1 depicts the materiel release and fielding process.

**Figure 2-1. Materiel release and fielding process**

2-13. The ASA(ALT) forward operations team facilitates the material release and fielding process by assisting the theater or field army and designated ARFOR G-3 force modernization office in the development of fielding plans once all required documentation (such as ONS, JUONS, capabilities production document) have been validated and resourced. The materiel fielding plan serves as the single standalone document containing the detailed plans and actions the fielding and gaining commands will accomplish to successfully field and deploy a materiel system with training and personnel as an objective. During recent operations, the

materiel fielding plan was used synonymously with theater deployment plan. DA Pam 770-2 describes the information required in the materiel fielding plan.

2-14. The ASA(ALT) forward operations team ensures PEO and PM offices establish new equipment training on the systems they field to personnel and units within the supported operational area. There are several factors to consider when developing and executing training plans. Factors that have the greatest impact on training include availability of personnel, intertheater transportation, and training area or ranges. The ASA(ALT) forward operations team, in coordination with the supporting AFSB, assists PEOs, PMs, and gaining units in meeting these requirements.

THEATER ACQUISITION TRACKING AND REPORTING

2-15. The ASA(ALT) forward operations team oversees the fielding of equipment in support of deployed Army forces in joint operations. The equipment fielding is not complete until the gaining unit property book officer (PBO) has accepted the transfer and the equipment has been electronically moved from the PM's Global Combat Support System-Army account to the gaining unit or agency Global Combat Support System-Army account (figure 2-2 depicts this process). The transfer must be monitored by the PEO and PM and the gaining command to ensure acceptance by the gaining unit PBO. If the gaining unit PBO has not yet accepted the Global Combat Support System-Army transfer after five days, the PM should notify the gaining command for assistance. After ten days with no resolution, the PM will contact their PEO. After 15 days, the PM should contact the ASA(ALT) forward operations team point of contact for assistance. Delay of the gaining unit PBO's acceptance can undermine the accountability and visibility of the fielded equipment by the gaining unit or agency.
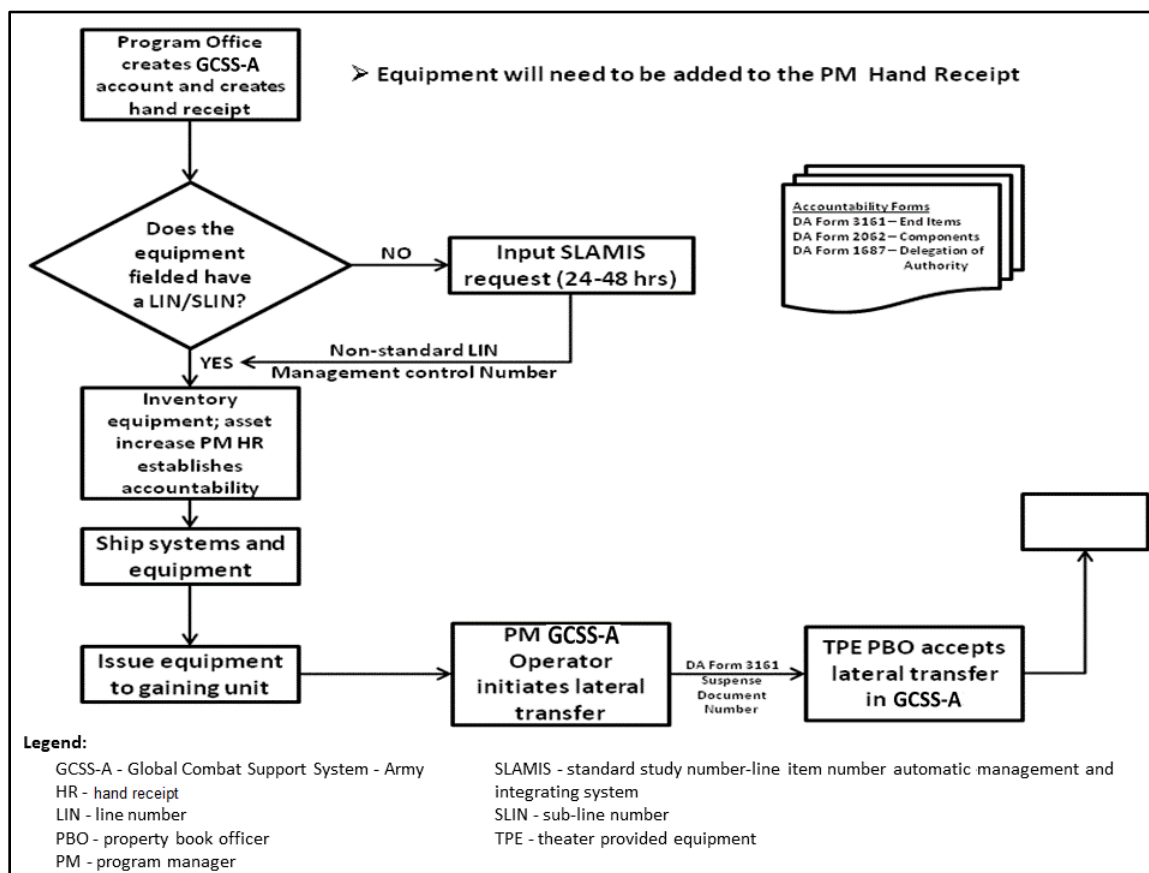
Figure 2-2. Accountability of equipment transferred from program office

2-16. The ASA(ALT) forward operations team will track and report the status to both theater and above-theater elements that require this information. These teams:

- Provide the status of fielding ASA(ALT) requirements in an easy-to-understand report format aggregated for activities, events, and regional structure related to theater operations.
- Provide information and schedules for projected fielding of new equipment and ASA(ALT) assets with the affected AO.

2-17. The ASA(ALT) forward operations team provides capabilities for the combatant commander as required. Close coordination with the theater safety offices, CONUS PEO and PM, technical support, in-theater production and integration facilities, and the supporting AFSB is critical to rapid fielding of theater developed capabilities.

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Appendix A

Metrics in Support of Acquisition, Logistics, and Technology Operations in the Field

GENERAL EQUIPMENT TRACKING METRICS

A-1. Property book items fielded by an ASA(ALT) PM will be posted to the property book within three workdays (goal of one day) in accordance with AR 710-2, table 1-2.

A-2. The DASM office tracks this process and creates a list of fielded equipment received by the gaining command but not yet accepted by the gaining PBO. The list derives from data within the Logistics Information Warehouse PM module. A report, compiled and published by the DASM is submitted to HQDA G-4 by the second week following the end of the reported month.

A-3. The purpose for this report is to gain HQDA G-4 assistance in resolution. Delay of the gaining PBO's acceptance can undermine the accountability and visibility of fielded equipment. Table A-1 is a sample table that illustrates the measurements and details contained in this type of report.

Table A-1. Program management issue documents not yet accepted by gaining command property book office

ACOM/ASCC/DRU	Number Completed	Number Open	Number Open >3days	Number Open >5days	Number Open >15days
Eighth United States Army	97	30	3	0	0
Forces Command	49	30	27	25	0
Installation Management Command	89	0	0	0	0
Network Enterprise Technology Command	25	0	0	0	0
Training and Doctrine Command	159	4	1	0	0
Army Materiel Command	125	3	0	0	0
Legend: ACOM - Army command ASCC - Army Service component command DRU - direct reporting unit					
SAMPLE DATA ONLY					

A-4. A detailed list will accompany the report. The list contains the following information for opened document numbers open over 3 days:

- Identification of Army command, Army Service component command, or direct reporting unit using unit identification code. Column Heading: Army Command/Army Service Component Command /Direct Report Unit.
- Identification of gaining unit/agency. Column heading: Gaining.
- Identification of gaining unit by unit identification code. Column heading: Unit Identification Code.
- Number of documents not yet accepted in 3 days by the gaining PBO.

SYNCHRONIZED PRE-DEPLOYMENT AND OPERATIONAL TRACKER USAGE

A-5. All contractors authorized to accompany the force and other theater designated personnel, are recorded in SPOT. Specifically, government contractors working in the designated AO in support of ASA(ALT) on contracts costing more than $25,000 and lasting more than 30 days must have an electronically generated SPOT entry with line of accounting and product code.

A-6. The DASM tracks SPOT utilization via data provided by United States Army Materiel Command. The data identifies the percentage of applicable government contractors, by PEO and PM, contained in SPOT. The information is compiled and provided to the DASM on a bi-weekly basis to coincide with the bi-weekly HQDA secure video teleconference.

A-7. The report provides a summary and detailed contractor personnel accountability, by PEO and PM, operating in the designated AO. The report highlights areas requiring resolution by the PEO and PM. Table A-2 is a sample table that illustrates the measurements and details contained in this type of report.

Table A-2. ASA(ALT) Synchronized Pre-deployment and Operational Tracker (SPOT) usage

Program Executive Office	Number of Contractors	Number SPOT	%SPOT	Number Incomplete
Aviation	537	520	97	6
Ammunition	89	89	100	0
Legend: SPOT - Synchronized Pre-deployment and Operational Tracker				
SAMPLE DATA ONLY				

FIELDING PLANS

A-8. Detailed PEO and PM fielding plans for the designated AO ensure that all major PM fieldings are known to receiving commands, the supporting AFSB, theater or field army G-3 force modernization, and G-4 property accountability personnel. Table A-3 is a sample table that illustrates the details contained in this type of report.

Table A-3. Program Executive Office and Program Manager Fielding Report

PEO	PM	Program/Product Name	PM point of contact (in-theater preferred	Fielding Location	Number to be fielded	Unit(s) to be fielded	Start Date	End Date
Aviation	LTC Xavier	Apache	MAJ Jackson	Camp Georgia	12	3	6/12/22	7/14/22
Ammunition	LTC Patrick	HE	MAJ Cane	Camp Slam	1112	4	8/12/22	9/13/22
Legend: PEO - program executive office PM - program manager								
SAMPLE DATA ONLY								

Glossary

The glossary lists acronyms and terms with Army or joint definitions. Where Army and joint definitions differ, (Army) precedes the definition.

SECTION I – ACRONYMS AND ABBREVIATIONS

ADCON	administrative control
AFSB	Army field support brigade
ALT	acquisition, logistics, and technology
AO	area of operations
AR	Army regulation
ASA(ALT)	Assistant Secretary of the Army for Acquisition, Logistics, and Technology
CONUS	continental United States
DA	Department of the Army
DASM	Deputy for Acquisition and Systems Management
FRAGORD	fragmentary order
G-3	assistant chief of staff, operations
G-4	assistant chief of staff, logistics
HQDA	Headquarters Department of the Army
JUONS	joint urgent operational needs statement
ONS	operational needs statement
PBO	property book officer
PEO	program executive office
PM	program management
S&T	science and technology
SPOT	Synchronized Pre-Deployment and Operational Tracker

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References

All websites accessed on 7 June 2022.

REQUIRED PUBLICATIONS

These documents must be available to intended users of this publication.

DOD Dictionary of Military and Associated Terms. May 2022.

FM 1-02.1. *Operational Terms*. 9 March 2021.

FM 1-02.2. *Military Symbols*. 18 May 2022.

RELATED PUBLICATIONS

These documents contain relevant supplemental information

ARMY PUBLICATIONS

Unless otherwise indicated, Army publications are available at https://armypubs.army.mil.

AR 710-2. *Supply Policy Below the National Level*. 28 March 2008.

DA Pam 770-2. *Procedures for Materiel Fielding.* 16 July 2021.

FM 6-27/MCTP 11-10C. *The Commander's Handbook on the Law of Land Warfare*. 7 Aug 2019.

UNITED STATES LAW

United States Codes are available at: http://uscode.house.gov/.

10 United States Code. *Armed Forces*.

PRESCRIBED FORMS

This section contains no entries.

REFERENCED FORMS

Unless otherwise indicated, DA forms are available on the Army Publishing Directorate (APD) website at https://armypubs.army.mil.

DA Form 2028. *Recommended Changes to Publications and Blank Forms*.

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