

OFFICE OF THE DIRECTOR OF NATIONAL INTELLIGENCE  
WASHINGTON, DC 20511

Mr. Steven Aftergood  
Federation of American Scientists  
1725 DeSales Street NW  
Suite 600  
Washington, DC 20036

JAN 20 2013

Reference: DF-2012-00054

Dear Mr. Aftergood:

This responds to your 12 March 2012 email addressed to the Office of the Director of National Intelligence, wherein you requested, under the Freedom of Information Act (FOIA), **“...a copy of all unclassified portions of the ODNI Congressional Budget Justification Book (CJB) for Fiscal Year 2013.”**

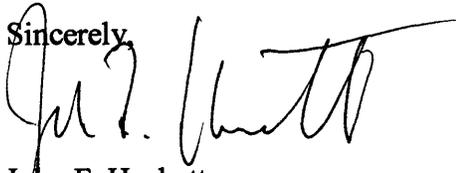
Your request was processed in accordance with the FOIA, 5 U.S.C § 552, as amended. One document was located in response to your request. Upon review, it is determined that the document may be released in segregable form with deletions made pursuant to FOIA Exemptions 1 and 3, 5 U.S.C § 552, as amended, (b)(1) and (b)(3).

FOIA Exemption 1 protects information which is currently and properly classified in accordance with Executive Order 13526. Exemption 3 protects information that is specifically covered by statute. In this case, the applicable statute is the National Security Act, which protects information pertaining to intelligence sources and methods.

The document, as approved for release is enclosed. Should you wish to appeal this determination, please do so in writing within 45 days of the date of this letter, to:

Office of the Director of National Intelligence  
Information Management Office  
Washington, DC 20511

If you have any questions, please call the Requester Service Center at (703) 874-8500.

Sincerely,  
  
John F. Hackett  
Chief, Information Data Management Group

Enclosure

~~SECRET//NOFORN~~

National Intelligence Program

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**FY 2013**  
**Congressional Budget Justification**

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Volume XII

COMMUNITY MANAGEMENT ACCOUNT

FEBRUARY 2012



DRV FROM: Multiple Sources  
DECL ON: 20370206

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## **(U) PROGRAM OVERVIEW**

### **(U) Description**

(U) The Director of National Intelligence (DNI) is charged by the President to lead an integrated and effective Intelligence Community (IC) that provides high-quality, timely, and objective intelligence. The Community Management Account (CMA) enables the DNI and the Office of the DNI (ODNI) to effectively and efficiently execute statutory and other mandated responsibilities to include:

(U) Lead intelligence integration, forging an IC that delivers the most insightful intelligence possible;

(U) Integrate intelligence analysis and collection to inform decisions made from the White House to the foxhole;

(U) Serve as the President's principal intelligence advisor and oversee the President's Daily Brief (PDB);

(U) Set strategic direction and priorities for national intelligence resources and capabilities by developing and determining an annual consolidated National Intelligence Program (NIP) budget;

(U) Operate and staff the National Counterterrorism Center (NCTC), the National Counterproliferation Center (NCPC), the Office of the National Counterintelligence Executive (ONCIX), and the Program Manager-Information Sharing Environment (PM-ISE);

(U) Establish policies and conduct oversight of IC activities in collection, analysis, acquisition, resource management, human capital, and infrastructure;

(U) Ensure compliance with the laws and the protection of civil liberties and privacy, and promote equal opportunity and diversity throughout the IC;

(U) Oversee cross-cutting issues for the IC, such as Research and Development, enterprise Information Technology governance and solutions, information sharing and security policy, and education and training.

### **(U) Strategic Direction**

(U//FOUO) The FY 2013 CMA budget request provides funding to support the ODNI's mission [redacted]

[redacted] The takedown of Osama Bin Ladin provided a prime example of what can be accomplished when the IC works together toward a single goal, but every day the benefits of integration are visible throughout the IC. Integrating intelligence will continue to be the organizing principle for the future. The result is increased security for our Nation and reliably consistent decision advantage for our policymakers. We will focus our priorities and chart the course forward by taking into account the evolving and increasingly complex global environment in which we operate. The FY 2013 CMA budget request is shaped around the following IC strategic priorities:

(b)(3)

#### **(U) Intelligence Integration**

(U//FOUO) To accomplish the mission of leading intelligence integration, the ODNI establishes IC priorities, manages the NIP, sets direction through policies and budgets, and provides leadership on IC cross-cutting issues.

[redacted]

(b)(3)

**(U) Terrorist and Extremist Threats**

[Redacted]

(b)(1)  
(b)(3)

**(U) WMD and WMD-Terrorism**

(U//FOUO) The IC will continue to lead an integrated intelligence effort to defeat terrorists seeking WMD; prevent the proliferation of WMD;

[Redacted]

(b)(3)

The ODNI, primarily through the NCPC, provides strategic leadership and oversight to strengthen, integrate, and focus IC collection,

[Redacted]

The NCPC mission also focuses on state-sponsored WMD programs and the threats posed from WMD material or expertise that could become available to terrorists. This threat is among the highest priority national security threats facing the U.S. today and for the foreseeable future. Countering this threat requires the IC to leverage work done in both the counterterrorism and counterproliferation missions. Accordingly, the NCPC works closely with the NCTC in developing and assessing taskings and ensuring IC counterproliferation plans and activities are in place to address the nexus of WMD and terrorism.

(b)(3)

**(U) Counterintelligence**

[Redacted]

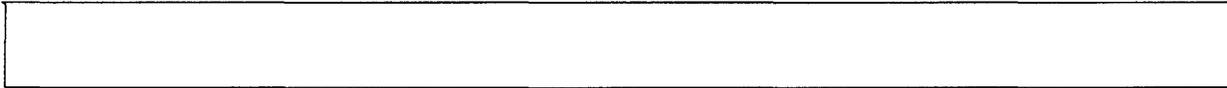
(1)  
(3)

**(U) Collaboration and Information Sharing**

(U//FOUO) The ODNI is leading IC efforts to strengthen relationships with [Redacted] partners to enhance information sharing and to improve fused intelligence support to all customers. Effective collaboration and information sharing enables better collection, better analysis, and better support to decisionmakers from the foxhole to the White House. The focus of information sharing activities includes the application of information technology, establishment of policies and standards, processes, a legal framework, and training for managing information across the enterprise. The strategic imperative is to ensure adequate protection of classified information while at the same time sharing the information with those who reasonably need the information to do their jobs. While we can never eliminate all risk of unauthorized release of classified information, structural reforms have been implemented to improve technical security capabilities and information access policies. In 2011, the President signed Executive Order (EO) 13587 on Structural Reforms to Improve the Security of Classified Networks and the Responsible Sharing and Safeguarding of Classified Information. [Redacted]

(b)(3)

(b)(3)



(b)(3)

**(U) Annual Performance and Accountability**

(U) The CMA FY 2013 request, in concert with the FY 2011 Agency Financial Reports provided in November 2011, and "FY 2011 NIP Summary of Performance and Financial Information" dated February 2012, meets the FY 2011 annual performance and accountability requirement for the IC. CMA is committed to demonstrating that resources produce measurable results. Relationships among resources, performance expectations, and performance results are addressed throughout the request.

### **(U) Management Oversight**

(U) Management oversight for the Community Management Account is provided by:

- (U) The Office of Management and Budget.
- (U) The Director of National Intelligence.

### **(U) Funding for National Intelligence Strategy Mission Objectives**

(U) The chart below (Figure 2) displays the Community Management Account FY 2013 funding request as allocated to support the NIS mission objectives (MOs). Activities that support MO6, Support Current Operations, are funded within the other MOs.

**(U) FY 2013 Workforce Highlights**

(S//NF) [Redacted]

(b)(1)  
(b)(3)

**(U) Summary of Planned Workforce Changes**

[Redacted]

(b)(1)  
(b)(3)

**(U) CMA Requested Workforce Changes**

(U//FOUO) To achieve workforce related goals, ODNI has implemented several initiatives. The ODNI launched an initiative to move the staff toward a target of a [Redacted] To achieve this goal, the ODNI established a Civilian Joint Manning Document (CJMD) process to increase the number of joint duty officers at ODNI and foster seamless staffing transitions. This programmatic approach to managing the workforce gives IC officers more opportunities to experience integration; and identifies similar opportunities for ODNI officers to serve joint duty in the IC Elements. In addition, the ODNI initiated a Career Advisory Board to establish guiding principles regarding professional development of the workforce and make structured and disciplined decisions on training, awards, and promotions; established an Office of the Ombudsman as a neutral resource for resolution of workforce related issues; and established a Management Advisory Group to enhance employee engagement on workforce programs.

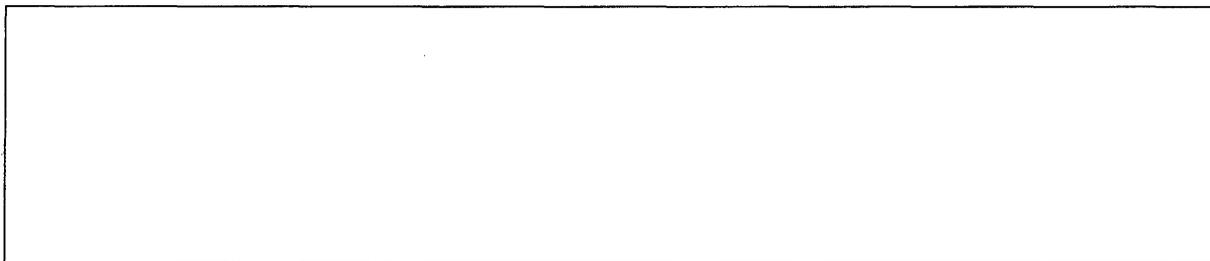
(b)(3)

**(U) CMA Employment Demographics**

(U//~~FOUO~~) The majority of the civilian workforce [redacted]s in the Mission Management/Tasking Budget Category which includes the Deputy Director for National Intelligence for Intelligence Integration, the ONCIX, NCPC, and NCTC. Approximately [redacted] personnel are in the Enterprise Management and Support Category to assist the DNI in managing the IC through financial management, human capital, security, acquisition, cost estimating, studies and evaluations, facilities management, strategies and policies, and outreach activities. A small percentage of the budget category provides mission support and management functions for the ODNI.

(U//~~FOUO~~) Currently [redacted] of the workforce is composed of [redacted] who bring a Community focus and enhance the breadth and depth of knowledge on the staff. ODNI staff, [redacted] are generally very experienced. More than [redacted] of staff have more than [redacted] experience, or have worked for other IC agencies, previously supported the IC as contractors, or had careers as intelligence personnel in one of the military services. ODNI will continue to look to IC elements to provide [redacted] to meet its objective of [redacted]

(U//~~FOUO~~) The average age of the ODNI's Senior Executive Service population is [redacted] and the average age for the [redacted] Approximately [redacted] of the current ODNI cadre population is eligible to retire in the next [redacted] Given this percentage, the ODNI must continue to recruit a highly qualified workforce [redacted]



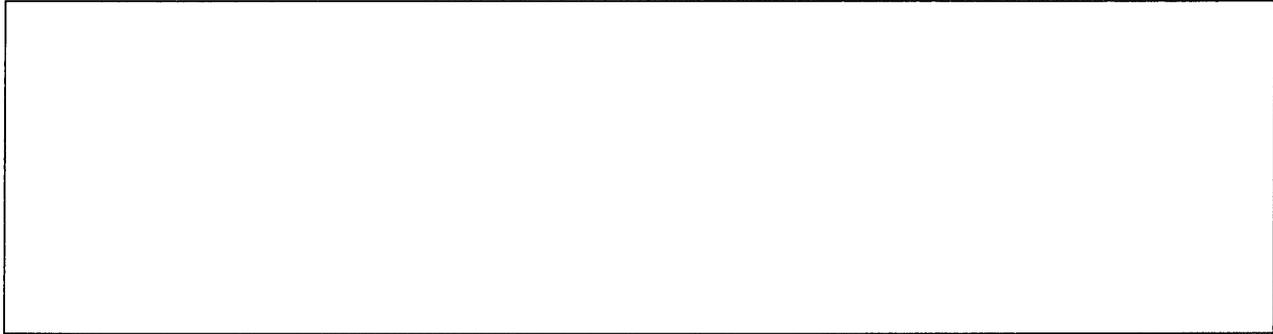
(b)(1)  
(b)(3)

**(U) Conclusion**

(U//~~FOUO~~) The ODNI is organized and staffed to lead intelligence integration. The ODNI will continue to focus on workforce issues to ensure the ODNI is comprised of the highest skilled intelligence professionals to ensure the DNI can execute statutory roles and responsibilities in support of intelligence integration.

(b)(1)  
(b)(3)

**(U) MISSION MANAGEMENT/TASKING  
(U) COMMUNITY COUNTERINTELLIGENCE**



**(U) Project Description**

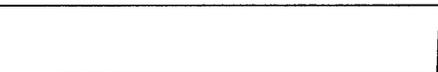
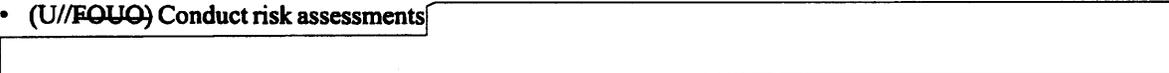
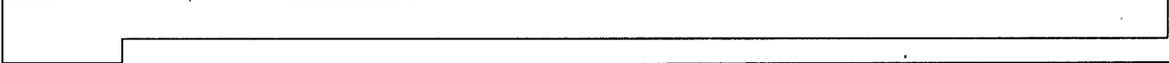
(U) The Office of the National Counterintelligence Executive (ONCIX) leads the strategic integration of U.S. CI programs as the statutory head of CI for the U.S. Government.

(U) Resources in this project are used to:

(U) Establish and implement priorities for a unified national CI program to guide the conduct of all the nation's CI activities. The ONCIX integrates the CI community's efforts to identify, assess, prioritize, and counter intelligence threats to the U.S. from foreign powers, terrorist groups, and other non-state entities. This is accomplished through policy, standards, technology, evaluation, and by aligning CI community activities with DNI priorities. The ONCIX Director serves as the DNI's National Intelligence Manager for CI.

(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the Community CI project to accomplish the following in FY 2013:

- (U//FOUO) Identify trends in cyber-enabled economic espionage  (b)(3)
- (U//FOUO) Conduct risk assessments  (b)(3)
- (U//FOUO) Produce the annual National Threat Identification and Prioritization Assessment (NTIPA)  (b)(3)
- (U//FOUO)  (b)(3)
- (U) Identify priority CI needs for technologies, products and services to be supported by R&D programs.
- (U) Coordinate and publish in-depth national level damage assessments of espionage and significant unauthorized disclosures, to include assessments of significant damage caused by cyber intrusions.
- (U) Develop and evaluate compliance as appropriate with policies and standards for the conduct of CI and Security.
- (U//FOUO) Develop and conduct CI strategic assessments  (b)(3)

- (U) Conduct mission reviews to assess the CI and security posture of each IC agency and select Federal Partners outside the IC to determine how effectively they are countering foreign intelligence threats and protecting national security information.
- (U) Complete an annual CI mission review of the ODNI CI program and advocate for the implementation of the review's recommendations.
- (U) Apply training, policy, strategy and resource expertise to build CI programs across the U.S. Government that are capable of identifying and countering foreign intelligence threats.
- (U) Develop, deliver, and sponsor participation in U.S. Government-wide counterintelligence and security training events to increase knowledge, skills, and awareness of threats and necessary protective measures for all departments and agencies of the U.S. Government.
- (U) Invest in initiatives that take advantage of emerging technology or new methodologies to benefit CI across the Community and enhance integration.
- (U) Sponsor information sharing initiatives to integrate counterintelligence activities against specific priority targets.

- (U//FOUO) [Redacted]

- (U) Lead IC efforts to develop and implement new policies, tools and methods to deter, discover, and negate insider threats.

- (U//FOUO) Develop and implement standards and conduct oversight [Redacted]

- (U//FOUO) Promote threat information sharing, shared analytical standards, and standard operating procedures [Redacted]

- (U//FOUO) Conduct strategic, long-range and trend analysis [Redacted]

[Redacted]

(b)(1)  
(b)(3)

- [Redacted]

- (U) Co-lead the Insider Threat Task Force which is responsible for developing a national insider threat policy and minimum standards and guidelines, conducting agency assessments, providing strategic analysis of new and continuing insider threat challenges, and providing assistance to all federal departments and agencies.

[Redacted]

(b)(1)  
(b)(3)

- (U//FOUO) Coordinate the production of IC threat analyses to [Redacted]

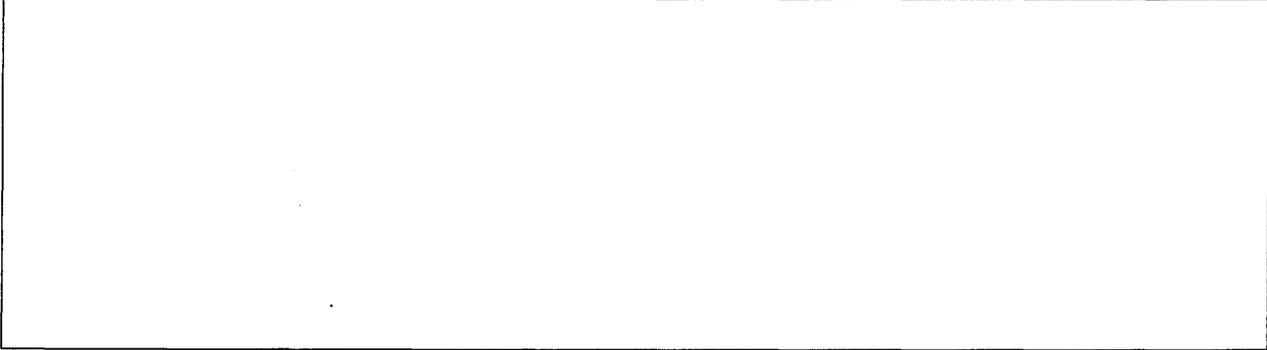
**(U) Changes From FY 2012 to FY 2013:**

[Redacted]

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(b)(3)

(b)(1)  
(b)(3)

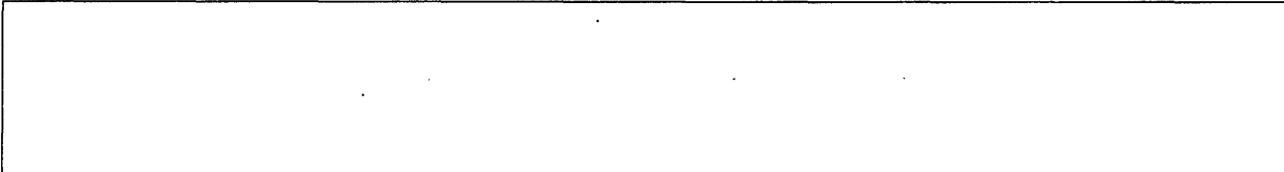
**(U) MISSION MANAGEMENT/TASKING  
(U) NATIONAL INTELLIGENCE INTEGRATION**



**(U) Project Description**

(U) The National Intelligence Integration (NII) project is managed by the Office of the Deputy Director of National Intelligence for Intelligence Integration (DDNI/II). Using Unifying Intelligence Strategies (UIS), DDNI/II seeks to integrate the full range of the IC's capabilities to provide policymakers, military forces, law enforcement, homeland security officials and other intelligence customers with complete, coordinated, and integrated intelligence. Activities within the NII project include:

- (U) Operating across intelligence disciplines and functions to integrate intelligence activities and improve information sharing;
- (U) Overseeing the production of the President's Daily Brief from all sources of intelligence to support the President, senior policy makers, and senior military officials;
- (U) Leading enterprise-wide solutions for analytic challenges identified by the NIMs; identifying analytic and collection requirements that cut across mission areas, and developing innovative solutions;
- (U) Integrating the Community in areas where the NIMs can add utility and make a difference on access to targets and progress against intelligence gaps.



(U) The Integration Management Council (IMC) includes the support staff for the National Intelligence Managers (NIMs), who lead teams of National Intelligence Officers (NIOs), National Intelligence Collection Officers (NICOs), and National Counterintelligence Officers (NCIOs). The NIMs serve as the designated representative of the DNI for the development and implementation of the UIS. Each UIS is a collaborative effort across all IC components to determine how the IC is positioned to address threats, identify gaps, realign resources to improve intelligence support; and establish performance measures. The efforts of the NIMs are coordinated through the IMC which serves as an integrating mechanism to IC elements.

(U) The Mission Integration Division works with the NIMs, across the ODNI and with the Community to deliver products and services to achieve the priorities in the UIS. In conjunction with the NIM teams and the IC, the MID identifies, anticipates, and prioritizes crosscutting, enterprise-level efforts, and other initiatives vital to UIS implementation. In coordination with ODNI enabling components, the MID develops and manages supporting strategies and plans against integrated UIS priorities, participates in identifying efforts to strengthen foundational

capacity critical for IC and UIS success, and supports the evaluation of IC progress against UIS challenges and gaps.

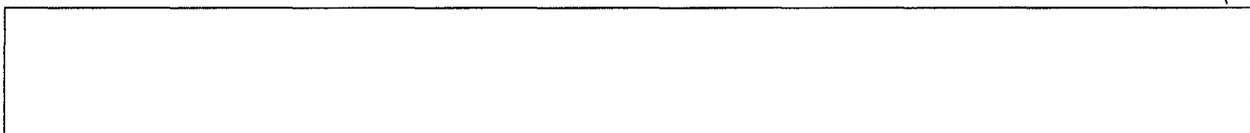
(U) Resources in the National Intelligence Integration project are used to:

- (U) Lead the IC's annual update of the National Intelligence Priorities Framework (NIPF), adjudicate and prioritize mission needs for budget and capabilities development, and develop measures to assess the IC's performance against the UIS.
- (U) Serve as the IC's principal substantive intelligence advisors for countries, regions, topics, or functional issues of national security concern. Lead and manage IC response to specific problem sets, addressing customer analytic, collection, and counterintelligence requirements.
- (U) Ensure the NIMs, in support of their intelligence missions and UIS responsibilities, have required analytic support. NIOs are matrixed from the National Intelligence Council (NIC) to their respective NIM, but remain full members of the NIC.
- (U) Enable the NIMs to serve as the DNI's representative on issues relating to their designated areas.
- (U) Develop coordinated IC collection strategies in support of the NIM's intelligence missions and UIS development responsibilities.
- (U) Oversee the development of a coordinated IC counterintelligence strategy in support of the NIM for CI intelligence missions and UIS responsibilities. Identify internal and external threats on topical, regional, or other problem sets.
- (U) Identify analytic and collection challenges and requirements that cut across mission areas.

(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the NII project to accomplish the following in FY 2013:

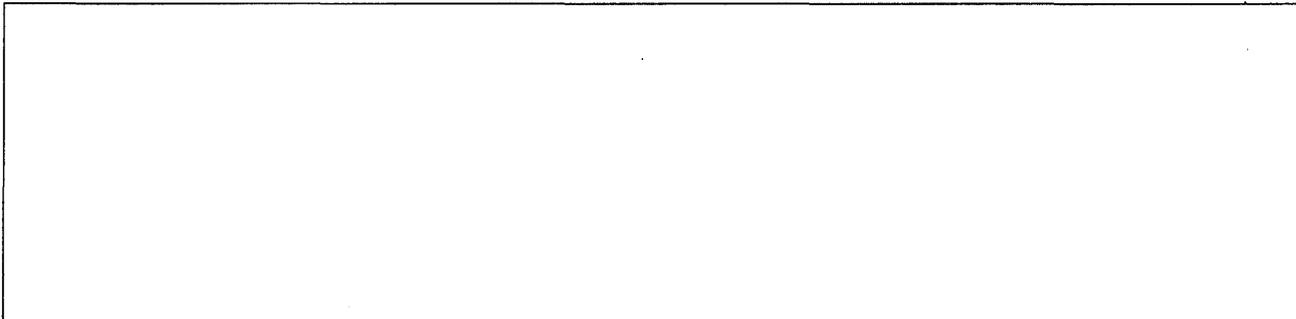
- (U) Coordinate and lead the development, review, approval and implementation of UIS.
- (U) Assess IC performance against UIS.
- (U) Enable UIS to support IC goals, strategies, policies, and resource decisions. (b)(1)
- (U) Identify and champion common themes, accommodate the unique needs and capabilities of each portfolio, and address cross-cutting issues. (b)(3)



- (U) Participate in IC processes that balance long-term, recurring requirements against current demands and trade-offs.
- (U) Further intelligence integration by enhancing and coalescing collection and analytic capabilities, promoting collaboration and information sharing, and identifying critical intelligence gaps.

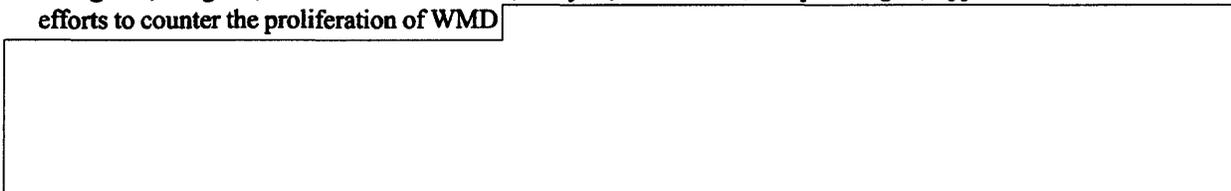
**(U) MISSION MANAGEMENT/TASKING**  
**(U) NATIONAL COUNTERPROLIFERATION CENTER**

(b)(1)  
(b)(3)



**(U) Project Description**

**(U//FOUO)** The National Counterproliferation Center (NCPC) provides strategic leadership and oversight to strengthen, integrate, and focus IC collection, analysis, interdiction, and planning in support of U.S. Government efforts to counter the proliferation of WMD

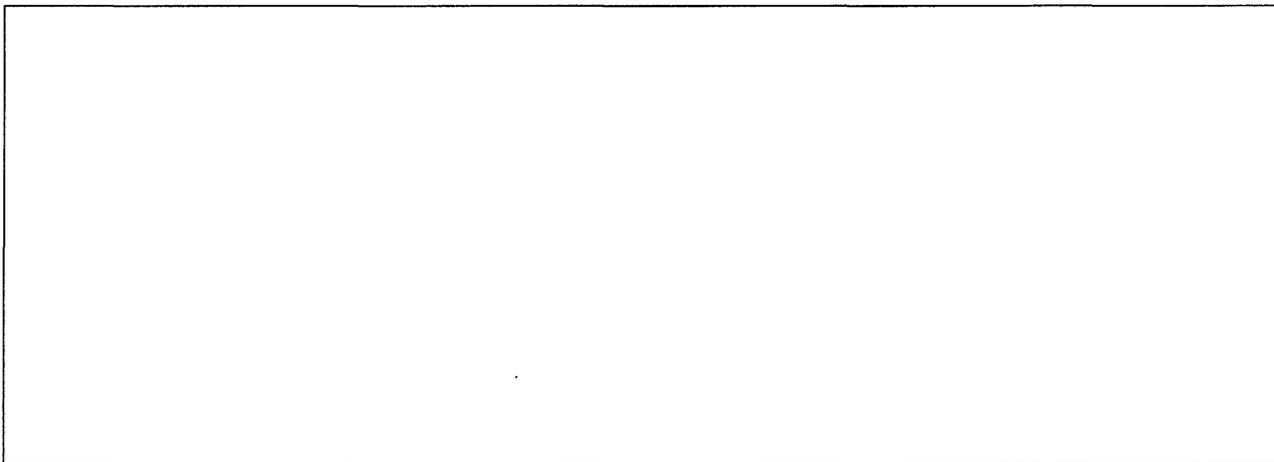


(b)(3)

**(U//FOUO)** Resources in this project are used to ensure that: (1) all IC components effectively support national policy initiatives, strategies, and activities aimed at countering the development and spread of WMD; (2) the IC is prepared to support U.S. Government WMD CP needs as the WMD threat evolves over time; and (3) the IC can deliver decision advantage on today's [redacted]. The NCPC strives to ensure that progress against strategic WMD CP goals is tangible, measurable, and clearly articulated to policy customers and oversight committees.

(b)(3)

**(U)** There are no new activities in this project for FY 2013.



(b)(1)  
(b)(3)

(b)(1)  
(b)(3)

[Redacted]

- (U//FOUO) Implement the 2011 Intelligence Strategy for [Redacted] and build on the IC's accomplishments from the 2007 Strategy. The 2011 Strategy establishes objectives to be met by [Redacted] which build upon existing [Redacted] analytic, targeting, operations and technical support across the agencies charged with [Redacted] threats.

(b)(3)  
(b)(3)  
(b)(3)

[Redacted]

(b)(3)

(b)(1)  
(b)(3)

- (U//FOUO) Strengthen the WMD CP workforce by building WMD CP expertise across the enterprise in mission-critical areas through several initiatives.
- (U//FOUO) Maintain performance accomplishment of [Redacted] responsibilities.

(b)(3)

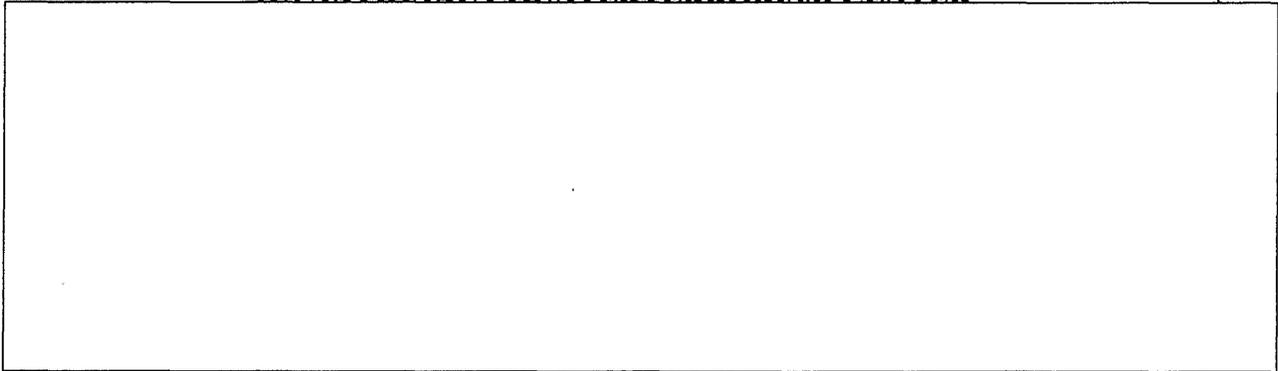
**(U) Changes From FY 2012 to FY 2013:**

[Redacted]

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(b)(3)

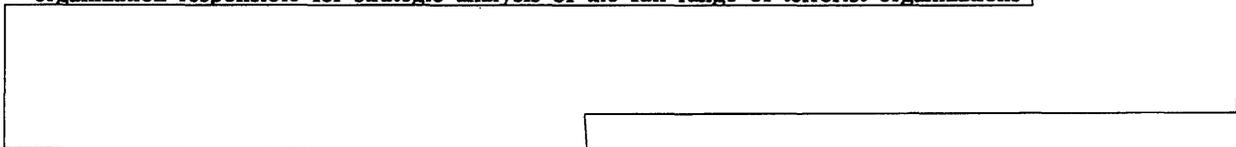
(b)(1)  
(b)(3)

**(U) MISSION MANAGEMENT/TASKING**  
**(U) NATIONAL COUNTERTERRORISM CENTER**



**(U) Project Description**

(U//~~FOUO~~) The National Counterterrorism Center (NCTC) serves as the U.S. Government's primary organization responsible for strategic analysis of the full range of terrorist organizations

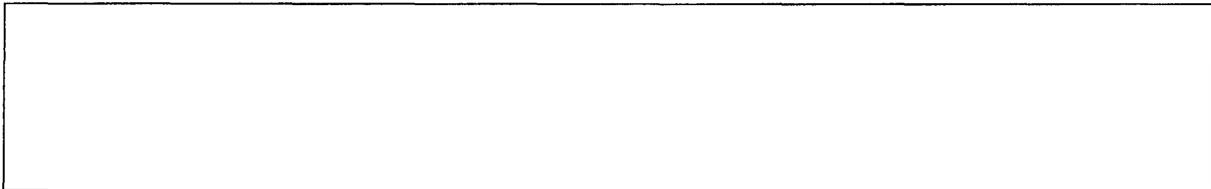


(b)(3)

(U) Resources in this project are used to:

- (U//~~FOUO~~) Integrate, analyze, coordinate, and fuse [redacted] to provide strategic warning and analysis for policy makers and operational managers.

(b)(3)



(b)(1)  
(b)(3)

- (U//~~FOUO~~) Provide situational awareness for policy and operational officials on the latest threat developments and promote information sharing throughout the U.S. Government.



(b)(3)

- (U//~~FOUO~~) Continue efforts to close critical information gaps associated with [redacted] capability by deploying the next generation of tools to support [redacted] as recommended by Congress and external review panels, in coordination with the IC CIO and the departments.

(b)(3)

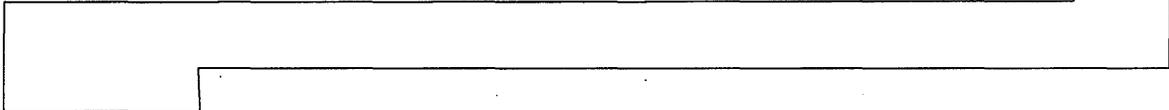
(b)(3)

- (U//~~FOUO~~) Maintain an up-to-date database of known and suspected terrorists [redacted]



(b)(3)

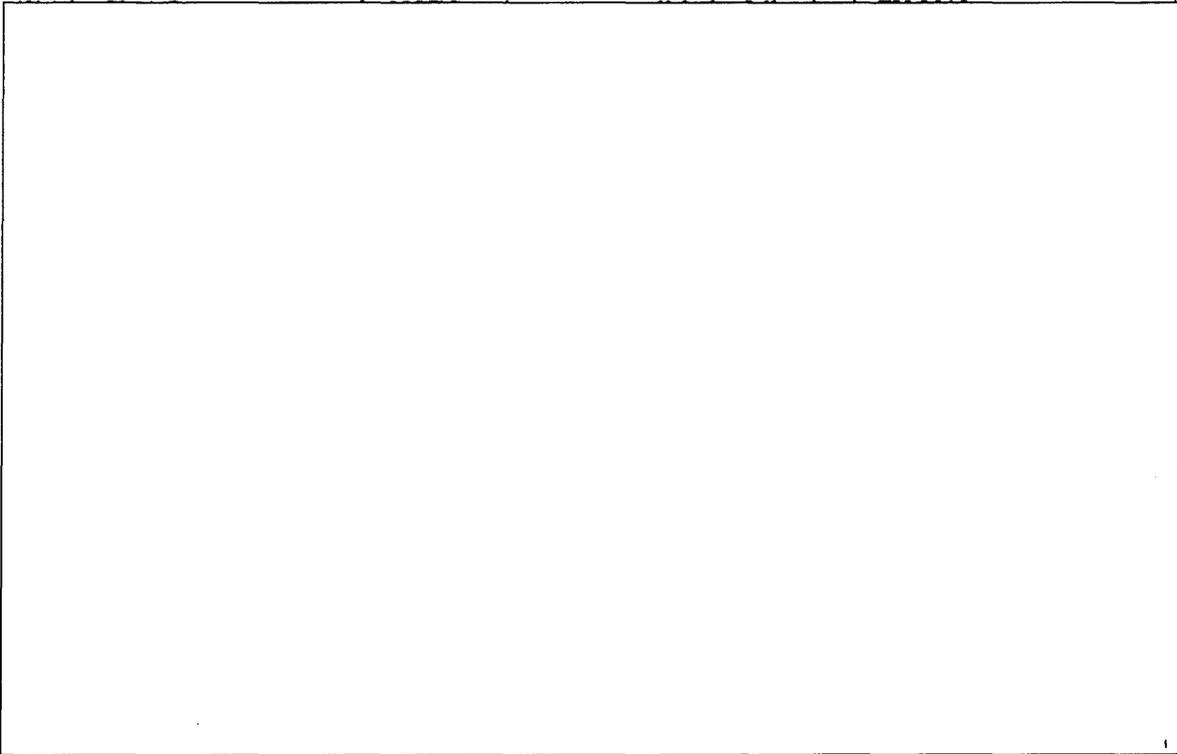
- (U//~~FOUO~~) Develop, coordinate, integrate, advocate, and assess strategic operational plans [redacted]



(b)(3)

- (U//FOUO) Plan and implement information sharing mechanisms and policies [redacted] (b)(3)
- (U//FOUO) Serve as the National Intelligence Manager for Counterterrorism [redacted] (b)(3)
- (U//FOUO) Support the facilities infrastructure [redacted] (b)(3)
- (U//FOUO) Collaborate with domestic and foreign security services [redacted] (b)(3)

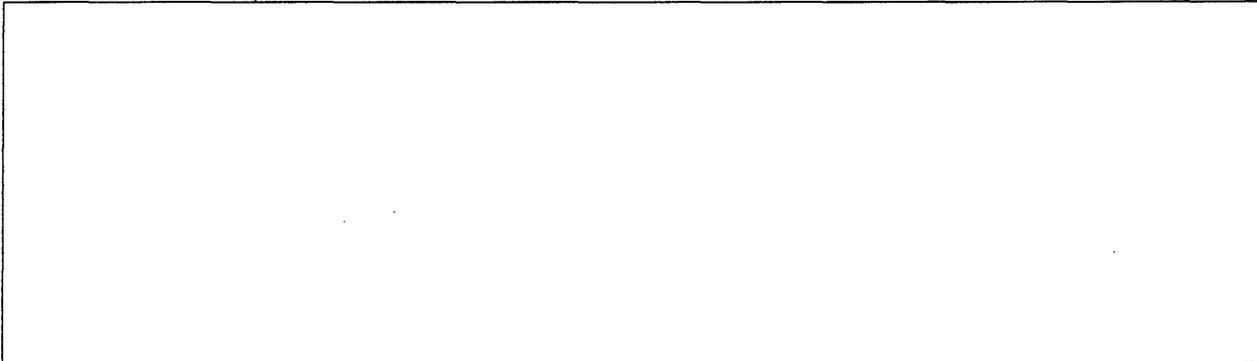
(U) There are no new activities in this project for FY 2013.



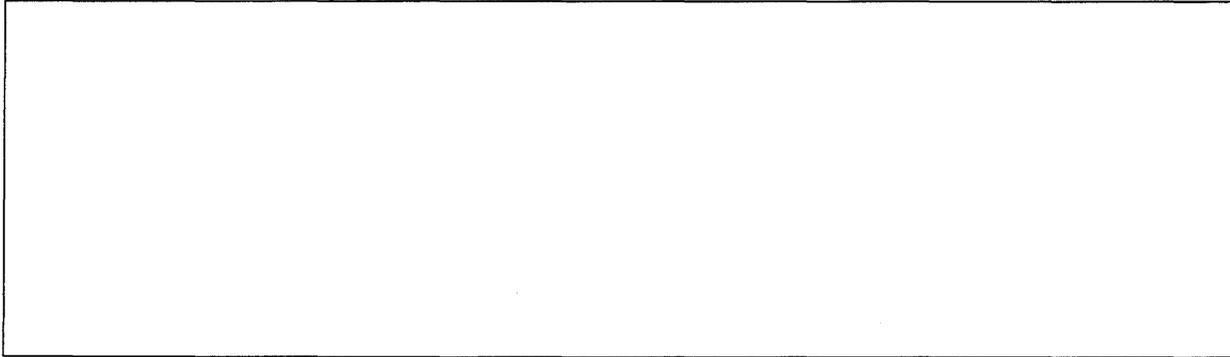
(b)(1)  
(b)(3)

(U) Changes From FY 2012 to FY 2013:

(b)(1)  
(b)(3)



**(U) ANALYSIS  
(U) NATIONAL INTELLIGENCE COUNCIL**



**(U) Project Description**

(U) The National Intelligence Council (NIC) is the IC's center for mid- and long-term strategic analysis. The NIC supports the DNI in his roles as head of the IC and as the principal advisor for intelligence matters to the President and the National Security Council. The NIC also supports the Deputy Director of National Intelligence for Intelligence Integration (DDNI/II) and the National Intelligence Managers in providing complete, coordinated, and integrated intelligence.

(U) The NIC's National Intelligence Officers (NIOs) serve as the senior intelligence advisors representing the IC's views within the U.S. Government. The NIC supports the policy community and military decisionmakers through the production of a wide range of IC-coordinated all-source strategic analyses on key topics of interest.

(U) Resources in this project are used to:

- (U) Produce National Intelligence Estimates (NIEs), which assess future trends on a wide range of global issues: the terrorist threat; proliferation of WMD; prospects for regional stability and conflict; hostile foreign military combat capabilities, operations, and intentions; the impact of political, military, and economic developments; economic crises; and humanitarian emergencies, among a variety of other topics of importance to the country's most senior policymakers and military decisionmakers.
- (U) Reach out to leading experts in the academic, think tank, and business communities on issues where IC knowledge is thin or nonexistent, to broaden the NIC's information horizons, to explore alternate perspectives and gain new insights, and to expand the global coverage of the IC.
- (U) Produce assessments on under-examined strategic threats, trends that are likely to shape the U.S. international environment in the decades ahead, and broad topics requiring integrated, multidisciplinary treatment.
- (U) Prepare strategic transnational threat analyses to help policymakers, law enforcement, and other government officials understand how foreign terrorists—over the long-term—will emerge, behave, and threaten U.S. interests domestically and abroad. Publish strategic analyses on homegrown violent extremism and ways to measure progress in reducing the threat from this source.
- (U) Play a leading role in fostering greater collaboration between analysts and collectors to understand the state of collection on specific topics, support the development of collection strategies and evaluate success at addressing gaps.

- (U) Promote greater collaboration and unity of effort within the IC's analytic production components by articulating substantive intelligence priorities to guide intelligence analysis, reviewing research and production plans of the Community's analytic components, and advising the DNI on gaps and shortfalls in analytic capabilities.
- (U) Sustain the Committee on Foreign Investments in the U.S. (CFIUS) Support Group, which serves as the single interface for developing, coordinating, and publishing IC-coordinated threat assessments of foreign direct investment in the U.S.
- (U) Support the Foreign Denial and Deception Committee (FDDC) that advises and assists the DNI on foreign activities designed to thwart U.S. intelligence collection through denial and deception activities.

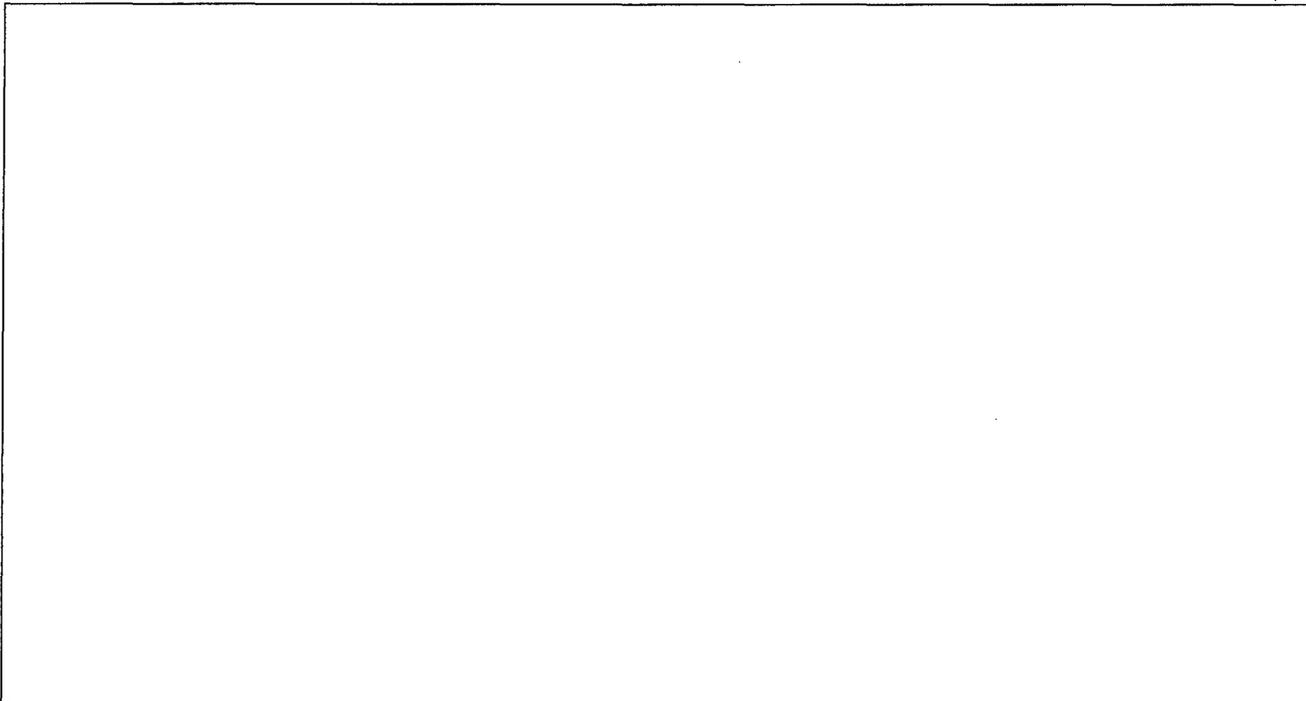
(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the NIC project to accomplish the following in FY 2013:

- (U) Complete the NIC's fifth quadrennial Global Trends assessment that will take a long-term view of the future. Global Trends 2030 will consider how key global trends might develop 15 to 20 years out and provide U.S. policymakers with a view of how world developments could evolve, identifying opportunities and potentially negative developments that might warrant policy action.
- (U) Continue to implement the strategy to improve IC S&T analysis by improving outreach to external expertise, including significant engagement with the Department of Energy National Labs, and to enhance foreign nuclear weapons analysis.

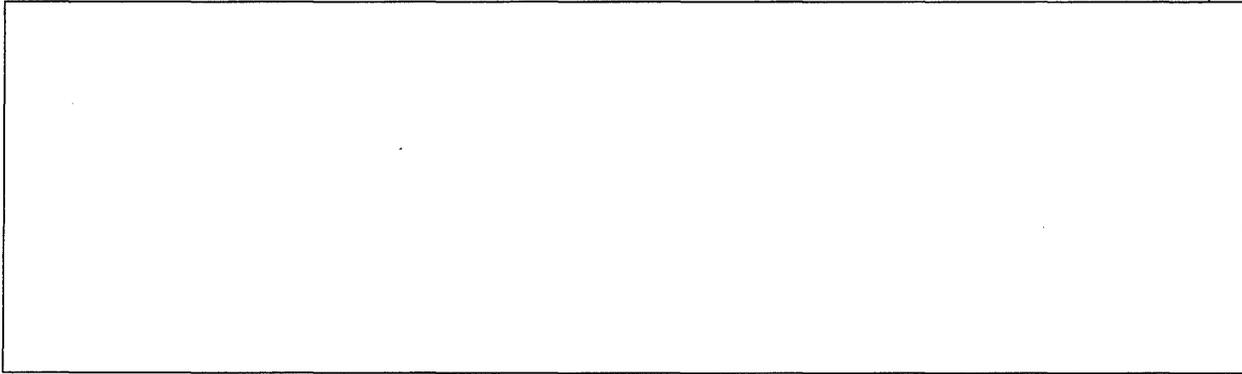
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**(U) Changes From FY 2012 to FY 2013:**

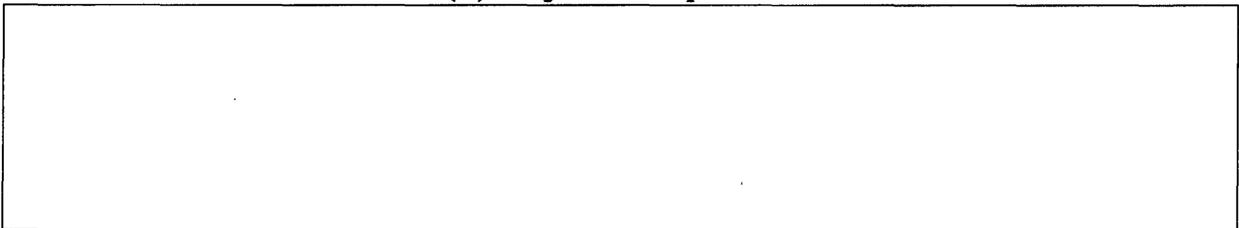


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**(U) ANALYSIS**



**(U) Project Description**



(b)(1)  
(b)(3)

(U) Resources in this project are used to:

- (U//FOUO) Oversee and direct the production of the daily intelligence briefing provided [redacted] (b)(3)
- (U//FOUO) Integrate intelligence viewpoints and products [redacted] (b)(3)
- (U//FOUO) Identify issues, especially strategic issues that have not been adequately covered [redacted] (b)(3)
- (U//FOUO) Provide a response to all questions generated during [redacted] (b)(3)

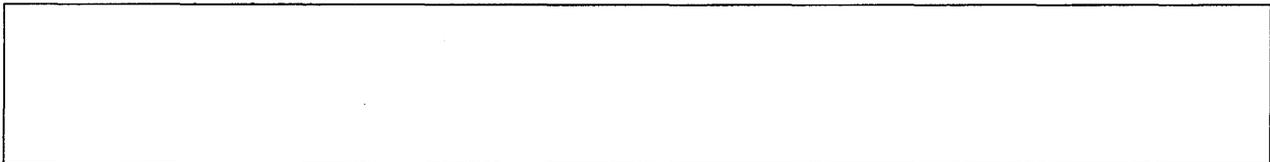
(U) There are no new activities in this project for FY 2013.

(b)(3)

(U) The CMA Program expects the PDB Staff project to accomplish the following in FY 2013:

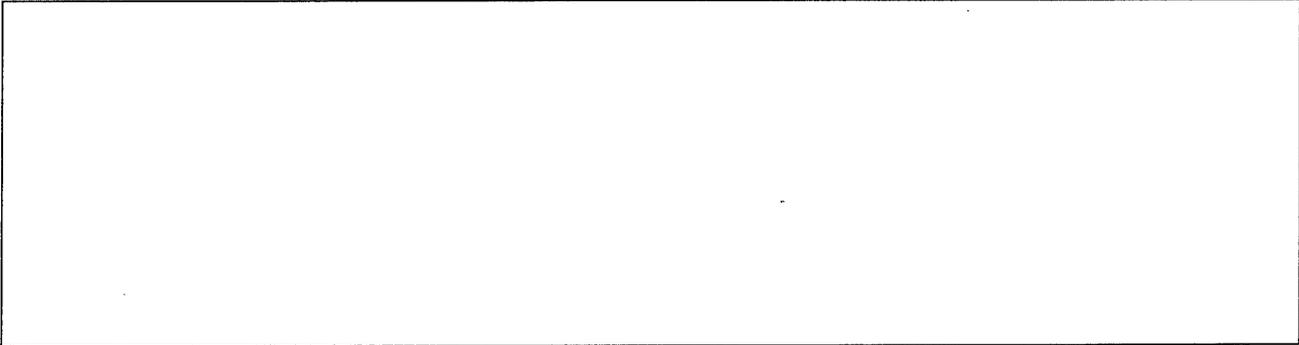
- (U//FOUO) [redacted] (b)(3)

**(U) Changes From FY 2012 to FY 2013:**



(b)(1)  
(b)(3)

**(U) ENTERPRISE IT SYSTEMS  
(U) CHIEF INFORMATION OFFICE**



**(U) Project Description**

(U) The IC Chief Information Officer's (IC CIO) mission is to enable intelligence collection, analysis, and sharing through innovative, robust and secure capabilities. To meet this mission, the IC CIO ensures that the enterprise IT infrastructure is designed to deliver world-class global services that are always on, accessible, and take full advantage of streamlined business processes.

(U) The IC CIO restructured the CIO organization to better enable the integration of the IC enterprise and to drive future IT cost reductions. For FY 2013 the CIO project structure was revised to enable more effective management of IT resources.

(U) Resources in this project are used to:

- (U) Support the DNI's statutory responsibilities to establish common IT standards, protocols, and interfaces; ensure development of IT systems that include multi-level security and intelligence integration capabilities; develop an enterprise architecture for the IC and ensure that elements of the IC comply with such architecture; and have procurement approval authority over all enterprise architecture-related IT items funded in the NIP.
- (U) Support the ODNI goals to (a) drive responsible and secure information sharing, (b) advance cutting-edge capabilities to provide a global intelligence advantage, and (c) strengthen partnerships to enrich intelligence.
- (U) The strategic goals of the IC CIO are to:
  - (U) Fortify the Foundation: Define, implement and sustain a single, standards-based interoperable IC enterprise architecture and survivable infrastructure to accomplish mission objectives and drive efficiencies across the enterprise, encompassing all security domains.
  - (U) Deliver User-Focused Capabilities: Provide seamless and secure enterprise solutions for trusted collaboration – people-to-people, people-to-data, and data-to-data, ensuring the protection of intelligence assets and information, and delivering a user experience that enhances mission accomplishment.
  - (U) Enable Efficient Business Operations: Enhance support to mission with standardized, integrated, and where applicable, consolidated business processes and supporting technologies.
  - (U) Establish Effective Governance and Oversight: Define and implement transparent and data driven governance and oversight processes to support mission.

- (U) Forge Strategic Partnerships: Develop and enhance trusted partnerships within the ODNI, the IC, across the U.S. Government, with Allied partners, and industry, leveraging innovative capabilities to enhance and integrate the intelligence mission.
- (U) Work with IC components to achieve objectives and goals of the NIS. In particular, the IC CIO priorities focus on:
  - (U) Enterprise Objective Two: Strengthen Partnerships
  - (U) Enterprise Objective Three: Streamline Business Processes
  - (U) Enterprise Objective Four: Improve Information Integration & Sharing
  - (U) Mission Objective Five: Enhance Cybersecurity

(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the CIO project to accomplish the following activities in FY 2013:

- (U) Manage an integrated process for IC IT planning, programming, budgeting, oversight, and evaluation to include program assessment and compliance reporting. This integrated process supports the alignment of IC investments to intelligence mission areas, business operations, common IT services, and DNI priorities. Perform strategic capabilities planning, conduct assessments, align IT capability investments to priority IC mission, business enterprise functions, and develop guidance to improve the performance of IC IT in fulfilling NIS strategic objectives.
- (U//~~FOUO~~) Provide information management (IM) functions for the ODNI, and provide IM strategic direction and leadership for the IC. These functions include Freedom of Information Act and Privacy Act actions, records and classification management; information review and release, including pre-publication review and the declassification of records; organizational information management policy and training; implementation of new training and self inspection programs under EO 13526; and implementation of new controlled unclassified information (CUI) construct under EO 13556.
- (U) Develop and execute data and service architectures to enable the exchange and understanding of intelligence and intelligence-related information. These architectures support information sharing, integration, business and mission transformation efforts by creating technical specifications, guidance, a set of core IC infrastructure and common capabilities (IC Core), and related governance. Continue to develop and enforce an IC element compliance regimen based on enterprise architectures supported by associated policies, IC standards, technical specifications, and profiles.
- (U) Develop an IC Information Technology Enterprise (ICITE) Roadmap and Implementation Plan and oversee migration of the IC and ODNI onto the ICITE. The ICITE will enable greater IC integration, collaboration, information sharing and safeguarding through a new common IC IT architecture that will substantially reduce costs in the outyears.
- (U//~~FOUO~~) Oversee the migration of the IC to selected common IT services (IC Desktop Environment, Government-owned Cloud Hosting Environment, Commercial Cloud Services Hosting Environment, and

[Redacted]

(b)(3)

- (U//~~FOUO~~) Lead the IC in Information Assurance (IA) governance to ensure a secure, robust, integrated IC IT enterprise

[Redacted]

(b)(3)

- (U//FOUO) Integrate and oversee the IC's enterprise business transformation efforts [redacted]

- (U) Leverage IC CIO capabilities and strategic partnerships with the ODNI and IC stakeholders to support financial management, human capital management, asset management, and acquisition and procurement management lines of business.

(b)(3)

- (U) Enterprise Identity and Access Services and Audit Solutions, including strengthened IC PKI certificate validation of user authorization services on the Top Secret network in support of establishment of common IT services.
  - (U) IC Enterprise Information Access and Discovery Services to improve search, discovery, delivery, and retrieval services, including a single query returning results from data at multiple security levels.
  - (U) Integrated Network Services to share and integrate capabilities across agencies.
  - (U) Processing and Storage solutions based on Cloud Computing Technologies (commodity-based infrastructure, rapid scalability), including the virtual and physical access to data across multiple IC locations including government-owned and commercial cloud hosting environments.
  - (U) Common Services providing solutions to enable the exchange of information and analysis amongst IC users, including continued development of the Applications Mall and fielding of the IC's Information Transport Service and Classification Management Tool suite.
  - (U) Engineering support to ensure that information technology efforts align to meet the DNI's strategic vision of Intelligence Integration.
- (U) In support of IC Directive 501, continue to work across the IC to develop technical solutions to make all information discoverable and securely accessible based on user entitlements.
  - (U) Implement and refine processes to identify and resolve capability and policy needs for information sharing, under the IC Information Sharing Executive (IC ISE) leadership.

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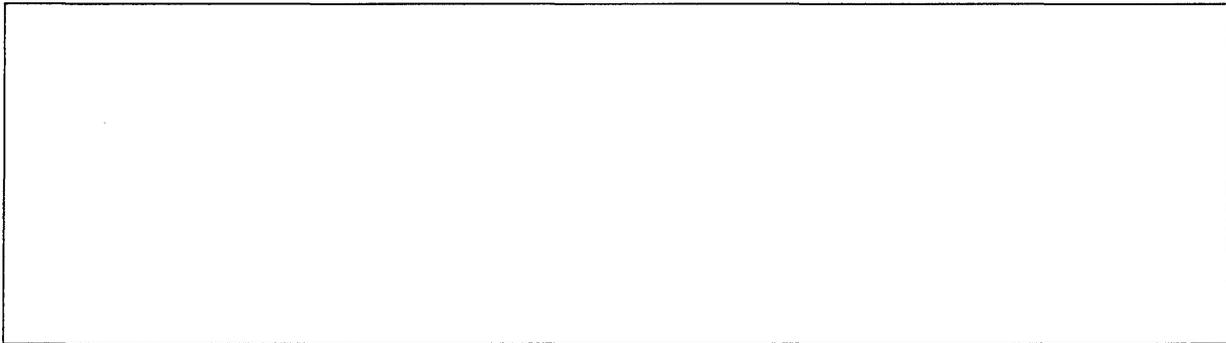
**(U) Changes From FY 2012 to FY 2013:**

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**(U) ENTERPRISE IT SYSTEMS  
(U) INFORMATION INTEGRATION**



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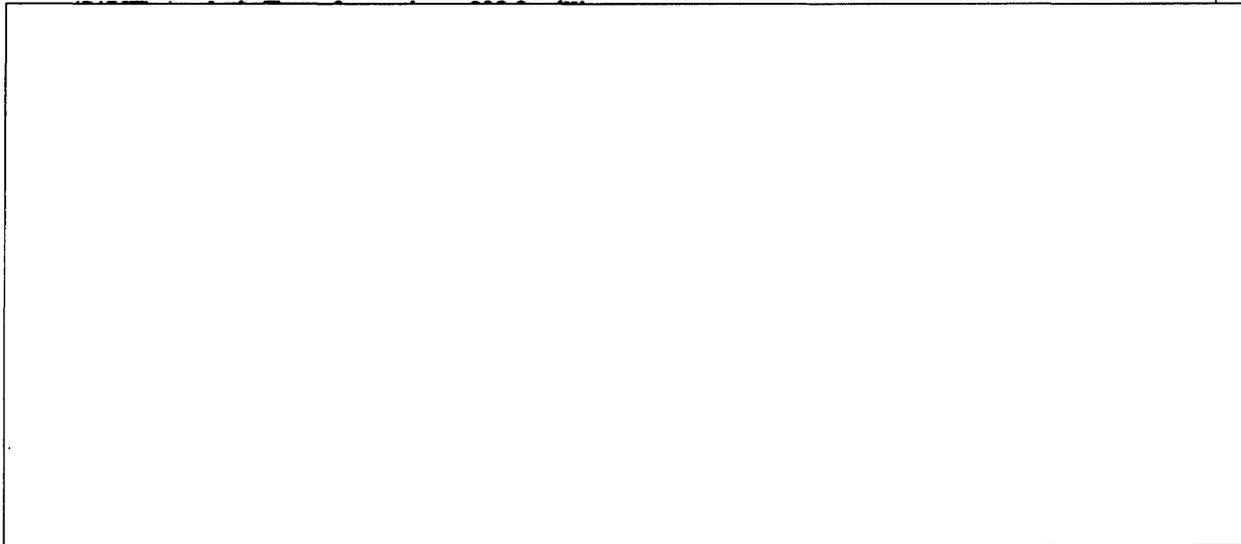
**(U) Project Description**

(U) The DNI eliminated the I2 project in FY 2013 and realigned funds to the Chief Information Office project to better enable the integration of the IC enterprise and to more effectively manage IT resources.

- (U) There are no new activities in this project for FY 2013.

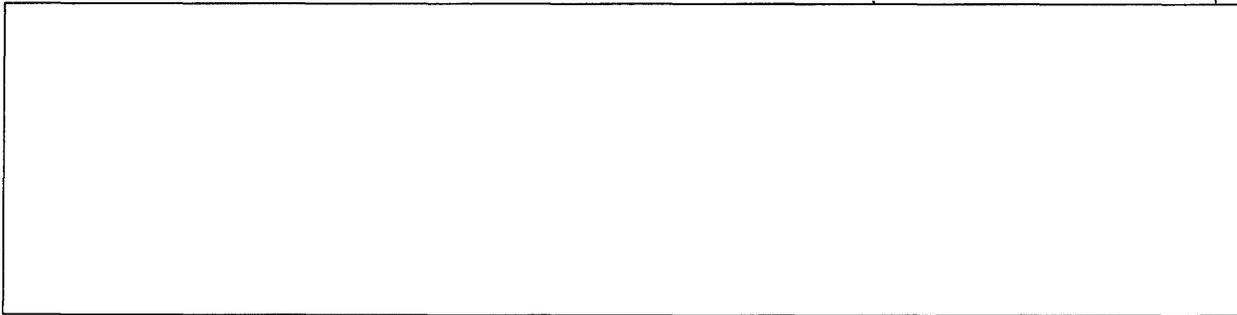
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**(U) Changes From FY 2012 to FY 2013:**



**(U) ENTERPRISE IT SYSTEMS**  
**(U) PROGRAM MANAGER INFORMATION SHARING ENVIRONMENT**

(b)(1)  
(b)(3)



**(U) Project Description**

(U) The Program Manager for the Information Sharing Environment (PM-ISE) exercises government-wide authority to integrate information sharing and protection. PM-ISE oversees and manages an Information Sharing Environment (ISE) and a Classified Information Sharing and Safeguarding Office (CISSO) for the assured sharing and safeguarding of terrorism, homeland security, law enforcement, and weapons of mass destruction information.

(U) Resources in this project are used to:

- (U) Facilitate the development of the ISE by bringing together mission partners to align business processes, standards and architectures, security and access controls, privacy protections, and best practices.
- (U) Issue government-wide procedures, guidelines, instructions, and functional standards, as appropriate, for the management, development, and proper operation of the ISE.
- (U) Provide expert, full-time, sustained focus on responsible sharing and safeguarding of classified information on computer networks in response to Executive Order 13587 "Structural Reforms to Improve the Security of Classified Networks and the Responsible Sharing and Safeguarding of Classified Information."
- (U) Ensure information privacy and other legal rights are protected in the ISE.

(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the PM-ISE project to accomplish the following in FY 2013:

- (U) Provide full-time focus on the information sharing and safeguarding balance, ensure policies and compliance procedures are in place by actively engaging with departments and agencies.

(b)(1)  
(b)(3)



- (U) Bring multiple communities of interest together by accelerating the adoption of common information exchange standards and shared approaches to interoperable architectures through industry engagement and sharing of best practices across all levels of government.
- (U) Leverage strategic sourcing approaches based on industry standards to enable interoperability across the U.S. Government through products that are policy and standards-compliant.

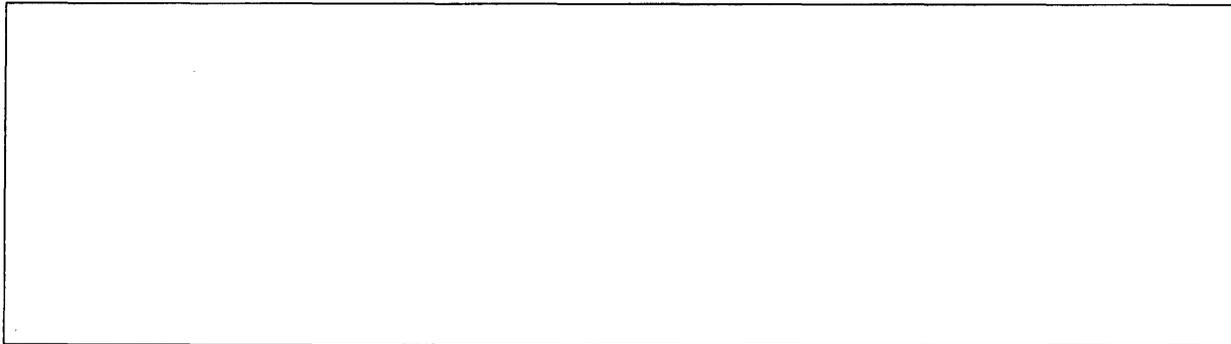
- (U) Enable a federated, interoperable environment for SECRET networks to both safeguard and share classified information, providing efficient access to the information to enable analysts, operators, and investigators to effectively perform their jobs.
- (U) Enable alignment of SECRET network identity management solutions to the Federal Identity, Credential, and Access Management Framework that are interoperable among SECRET networks.
- (U) Develop common information sharing processes to support screening people and cargo.
- (U) Support the national public safety and law enforcement community to develop a common, distributed, decentralized information sharing system that better aligns and leverages existing efforts, and reinvents the public safety model.
- (U) Reduce overlaps and gaps in funding to maximize the use of resources to promote ISE objectives.
- (U) Continue to work with ISE participants to build a culture of continuous improvement and innovation, clarify relationships, and strengthen governance, engagement and alignment.

**(U) Changes From FY 2012 to FY 2013:**

(b)(1)  
(3)



**(U) RESEARCH & TECHNOLOGY  
(U) INTELLIGENCE ADVANCED RESEARCH PROJECTS ACTIVITY**



b)(1)  
b)(3)

**(U) Project Description**

(U) IARPA invests in high-risk/high-payoff research programs that have the potential to provide our nation with an overwhelming intelligence advantage over future adversaries.

(U) Resources in this project are used to invest in the following research areas:

- (U) Smart Collection focuses on dramatically improving the value of collected data from all sources.
- (U) Incisive Analysis focuses on maximizing insights from massive, disparate, unreliable and dynamic data in a timely manner.
- (U) Safe and Secure Operations focuses on ways to counter new capabilities of our adversaries that could threaten our ability to operate freely and effectively in a networked world.

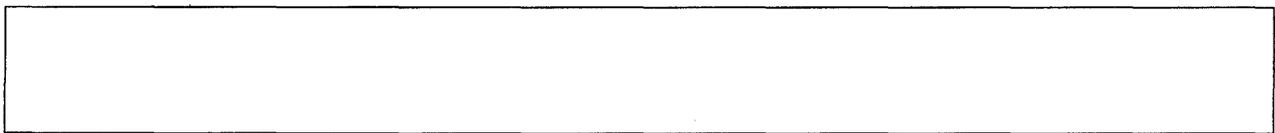
(U) There are no new activities in this project for FY 2013.

(U) The CMA program expects the IARPA project to accomplish the following research activities in FY 2013:



(1)  
(3)

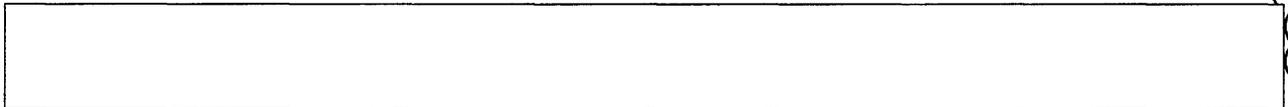
- (U) Measure the physical responses of both the subject and the evaluator in validated protocols for interpersonal trust under the Tools for Recognizing Useful Signals of Trustworthiness (TRUST) program; the FY13 goal will validate the trustworthiness of the "other" in the presence of stress and deception.



(1)  
(3)

- (U//FOUO) Demonstrate the ability to locate moving emitters in urban environments using real data from existing collection platforms through the [redacted]

(b)(3)



(1)  
(3)

- (U) Develop automated technologies that will expose the underlying shared beliefs in a culture by analyzing the use of metaphor in everyday language; the [redacted] program has the [redacted] goal to validate the [redacted] system-generated information with native-speaker knowledge agreement at [redacted]

(b)(3)

(b)(3)

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- (U) Continue the Knowledge Discovery and Dissemination (KDD) program which aims to allow analysts to rapidly produce actionable intelligence by effectively using novel, massive, and disparate data sets. In [ ] the KDD program will complete testing on its second challenge problem provided by IC partners with the aim of reducing errors and analysis time by [ ] over the first year's results.
- (U) Demonstrate, through the Automated Low-Level Analysis and Description of Diverse Intelligence (ALADDIN) video program, advanced technology to support rapid content-based event searches of large collections of video clips with: (a) missed detection rate [ ] and false alarm rate [ ] for pre-specified events, and (b) missed detection rate [ ] and false alarm rate [ ] for the initial research on ad hoc events.
- (U) Demonstrate novel ways to gain [ ] improvement over current state-of-the-art methods in aggregating judgments to greatly improve forecasting accuracy through the Aggregative Contingent Estimation (ACE) program.
- (U) Develop new methods for anticipating and detecting societal disruptions from publicly available data; the Open Source Indicators (OSI) program has an [ ] goal to achieve at [ ] compared to major news sources.
- (U) Provide effective keyword search on massive amounts of field-collected speech from the Babel Program. The [ ] goal is to meet or exceed the best known keyword detection performance on well-studied languages (as assessed using NIST metrics) on five under-studied languages within three weeks, with test and training data collected in both telephone and non-telephone settings, and with only [ ] of the training data transcribed.
- (U) [ ] and predict human analytic judgments with [ ] under the Integrated Cognitive-Neuroscience Architectures for Understanding Sensemaking (ICArUS) program. The ICArUS program is developing brain-based computational models.
- (U) Continue to develop technology under the Finder program, which aims to aid the analyst in geo-locating an outdoor image or video taken anywhere in the world. In [ ] using test data spanning [ ] (unknown images or videos) will result in locating search areas [ ]
- (U) Continue the Foresight and Understanding from Scientific Exposition (FUSE) program that is developing automated technologies to identify technical capability emergence by analyzing multilingual scientific and patent literatures in multiple languages. In [ ] the goal is to achieve [ ] over the initial prototypes while improving performance accuracy by [ ] and demonstrating capability [ ]
- (U) Demonstrate through the Sirius program, cognitive bias [ ] and [ ] experimental Serious Games to train participants to recognize and mitigate cognitive biases.
- (U) Demonstrate and test [ ] in the Synthetic Holographic Observation (SHO) program, which is developing safe, effective display technologies for massive, dynamic 3D data, with an initial emphasis on GEOINT.
- (U) Study Quantum Computing through several programs addressing different aspects of Quantum Computing with the goal to accurately estimate and significantly reduce the computational resources required to implement quantum algorithms. In [ ] Quantum Computer Science (QCS) performer teams will calculate the computational resource overhead associated with error correction protocols and develop new and improved protocols for quantum error correction and control. The Multi-Qubit Coherent Operations (MQCO) program addresses the technical challenges for the operation of multiple qubits operating in close proximity. One [ ] demonstration in MQCO will be to characterize [ ] in a scalable superconducting qubit architecture for use in quantum algorithms. The Coherent

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Superconducting Qubits (CSQ) program will demonstrate new materials and device approaches that, in FY2013, will extend Phase 1 results by at least a five-fold increase in qubit coherence.

- (U) Develop and test Phase 1 prototypes of the Circuit Analysis Tools (CAT) program at the 22nm technology node. The CAT program aims to develop new circuit editing capabilities, advanced methods to detect localized defects, functionally test logic states, and perform fast imaging of chips.

- (U//FOUO) Drive secure integrated circuit performance

[Redacted]

(b)(3)

- (U) Automatically neutralize 90 percent of vulnerabilities in data test sets containing 100,000 lines of source code as part of the Securely Taking on New Executable Software of Uncertain Provenance (STONESOUP) program. The STONESOUP program is developing new automated software analysis techniques to identify potential vulnerabilities that allow users to safely execute new software of uncertain provenance.
- (U) Enable new data retrieval operations on encrypted data such as pattern matching and sorting in the Security and Privacy Assurance Research (SPAR) program. The SPAR program develops new protocols that efficiently protect the confidentiality of a database query and the privacy of data not relevant to that query.

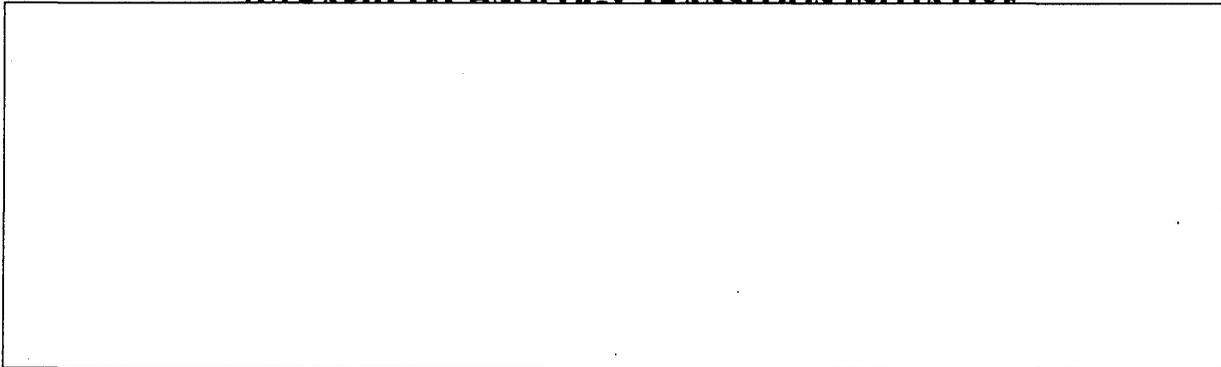
**(U) Changes From FY 2012 to FY 2013:**

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**(U) RESEARCH & TECHNOLOGY**

**(U) RAPID TECHNOLOGY TRANSITION INITIATIVE**

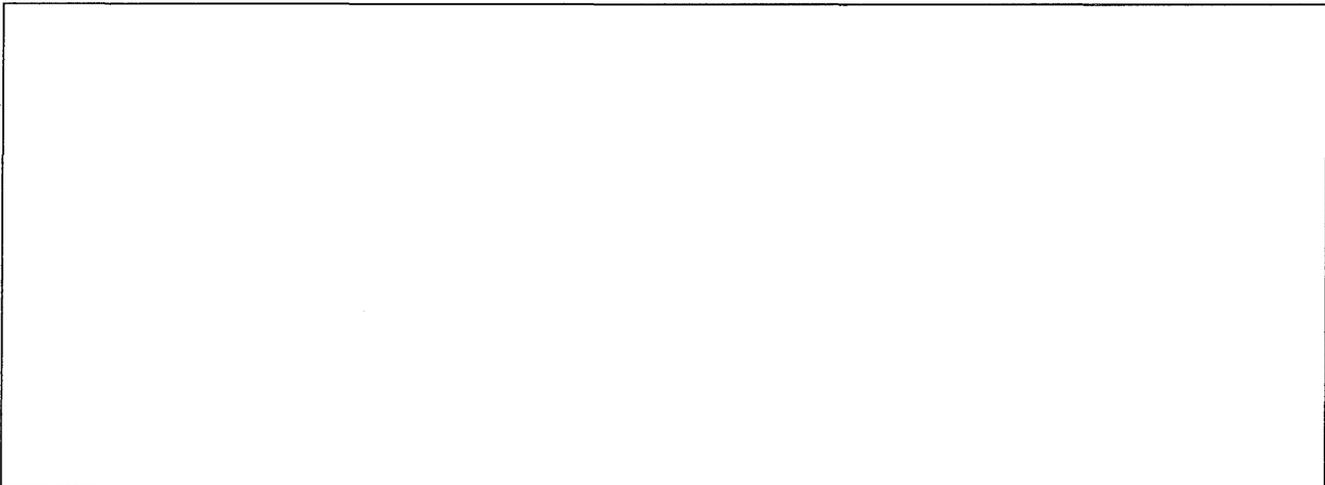


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**(U) Project Description**

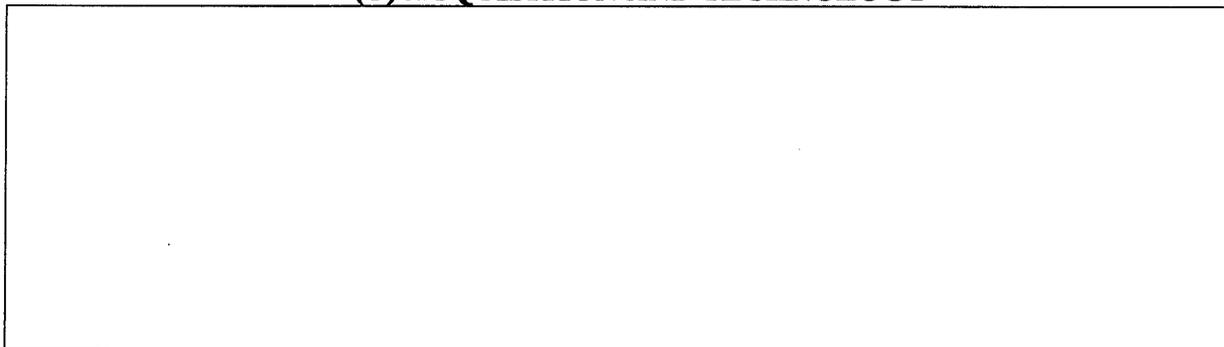
(U//FOUO) The Rapid Technology Transition Initiative (RTTI) is terminated in FY 2013 as part of the FY 2012 IC Efficiency Study.

**(U) Changes From FY 2012 to FY 2013:**



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(b)(3)

**(U) ENTERPRISE MANAGEMENT  
(U) ACQUISITION AND TECHNOLOGY**



(b)(1)  
(b)(3)

**(U) Project Description**

(U//FOUO) The Acquisition and Technology project enables the IC to deliver innovative technology-based capabilities to solve intelligence challenges. The Office of the Assistant Director of National Intelligence (ADNI) for Acquisition, Technology and Facilities (AT&F) addresses key intelligence challenges by focusing on [redacted] integrating the IC Science and Technology (S&T) enterprise; developing and maintaining an agile and transparent best-practice acquisition environment; and planning and promoting effective management of IC facilities. AT&F is the IC catalyst for technical innovation, responsive stewardship, and acquisition excellence.

(b)(3)

(U) Resources in this project are used to:

- (U//FOUO) Integrate and coordinate IC S&T/R&D activities [redacted]
- (U//FOUO) Provide continuous oversight [redacted]
- (U//FOUO) Ensure that a Community-wide perspective is incorporated throughout the acquisition cycle [redacted]
- (U//FOUO) Coordinate IC facilities activities to optimize investment decisions; address and resolve priority and regional issues.

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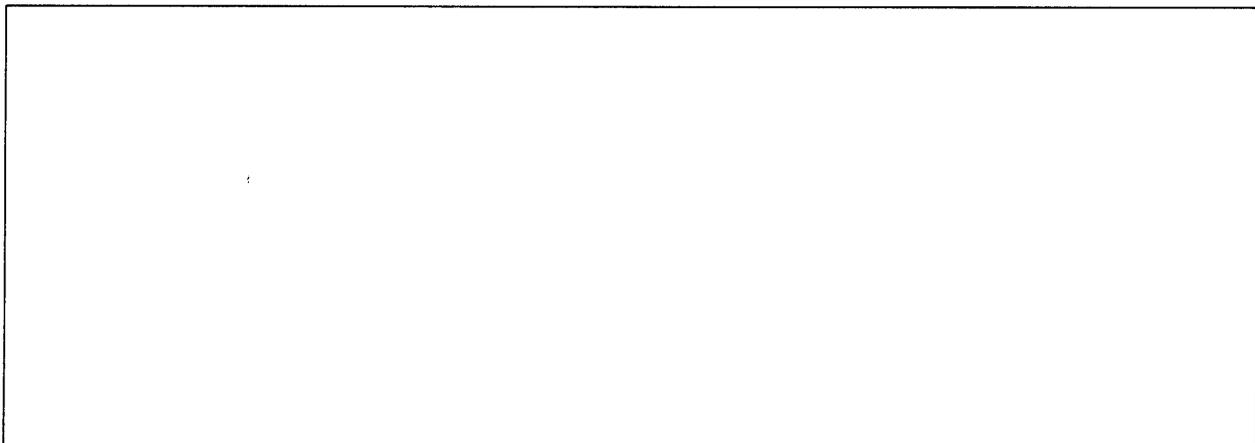
(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the Acquisition, Technology and Facilities project to accomplish the following in FY 2013:

- (U) Conduct quarterly reviews at CIA, DIA/GDIP, NRO, NGA, NSA, and SRP to assess Major System Acquisition (MSA) progress against their Program Management Plan (PMP) goals and milestone criteria and gain insight into MSA execution.
- (U) Evaluate IC element acquisition policy, policy guidance, and compliance to ensure the acquisition agility, flexibility, and discipline of IC acquisition policy is being effectively used.
- (U) Monitor and report progress in achieving the acquisition objectives in the NIS.
- (U) Execute DNI Milestone Decision Authority (MDA). Recommend MDA delegations to IC elements and support oversight of MDA at IC Elements for delegated MDA.

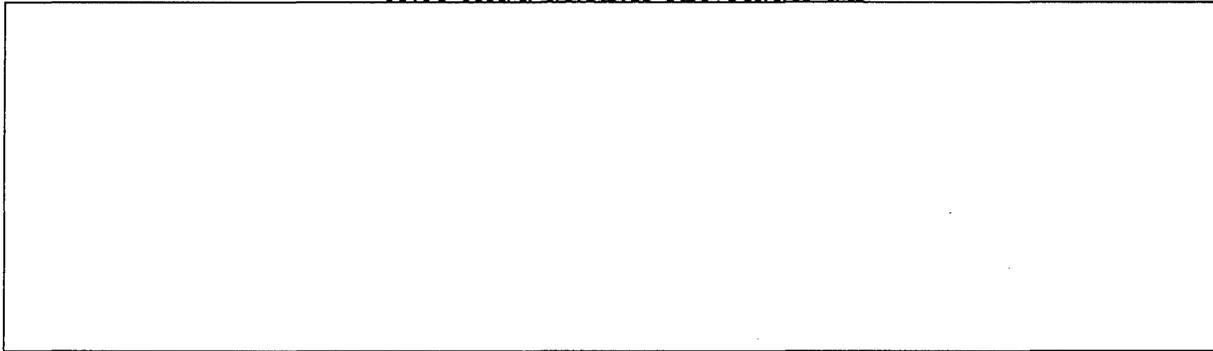
- (U) Create and issue the annual report to Congress assessing IC MSAs against their PMP cost, schedule and performance goals.
- (U) Work with IC elements to implement and ensure on-going reporting on FY 2010 Intelligence Authorization acquisition provisions for major system cost growth reporting and vulnerability assessments.
- (U) Facilitate a culture of collaboration for acquisition and procurement topics among the IC elements and with industry.
- (U) Promulgate policy guidance on the IC acquisition workforce and IC contracting and procurement.
- (U) Enhance the posture of the IC acquisition workforce by ensuring that IC elements comply with existing DoD and Federal acquisition certification standards and adhere to competency standards for key acquisition job categories.
- (U) Enhance acquisition performance across the IC through leadership of the Intelligence Community Acquisition Council (ICAC) composed of the IC's Senior Acquisition Executives.
- (U) Enhance facilities management practices across the IC through leadership of the Facilities Working Group (FWG).
- (U) Improve IC contracting and procurement practices through leadership of the Intelligence Procurement Executives Council (IPEC).
- (U) Inform IC S&T practices and information sharing through leadership of the National Intelligence S&T Committee (NISTC).
- (U) Continue to support the standardization of acquisition processes and the evolutionary deployment of shared procurement capabilities.
- (U) Coordinate IC R&D activities through annual R&D Portfolio Reviews.
- (U) Create, coordinate, maintain and publish the IC S&T Investment Framework.
- (U) Enhance the Community S&T workforce through sponsorship of the DNI S&T Fellows Program.
- (U) Connect the Community with the academic innovation base through sponsorship of the IC Post-Doctoral Research Fellowship Program.
- (U) Foster a Community perspective through initiatives focused on information sharing in various forms (e.g., the IC Technology Exposition and the peer-reviewed Journal of Intelligence Community Research and Development).

**(U) Changes From FY 2012 to FY 2013:**



(b)(1)  
(b)(3)

**(U) ENTERPRISE MANAGEMENT  
(U) CHIEF FINANCIAL OFFICER**



(b)(1)  
(b)(3)

**(U) Project Description**

(U) The Office of the Chief Financial Officer (CFO) leads IC-wide efforts to develop, determine, and present the NIP budget to the Office of Management and Budget (OMB) and Congress on behalf of the DNI.

(U) Resources in this project are used to:

- (U) Formulate, justify, and present the NIP budget to OMB and Congress.
- (U) Direct the reprogramming, apportionment, allotment, and allocation of appropriations, and monitor the implementation and execution of the NIP budget.
- (U) Manage the NIP performance planning process, including the development, tracking, integration, and reporting of performance measures.
- (U) Assess alignment and compatibility of NIP and Military Intelligence Program (MIP) budgets.
- (U) Facilitate, coordinate, and oversee IC fiscal accountability and financial management improvement.
- (U) Sustain and enhance the Intelligence Resource Information System (IRIS).

(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the CFO project to accomplish the following in FY 2013:

- (U) Continue improving the quality of the NIP Congressional Budget Justification books.
- (U) Continue improving budget execution reporting to better inform resource decisions and support Unifying Intelligence Strategy progress assessments.
- (U) Strengthen end-to-end budget-performance integration from budget formulation through budget execution to facilitate informed mission management decisions supported by applicable performance and budget data.
- (U) Continue providing subject matter expertise to streamline and consolidate financial management systems; define IC system requirements, standardize data elements and processes; and automate controls to improve transparency.
- (U) Continue overseeing IC audit readiness and governance by monitoring IC component corrective action plans on a quarterly basis, reviewing IC component quarterly financial statements and trial balances, and developing standard IC processes and controls to improve auditability of key financial processes.

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**(U) Changes From FY 2012 to FY 2013:**

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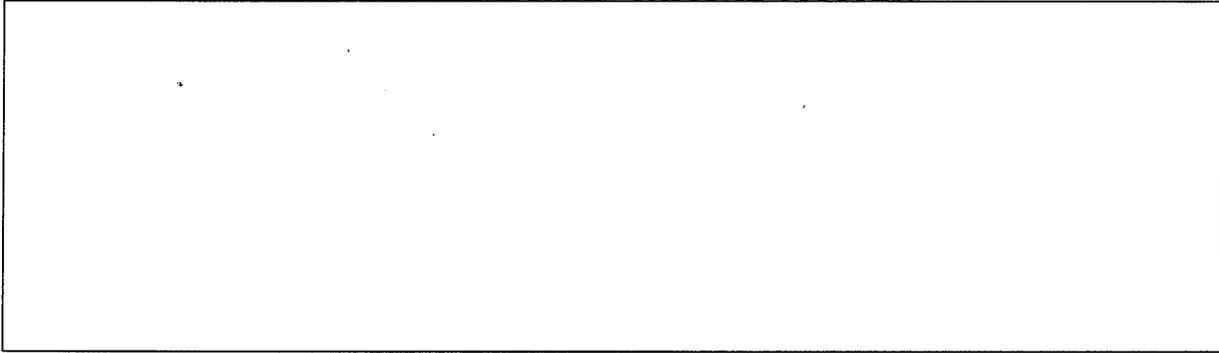
- (U) Increase [Redacted] due to personal services adjustments.
- (U) Realignment [Redacted] to the [Redacted]

[Large Redacted Area]

(b)(1)  
(b)(3)

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**(U) ENTERPRISE MANAGEMENT  
(U) CHIEF HUMAN CAPITAL OFFICER**



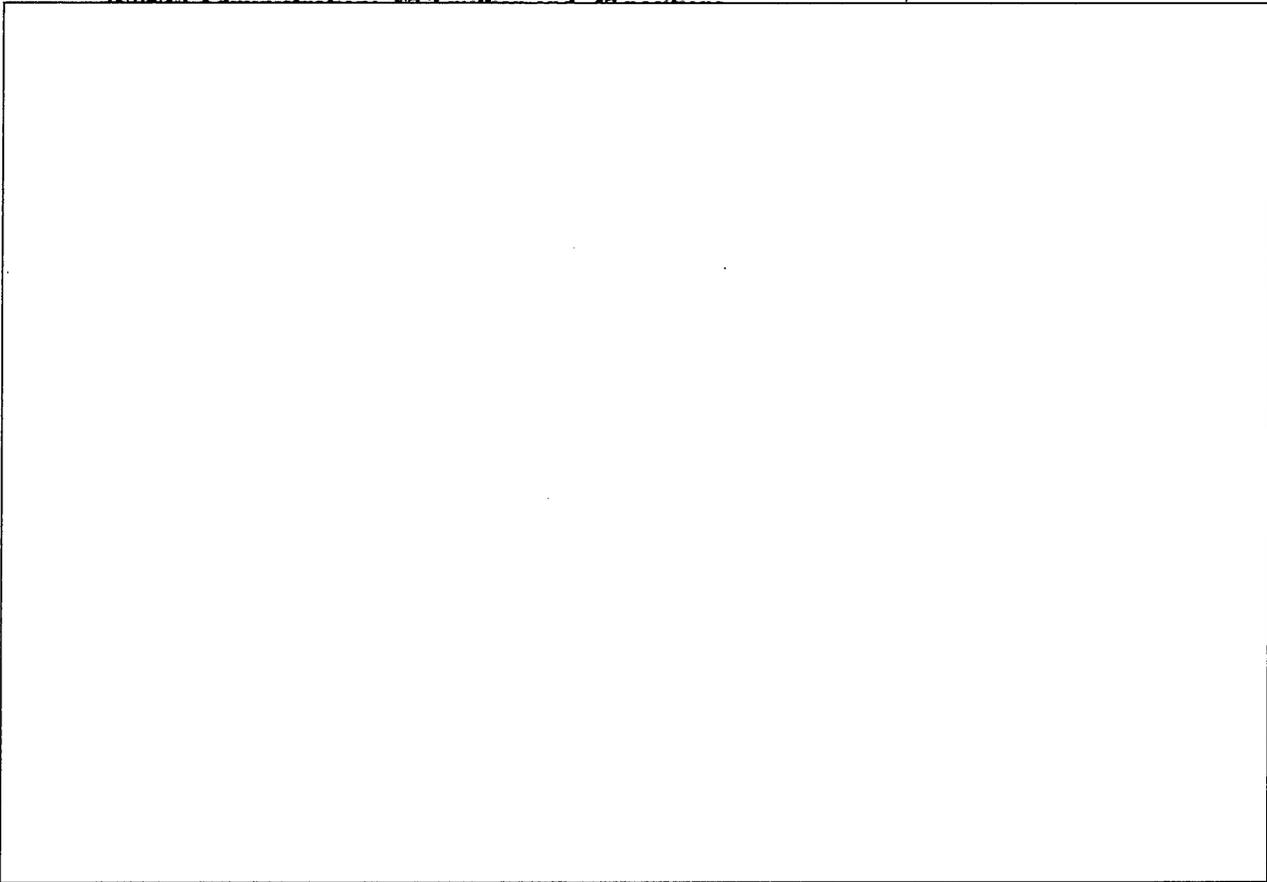
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**(U) Project Description**

(U) The DNI eliminated the Chief Human Capital Officer project in FY 2013 and realigned resources to the Human Capital and Learning project for improved management effectiveness.

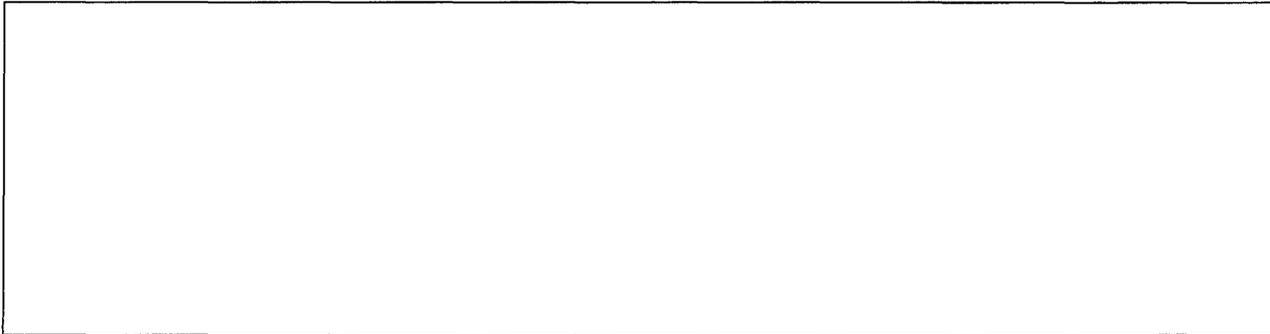
(U) There are no new activities in this project in FY 2013.

**(U) Changes From FY 2012 to FY 2013:**



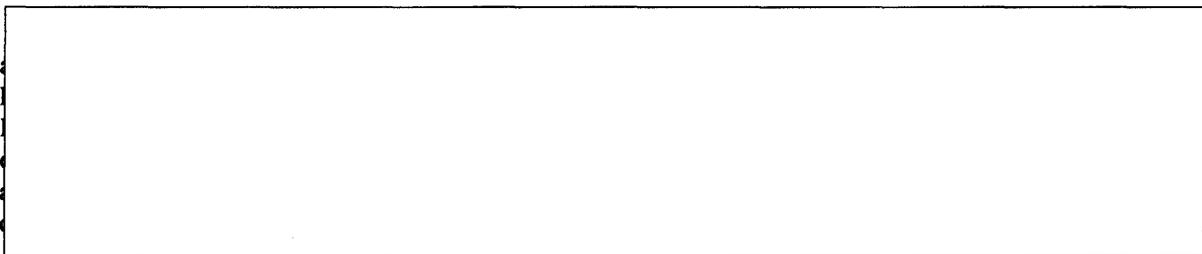
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**(U) ENTERPRISE MANAGEMENT  
(U) CONTINUITY OF OPERATIONS**



(b)(1)  
(b)(3)

**(U) Project Description**



(b)(1)  
(b)(3)

(U//~~FOUO~~) Resources in this project are used to:

- (U) Provide for the IC's Nuclear Command and Control System activities (NCCS) (in accordance with NSPD-28).
  - (U) Coordinate and facilitate the delivery of intelligence and threat products to the NCCS leadership.
  - (U) Assist the Departments of Defense and Energy in the identification of a resilient and secure architecture in support of the NCCS.
  - (U) Enable information sharing and integrated intelligence support to the NCCS and national leadership.
  - (U) Represent the IC at the NCCS' Committee of Principals and associated sub-committees and working groups.
- (U) Provide for the IC's National Exercise Program operations and activities (in accordance with PDD-8 and ICD-103).
  - (U) Coordinate and facilitate the IC's and ODNI's participation in all National Level Exercises, including Principal (Presidential) Level Exercises, DOD (OSD, COCOM, and service-level) national exercises and other federal-level crisis and consequence management exercises.
  - (U) Manage the IC exercise corrective action program and ensure tracking and mitigation strategies are implemented, as appropriate, to address the identified gaps.
  - (U) Integrate intelligence processes, ground truth, intelligence scripts, and scenarios, and development of other centralized intelligence products for national level exercises (NLEs).

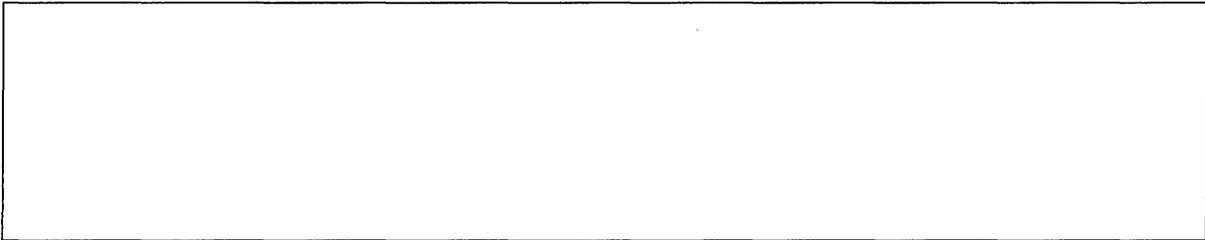
- (U) Represent the IC at the National Security Staff (NSS) Sub-Interagency Policy Committee (IPC) for Exercise and Evaluation and Federal-level exercise fora.
- (U) Provide for the IC's National Preparedness operations and activities, and its support to the National Response Framework (in accordance with HSPD-5 and PDD-8).
  - (U) Manage the DNI's crisis and consequence management planning and intelligence support during a national emergency or other IC crisis event, as required.
  - (U) Oversee the IC's response and support to natural and man-made emergency events under the National Response Framework.
  - (U) Enable information sharing and integration of the IC's support of national emergencies.
  - (U) Represent the IC at the NSS' Domestic Resiliency Group-IPC and associated Sub-IPCs.
- (U) Provide for the IC's National Continuity System (NCS) operations and activities (in accordance with NSPD-51 and NCSD-3-10).
  - (U) Sustain the DNI's and IC's capability for critical operations under all hazard conditions.
  - (U) Sustain and maintain the IC's COG and COOP facilities.
  - (U) Sustain the provision of direct intelligence support and services to the other branches of government, and general continuity support to the ODNI.
  - (U) Sustain program management and oversight of the NIP's continuity investment and report on the IC's continuity performance measures.
  - (U) Manage the DNI's SAP activities supporting the NCS.
  - (U) Enable information sharing of emergency management matters and IT/communications disaster recovery planning.
  - (U) Represent the IC at the various Federal, State, and local emergency management, continuity, IT/communications, and crisis response and disaster recovery foras.

(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the COOP project to accomplish the following in FY 2013:

- (U) Develop IC critical infrastructure program processes to identify the gaps in the national security critical infrastructure systems supporting the IC.
- (U) Expand the IC's emergency management educational and training requirements to incorporate EO 13434, National Security Professional Development, and OPM newly established curriculum and competencies for emergency managers.
- (U) Develop an IC enterprise level continuity and national preparedness exercise program to address integrated operational requirements; identify enterprise interdependencies.
- (U) Assess the cross-IC interdependencies of individual agency emergency, contingency, and continuity plans and provide program guidance to ensure that enterprise continuity requirements are adequately addressed and properly prioritized.
- (U) In coordination with the DOD, DHS, and DOE, provide assistance in the development of intelligence assessments regarding the U.S. nuclear command and control system.

- (U) Provide for the program management of the IC's Critical Infrastructure Program activities (in accordance with the Presidential Policy Directive on Critical Infrastructure Protection, Resilience, and Information Sharing).
- (U) Lead an integrated effort to identify the national security critical infrastructure supporting the Intelligence Community.



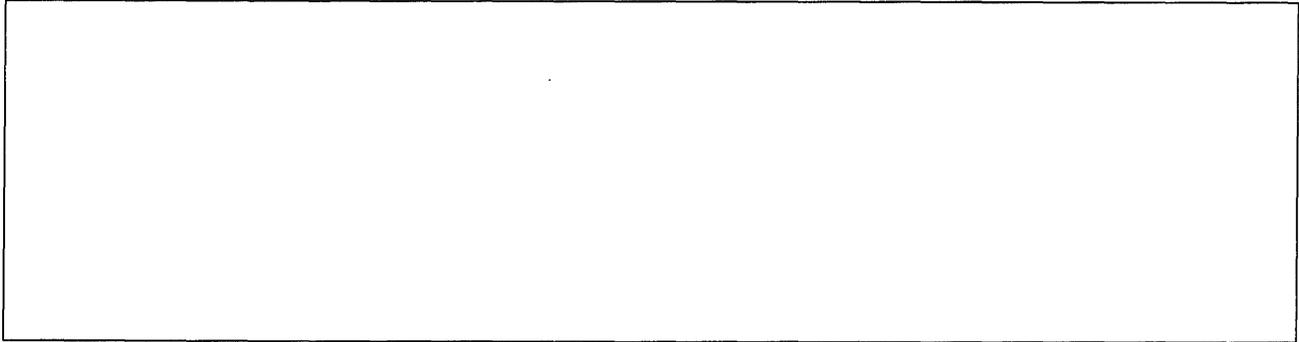
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**(U) Changes From FY 2012 to FY 2013:**



(b)(1)  
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**(U) ENTERPRISE MANAGEMENT  
(U) DIRECTOR OF NATIONAL INTELLIGENCE**



**(U) Project Description**

(U) The Director of National Intelligence project supports the DNI and the Principal Deputy DNI (PDDNI) in leading the IC and building an integrated enterprise that provides integrated intelligence to inform decisions made from the White House to the foxhole.

(U) Resources in this project are used to:

- (U) Provide General Counsel, Civil Liberties, Equal Employment Opportunity and Diversity (EEO), Protocol, Public Affairs, Legislative Affairs, and Executive Secretariat support to the ODNI and the IC.
- (U) Manage the Office of the DNI, which enables the DNI to lead the IC, serve as principal intelligence advisor to the President, and manage the NIP.

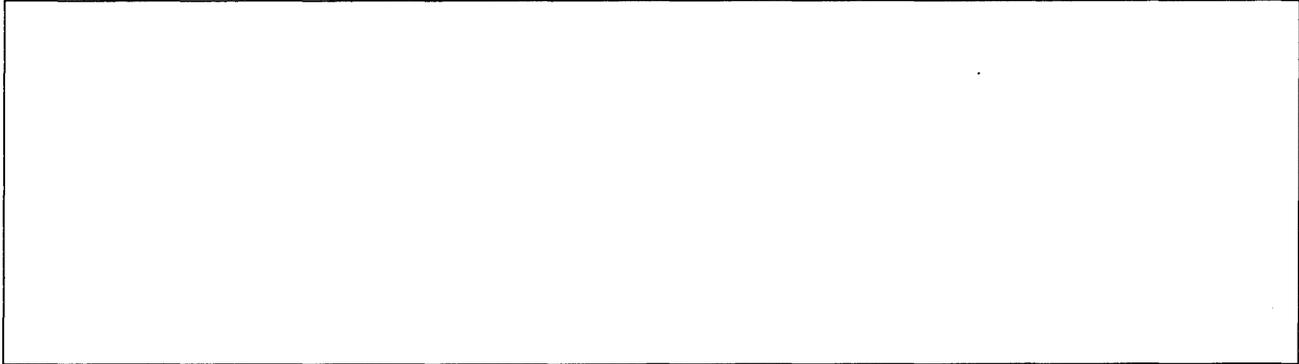
(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the DNI project to accomplish the following in FY 2013:

- (U) Continue to support the DNI in leading intelligence integration.
- (U) Continue to ensure that Congress is kept fully and currently informed of intelligence activities. Support congressional requests for information, to include hearings, briefings, and other inquiries.
- (U) Continue to provide overall strategic oversight of the IC's efforts to build and retain a diverse workforce and develop inclusive work environments. This includes the IC Affinity Network Organization, which consists of ten employee groups to assist with diversity recruitment, hiring, and retention; and conduct expanded comprehensive statistical analyses of EEO and diversity workforce trends and strategies in all 17 components.
- (U) Develop communications strategies to help disseminate key messages to target audiences.
- (U) Provide accurate and timely legal guidance and counsel to the DNI and to the ODNI to ensure all employees and contractors assigned to the ODNI comply with U.S. law and any applicable regulations and directives.
- (U) Support the DNI in carrying out statutory responsibilities to ensure IC compliance with the Constitution and laws of the United States; continue to work closely with legal officers across the IC to ensure compliance with applicable laws.

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**(U) ENTERPRISE MANAGEMENT  
(U) EDUCATION AND TRAINING**

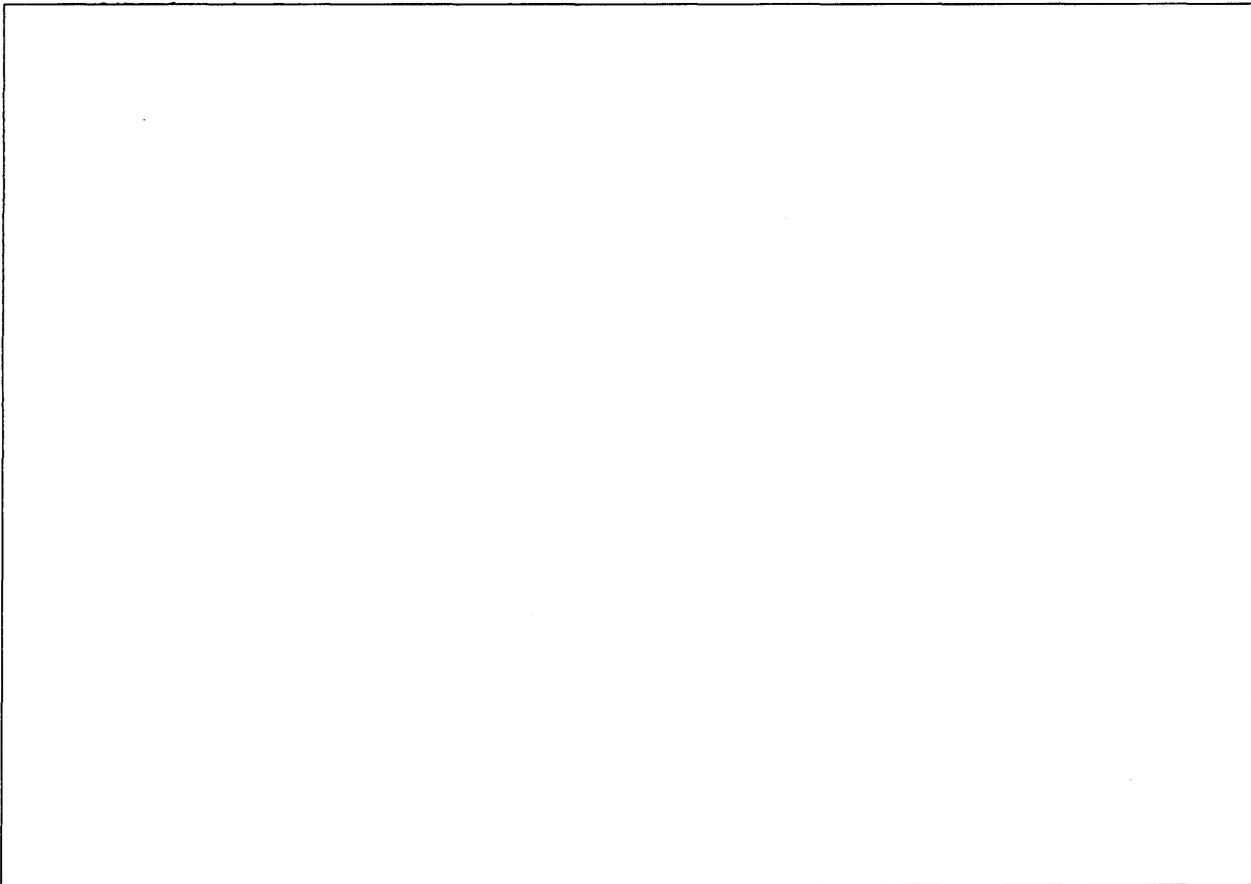


**(U) Project Description**

(U) The DNI eliminated the Education and Training project in FY 2013 and realigned project resources and functions to the new Human Capital and Learning project for improved management effectiveness.

(U) There are no new activities in this project for FY 2013.

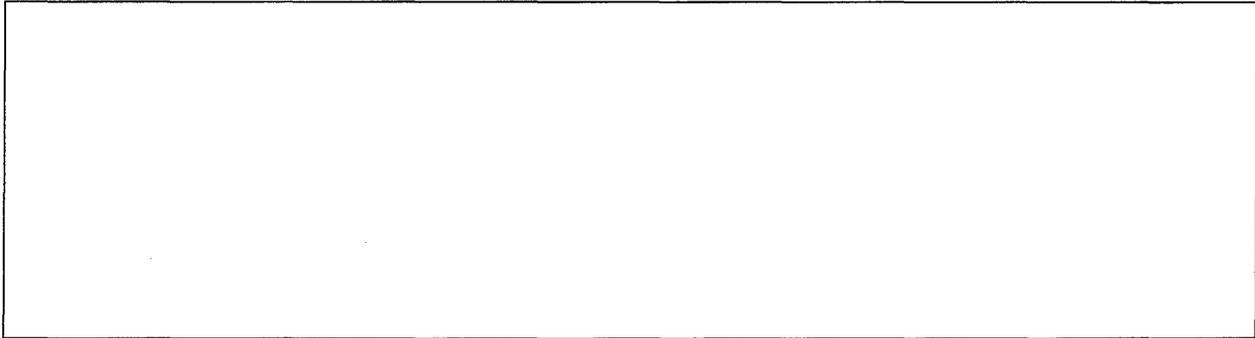
**(U) Changes From FY 2012 to FY 2013:**



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(b)(3)

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(b)(3)

**(U) ENTERPRISE MANAGEMENT  
(U) HUMAN CAPITAL AND LEARNING**



**(U) Project Description**

(U) The Intelligence Community Chief Human Capital Officer (IC CHCO, or Assistant Director of National Intelligence for Human Capital – ADNI/HC) derives authority and responsibility for the IC’s enterprise human capital and learning enterprise resources from the National Security Act of 1947, as amended; the NIS; and other federal direction for strategic human capital management such as that provided by the Office of Personnel Management (OPM) and Office of Management and Budget (OMB). NIS Enterprise Objective 6 requires IC components to “attract, develop, and retain a results-focused and high-performing” IC workforce. This submission embodies the IC Strategic Human Capital Plan, and the IC Foreign Language Strategic Plan and Implementation Plan, in support of the NIS and IC priorities. The human capital, learning, and foreign language foci align with the ODNI’s goal to “Promote a diverse, highly-skilled intelligence workforce that reflects the strength of America.”

(U) In FY 2013, following the transfer of National Intelligence University (NIU) resources and the termination of the Human Resources Information System, the Chief Human Capital Officer and the Education and Training projects were combined into a single project, the Human Capital and Learning project, to optimize management of human capital and learning resources.

(U) Resources in this project are used to achieve progress in three mission focus areas: Enterprise Human Capital Programs, Enterprise Learning, and Enterprise Foreign Language. These activities include:

- (U) Oversee IC progress toward fulfilling IC strategic human capital goals on behalf of the DNI.
- (U) Ensure that NIP components have developed workforce plans consistent with IC priorities embodied in the NIS in order to attract, develop and retain a workforce sufficient to meet national intelligence priorities.



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- (U) Manage the Joint Duty Program to ensure compliance with the IRTPA and provide developmental rotations to IC personnel.
- (U) Conduct outreach to IC agencies and elements to leverage relationships with core skills focal points and managers to ensure Intelligence Training and Education Board overall training focus is aligned with core mission training and skill set requirements.
- (U) Coordinate collaborative recruitment outreach for the IC, including facilitating of internship programs for Wounded Warriors. Ensure opportunities for, and facilitate support to, the IC workforce through oversight and coordination of IC-wide programs such as family support and telework.

- (U) Through the Intelligence Learning Network (ILN) deliver, develop, and assist in development of curricula that promotes a more effective IC workforce through cross-disciplinary education and training that instills a sense of community and shared mission. ILN will deliver courses consisting of an entry level program for new employees, a mid-career learning experience, and a senior executive program. ILN ensures delivery of multi-disciplinary learning and professional development programs and leverages and shares course content and technology across the IC.
- (U) Expand collaborative and consultative relationships with other U.S. Government agencies and schools, academia, and the private sector to develop and assist in the delivery of IC focused and functional area curricula. Curricula will strengthen integration of the IC workforce through mission-aligned programs that meet the full workforce lifecycle needs: 1) Entry/Developmental to Full Performance – “Understanding the Intelligence Community”; 2) Full Performance to Senior – “Integrating the Intelligence Community”; and 3) Senior to Expert – “Leading the Intelligence Community”.
- (U) The Foreign Language Program Office will provide services, strategic guidance, and support for building IC foreign language capabilities, including personnel policy, education and training, testing and assessment, research, Human Language Technology (HLT), operations, and outreach.

(U) There are no new activities in this project in FY 2013.

(U) The CMA Program expects the Human Capital and Learning project to accomplish the following in FY 2013:

- (U) Continue activities under a newly ODNI-approved IC Foreign Language Strategic Plan and Implementation Plan that support guidance and oversight of IC foreign language capabilities, including personnel, education and training, testing and assessment, research, and HLT.
- (U) Continue the training float to enable IC agencies or elements to release personnel for long-term training to increase language proficiency or cross-train into new critical languages. Additionally, the training float enables the Agency or Element to hire a backfill linguist to work mission during the prolonged language training time. In accordance with Congressional direction, the training float FTEs are not subject to personnel ceilings, provided they are used to increase foreign language capability. The float program also provides funding for language training. In addition, the receiving IC agency must fully account for these funds.
- (U) Provide ODNI oversight to NSA’s administration of the National Security Language Initiative (NSLI) authorized STARTALK program.

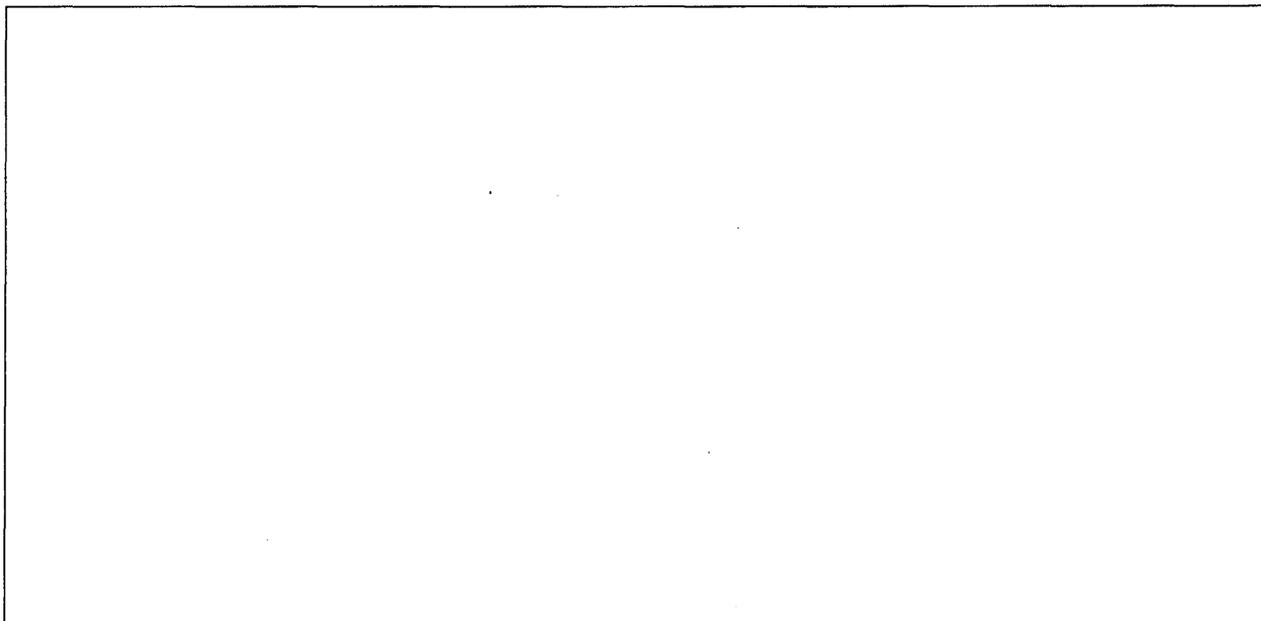


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- (U) Continue support for the National Security Education Program, to include the Boren Scholarships and Fellowships, and the English for Heritage Language Speakers Program.
- (U) Support the integration of native and heritage language speakers into the IC.
- (U) Continue to support foreign language initiatives to increase the proficiency of language skilled personnel supporting mission critical areas and to increase foreign language processing capability across the IC.
- (U) Continue efforts to ensure that IC functional education and training programs are optimized and that IC-wide learning and professional development programs focus on IC mission and enterprise objectives.
- (U) Continue and expand programs that support IC learning and professional development. Increase student throughput for programs linked to Joint Duty.

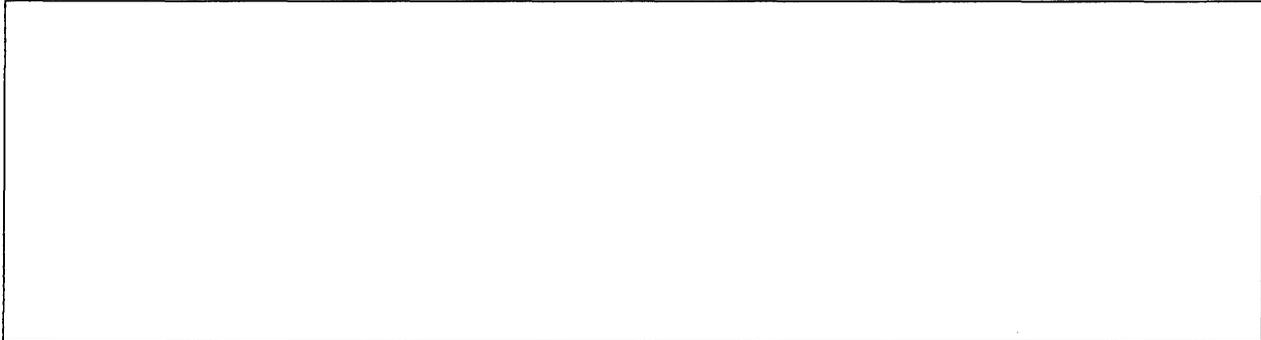
- (U) Improve access to curricula through the delivery of technology enabled learning products via classified networks. Work with ODNI National Intelligence Managers, Functional Managers, and IC Functional Managers to make Community-focused occupational and functional courses accessible to the workforce.
- (U) Continue the IC Civilian Joint Duty Program Implementation. Priority actions for accomplishment include: standardize inter-element Memoranda of Understanding and assignment processes; facilitate increased participation of small IC elements; incentivize Joint Duty assignments; explore assignment opportunities to IC element populations beyond the National Capital Region.
- (U) Implement and revise performance management policies. In response to Congressional direction and expressions of interest, the ADNI/HC conducts an annual community-wide evaluation of IC performance management results.
- (U) Evaluate the effectiveness of common IC-wide performance standards, as well as the specific professional standards set by each community of interest.
- (U) Evaluate the IC's compensation policies and processes with respect to their effectiveness in improving organizational performance on a year-over-year basis. Engage IC employees in evaluating current policies with respect to the policies' impact on recruiting, motivating and retaining high performing employees and facilitating joint duty assignments.
- (U) Promote common human capital data standards among IC components.
- (U) Fully plan for the multi-sector workforce to consider the best mix of U.S. Government, military, and contract personnel to address emerging needs and meet enduring requirements.
- (U) Administer and analyze the 9<sup>th</sup> IC-wide Employee Climate Survey and use the results to better address workforce needs.
- (U) Fund administration and management of the IC National Intelligence Awards process as a means of recognizing and reinforcing the IC's core values.
- (U) Develop and validate competency models for IC professional occupations and functional areas.

**(U) Changes From FY 2012 to FY 2013:**



(b)(1)  
(b)(3)

**(U) ENTERPRISE MANAGEMENT  
(U) INSPECTOR GENERAL**



b)(1)  
b)(3)

**(U) Project Description**

(U) The mission of the Office of the Inspector General of the IC is to improve IC performance by: 1) initiating and conducting independent investigations, inspections, audits, and reviews of programs and activities within the responsibility and authority of the DNI; 2) exercising a cross-Community focus; and 3) facilitating the collaborative efforts of IC IG partners. The Office of the IC IG conducts audits, investigations, inspections, and reviews of ODNI and IC performance to detect and deter waste, fraud, and abuse and to promote economy, efficiency, effectiveness, and accountability.

(U) Resources in this project are used to:

- (U) Provide staff support to enable the IC IG to conduct IC and ODNI audits, inspections, investigations, and reviews.
- (U) Provide staff support to enable the IC IG to lead the IC IG Forum.

(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the IC IG project to accomplish the following in FY 2013:

- (U) Investigate allegations of fraud, waste, abuse, and mismanagement of programs and activities within the responsibility and authority of the DNI.
- (U) Conduct audits, inspections, and reviews relating to the authorities, responsibilities, and priorities of the DNI.
- (U) Facilitate collaboration, information sharing, and strategic planning among the IC Inspectors General.
- (U) Issue substantive reports based on IC IG audits, inspections, and reviews as well as statutorily required reports, including an annual evaluation of the ODNI's compliance with the Federal Information Security Management Act (FISMA), the ODNI's management challenges, and semi-annual reports on the IC IG's activities.
- (U) Support peer reviews of audit, inspection, and investigation functions of the Office's of Inspectors General (OIG) in the IC.
- (U) Evaluate performance of ODNI programs.
- (U) Inform the DNI and congressional intelligence committees of significant problems and deficiencies relating to programs and activities within the responsibility and authority of the DNI, make recommendations for corrective actions to address said deficiencies, and track the implementation of these recommendations.

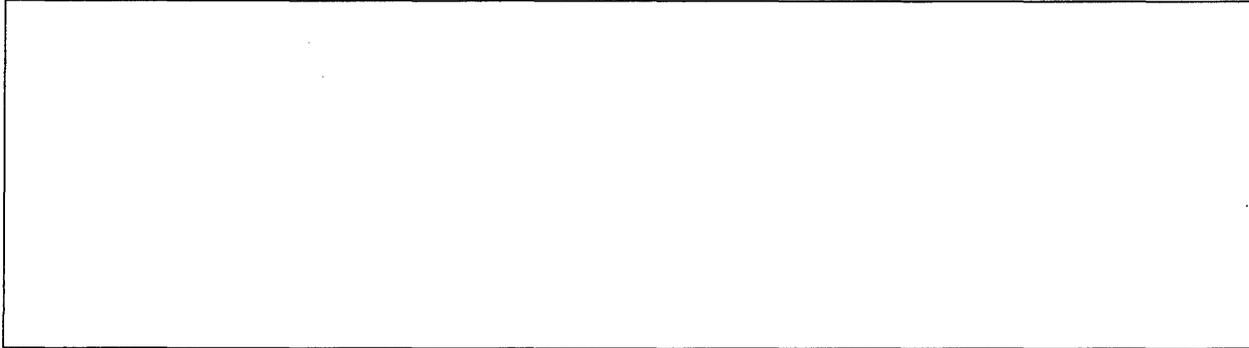
- (U) Develop an IC-wide Whistleblower Protection process and program as required under the National Security Act of 1947, as amended.
- (U) Establish a Fraud Investigations and Recoveries (FIAR) Task Force to support the IC OIGs fraud detection and recovery missions.
- (U) Develop an IC IG case management database system to store and maintain IC IG records in accordance with federal standards.
- (U) [redacted] for the Council of the Inspector General on Integrity and Efficiency [redacted] (b)(3)
- (U) The [redacted] The IC IG certifies that this amount is sufficient to [redacted] for the Office of Inspector General at the current authorized staffing level. (b)(3)
- (U) The IC IG does not believe the FY 2013 budget request will substantially inhibit his ability to perform his statutory function.

**(U) Changes From FY 2012 to FY 2013:**

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(b)(3)

**(U) ENTERPRISE MANAGEMENT  
(U) MISSION SUPPORT**



(b)(1)  
(b)(3)

**(U) Project Description**

(U) The Mission Support project provides corporate administrative and infrastructure services for the ODNI under a single, integrated support organization—the Mission Support Division (MSD), to provide timely and responsive support to ODNI stakeholders and customers.

(U) Resources in this project are used to:

(U) Broker and lead support relationships for the ODNI with other IC and U.S. Government agencies. This integrated support structure provides a well defined gateway for ODNI support needs, implements workforce programs that are fully integrated across the support elements, and makes more efficient use of the ODNI's financial and human capital.

(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the Mission Support project to accomplish the following in FY 2013:

- (U//~~FOUO~~) Partner with the [ ] to continue systems and process changes required to produce an independent auditable financial statement for the ODNI and conduct financial management oversight in accordance with the Chief Financial Officer Act. (b)(3)
- (U//~~FOUO~~) Provide Resource Management/Comptroller functions, to include development and formulation of the CMA program and budget on behalf of the CMA Program Manager. Implement and align program/budget decisions with the DNI's priorities. Ensure funds are legally and expeditiously executed.
- (U//~~FOUO~~) Provide timely, effective, and legally sound outsourcing solutions for the ODNI to further enable the ODNI's mission.
- (U//~~FOUO~~) Serve as business advisors to ODNI components in the planning of specific contracts/acquisitions; and provide the primary interface with [ ] contracting officers who administer contracts/acquisitions on behalf of ODNI components for the procurement of products and services from business entities outside of the ODNI. (b)(3)
- (U//~~FOUO~~) Implement acquisition governance procedures and business process improvement efforts to ensure ODNI has a standard, structured process for resource decisionmaking to promote organizational goals and objectives and approves only acquisition strategies consistent with corporate goals and objectives. [ ] including finance, travel, medical services, publishing support, as well as facilities and renovation services. (b)(3)  
(b)(3)

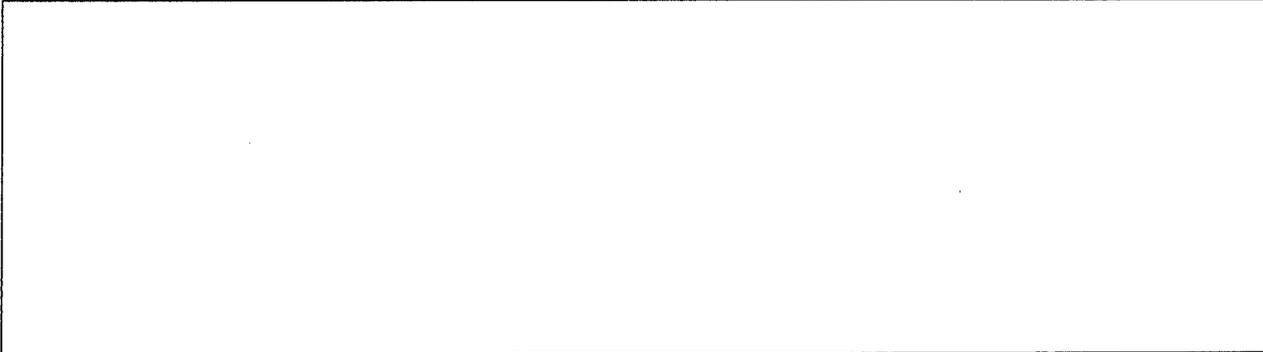
- (U//~~FOUO~~) Create awareness and reinforce ODNI workforce compliance with the ODNI's security and CI programs to protect the ODNI organization and its personnel, information systems and facilities. [redacted] (b)(3)
- (U//~~FOUO~~) Provide comprehensive human resource management functions, to include both strategic and tactical personnel management, workforce change and development, and benefits support to ODNI managers and employees. Deliver strategic human resource (HR) services such as workforce analysis and planning, job analysis and classification, and policy development. Provide support and guidance to ODNI managers and employees on a range of tactical human resource issues such as performance management, staffing and selection, pay and benefits, HR program management, recognition and awards, and special issues related to conduct and suitability.
- (U//~~FOUO~~) Monitor annual Support Agreements for provision of services and maintenance of facilities operating costs and expenses as well as other services and costs.
- (U//~~FOUO~~) Fund IT operating costs to support the ODNI and reimburse [redacted] Act as the ODNI's primary source for IT-related advice and guidance; advocate, and broker the organization's IT requirements to service providers; serve as the liaison between the ODNI and its service providers including the [redacted] manage, and monitor the organization's IT-related expenditures. Resources for the CAPNET program are included in this project, consistent with FY 2012 Congressional direction. (b)(3)
- (U//~~FOUO~~) Provide strategic facilities planning, programming, and budget oversight to the ODNI on all facility related issues. Serve as the senior business advisor and management support element on facility infrastructure support services across the ODNI staff and conduct liaison with other government agencies. Account for, manage, maintain and provide adequate space to house and support the ODNI staff, regardless of location, and continue to move toward the long-term consolidation of leased space. Working with [redacted] as Executive Agent, the facility element will also continue to facilitate the multi-phase construction of an [redacted] (b)(3)

**(U) Changes From FY 2012 to FY 2013:**

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**(U) ENTERPRISE MANAGEMENT  
(U) POLICY AND OUTREACH MANAGEMENT**



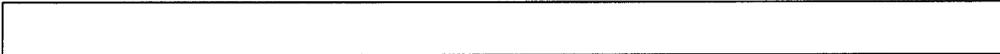
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**(U) Project Description**

(U) The Policy & Outreach Management project is responsible for driving vital intelligence reform by coordinating IC-wide policies and strategies; continuity programs; and strengthening strategic partnerships.

(U) Resources in this project are used to:

- (U) Strengthen relationships with foreign, military, federal, state, local, and private sector partners to enhance intelligence-sharing and to improve intelligence support to all IC customers.
- (U) Develop IC-wide policies to address executive guidance, legislative direction, information sharing, and Community priorities.



b)(1)  
b)(3)

- (U) Promote a unified Intelligence Enterprise through development of a national intelligence strategy; promulgation of Community-wide strategic priorities; and oversight of information sharing and strategic planning efforts.
- (U) Oversee the National Intelligence Emergency Management Activity (presented separately in the Continuity of Operations project) that provides IC support to national programs for continuity, nuclear command and control, critical infrastructure management, and related exercises.

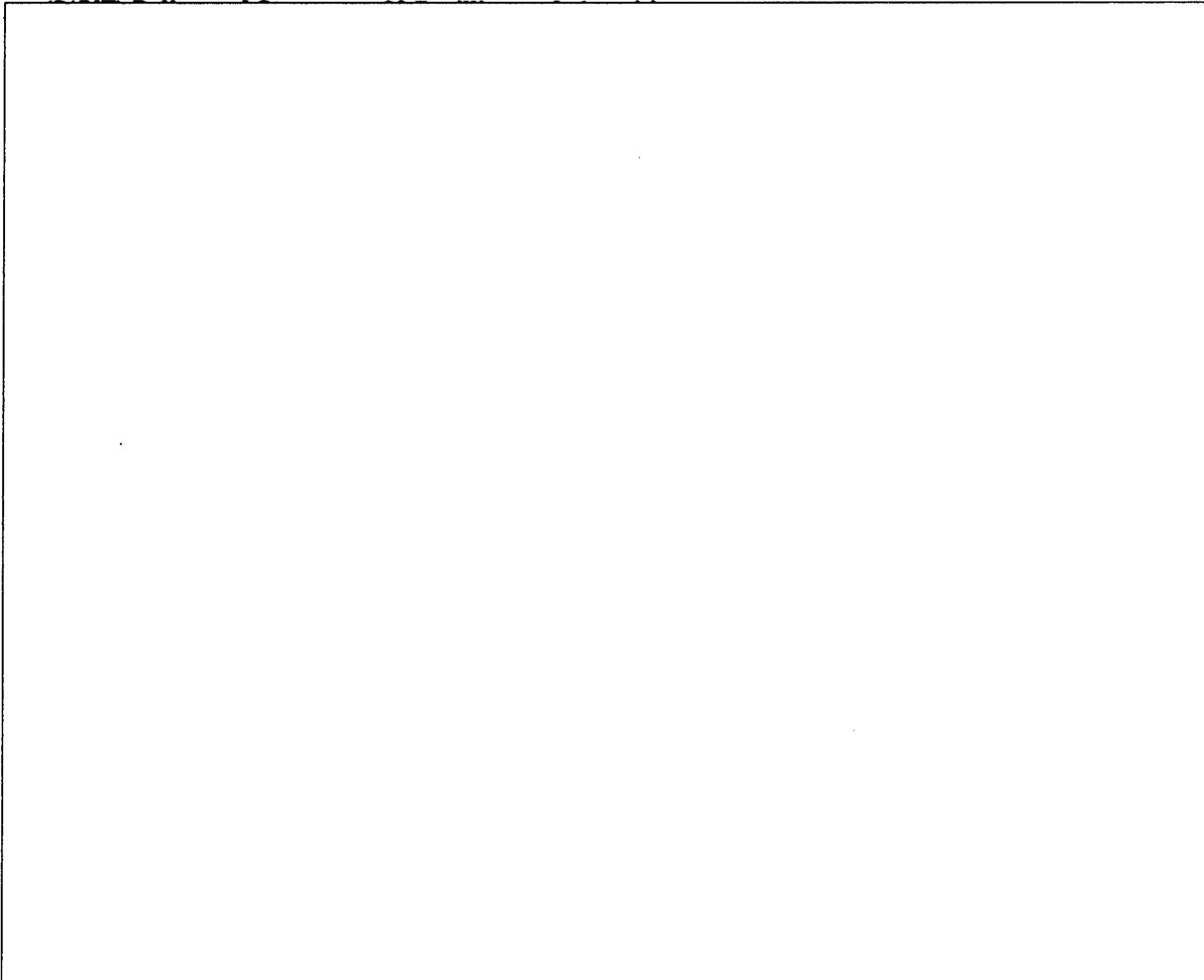
(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the Policy & Outreach Management project to accomplish the following in FY 2013:

- (U) Develop a consistent and integrated approach to intelligence sharing with foreign governments, international organizations, federal/state/local partners, and the U.S. private sector to standardize related processes across the IC.
- (U) Select, train, and support DNI Representatives to improve the IC communications and responsiveness to the long-term intelligence requirements of Combatant Commands.
- (U) Implement and oversee the Domestic DNI Representative Program to facilitate increased support to state, local, and tribal law enforcement partners.
- (U) Develop and implement an enterprise approach to foreign intelligence liaison relationships aimed at integrating and optimizing IC engagement with foreign partners.

- (U) Continue to leverage trade associations, key industry partners, NGOs, and academic institutions to improve lines of communication to the IC.
- (U) Oversee the execution of the IC's strategic intent for information sharing.
- (U) Produce an assessment of the progress of the IC's execution of the strategic intent for information sharing.
- (U) Develop enterprise and functional area policies to address national intelligence objectives, DNI strategic initiatives, Community-wide priorities, and strategic policy issues.
- (U) Enable IC implementation, strategy and performance assessment of the NIS.
- (U) Provide and support development and implementation of Community-wide strategy assessments and strategic plans across all functions and all organizations.
- (U) Continue to oversee the enhancement of the IC's ability to maintain a resilient and integrated enterprise under any crisis or consequence management event.

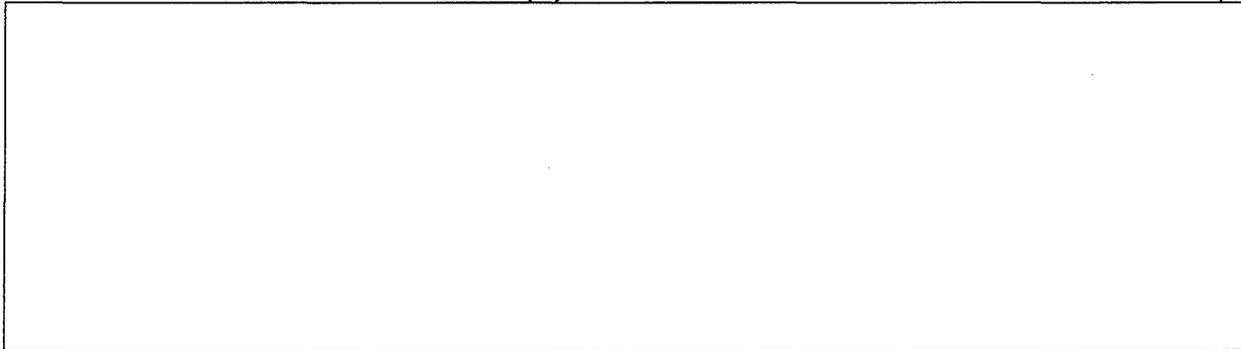
**(U) Changes From FY 2012 to FY 2013:**



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**(U) ENTERPRISE MANAGEMENT  
(U) SECURITY**

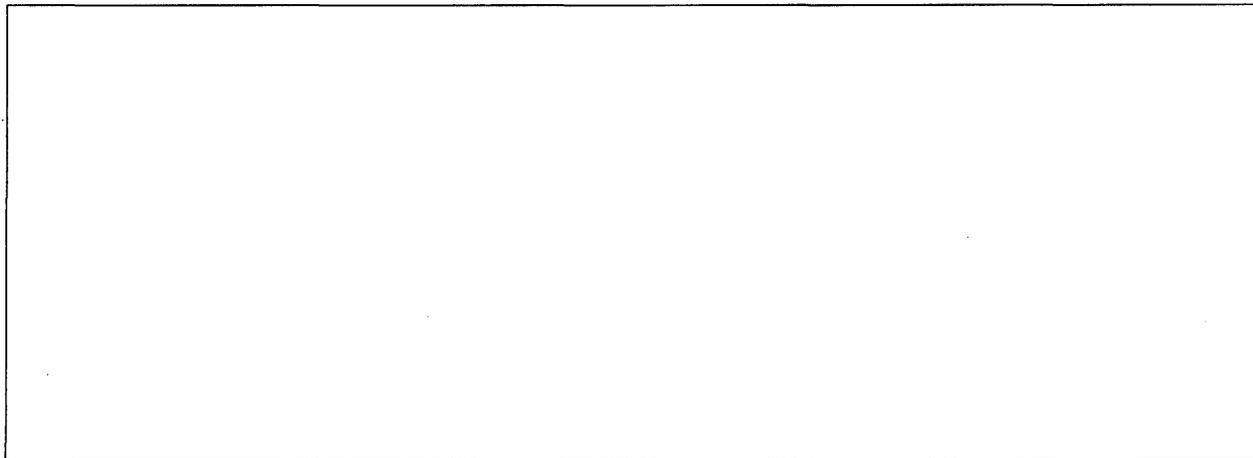
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**(U) Project Description**

(U) The Security project includes resources for the Center for Security Evaluation (CSE) and the Special Security Directorate (SSD). CSE and SSD both implement the DNI's policy and direction to enable the worldwide protection of intelligence, intelligence products, and sources and methods from unauthorized disclosure. CSE and SSD also ensure the protection of personnel, facilities, and information. In addition, CSE provides IC advice to the Department of State (DoS) in carrying out the Secretary's statutory responsibility for the protection of U.S. diplomatic posts abroad, while SSD oversees the modernization of the security clearance process for the IC and the entire federal government. SSD also executes government-wide Security Executive Agent responsibilities in accordance with Executive Order 13467.

(U) Resources in this project are used to:



(b)(1)  
(b)(3)

- (U) Develop clear uniform IC-wide security standards and practices governing issues such as access to facilities, electronic access to systems and databases, classification management and control markings.
- (U) Manage community-wide initiatives to improve security business practices, standardize the implementation of security policy across the IC, resolve long-standing security issues, and to remove roadblocks to information sharing.
- (U) Provide security services to the IC such as clearances, centralized databases, badges, research; coordinate and influence the policy and planning process as it relates to security; provide oversight and liaison services, and management and oversight of compartmented control systems.

- (U) Execute DNI executive order responsibilities to maintain cognizance, management oversight, and to annually review all Controlled Access Programs (CAP) established under DNI authorities.

(U) There are no new activities in this project for FY 2013.

(U) The CMA Program expects the Security project to accomplish the following in FY 2013:

- (U) In coordination with the DoS, continue to draft or revise key [redacted] policies to enable the IC to effectively implement the [redacted] (b)(3)  
(b)(3)

[redacted] (b)(1)  
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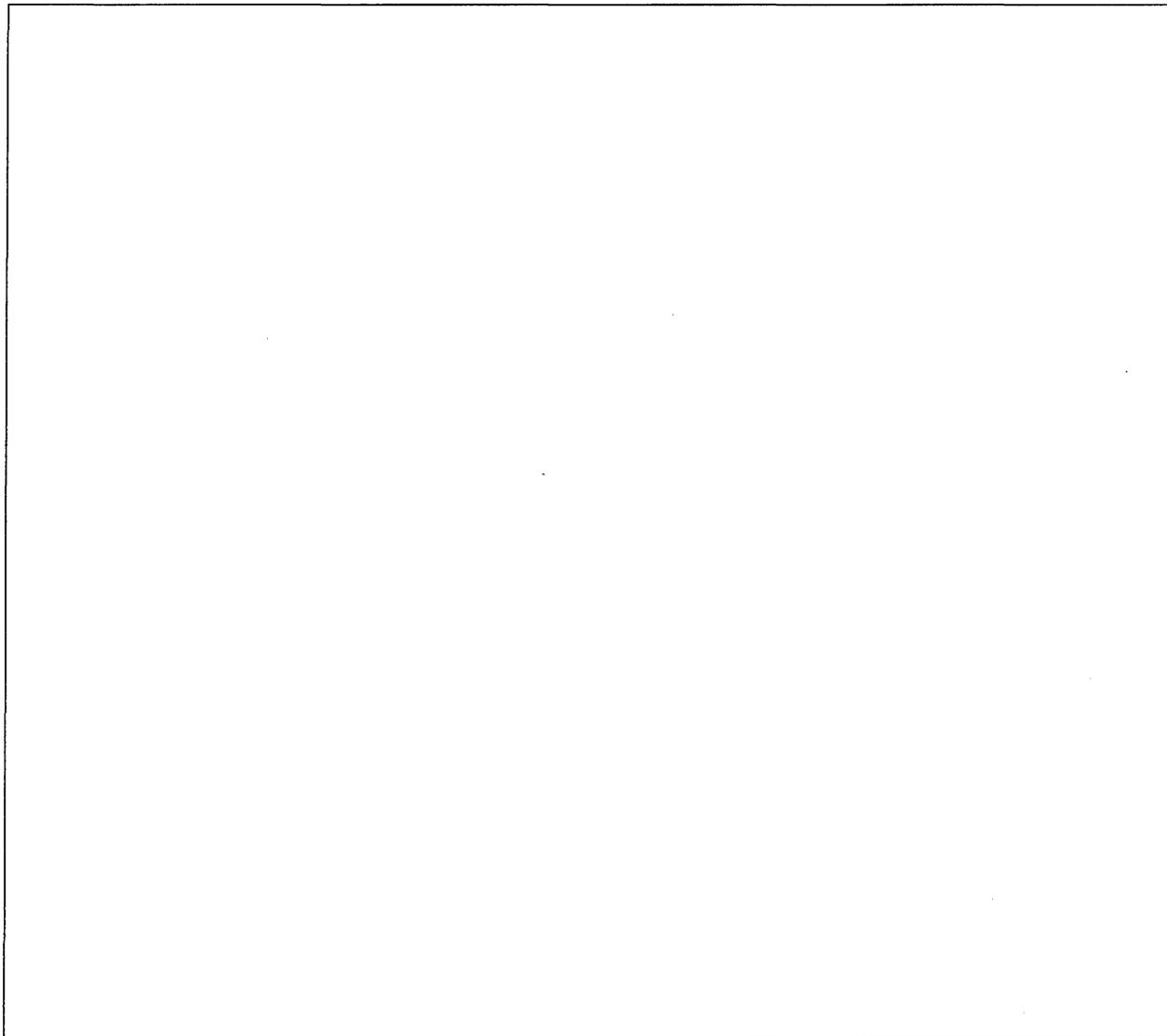
- (U) Continue to provide the IC and 20 Non-Title 50 Federal agencies a single point of contact for guidance on TSCM policy, procedures, standardization, and training, as well as facilitate three NITC Subcommittees. As specified in ICD 702, CSE's TSCM Program Office will continue to represent the U.S. at technical security meetings of the FIVE EYES and NATO, fulfilling an Enterprise Objective listed in the NIS.

[redacted] (b)(1)  
(b)(3)

- (U) Continued participation in security inspections of U.S. diplomatic facilities overseas conducted by the Office of Inspector General, DoS.
- (U) Advance the implementation of security clearance reform Strategic Framework and other deliverables established by the Joint Security and Suitability Process Reform Team, in accordance with Executive Order 13467.
- (U) Continue to consider all federal agency requests for delegated investigative or delegated adjudicative authority relating to determinations of eligibility for access to classified information or eligibility to hold a sensitive position.
- (U) Continue to conduct oversight of investigations and determinations of eligibility for access to classified information or eligibility to hold a sensitive position request made by federal agencies, in accordance with Executive Order 13467.
- (U) Develop and coordinate the implementation of standardized and consistent national security policies and procedures across the federal government to ensure the effective, efficient, and timely completion of investigations and adjudications relating to determinations of eligibility for access to classified information or eligibility to hold a sensitive position in accordance with Executive Order 13467 and Executive Order 12968.

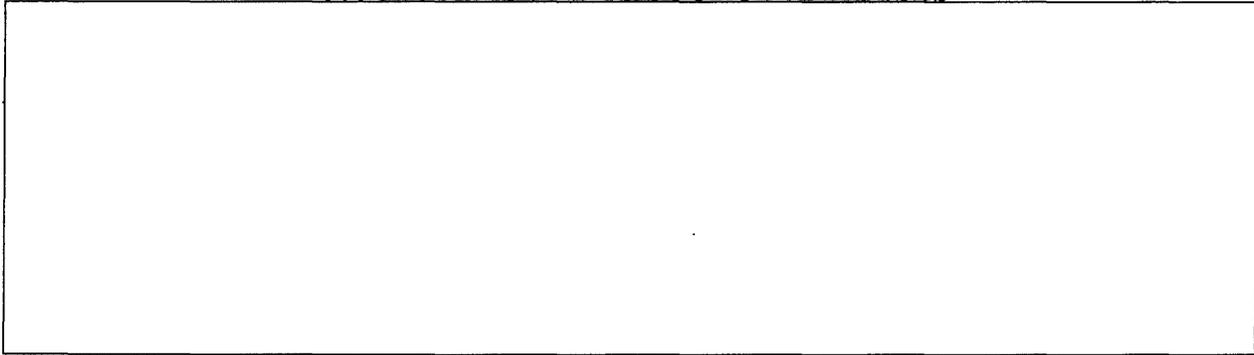
- (U) Continue to reengineer Scattered Castles as part of a multi-year process, incorporating new technology to accommodate new identity management processes, information sharing objectives, and security clearance reform initiatives.
- (U) Assess the effectiveness of current security/counterintelligence processes and conduct personnel security and counterintelligence research for factual and defensible information to influence future security/counterintelligence policy decisions.
- (U) Oversee and manage the Classification and Control Markings System, established by ICD 710, as a critical element of IC security procedures to enable uniform sharing and handling of information while protecting intelligence, information, sources, and methods.
- (U) Maintain a register of all IC control systems and subordinate compartments to support the CAP oversight and management roles of the DNI, Controlled Access Program Oversight Committee (CAPOC), and CAPOC Senior Review Group, and to meet congressionally mandated reporting requirements.

**(U) Changes From FY 2012 to FY 2013:**



(b)(1)  
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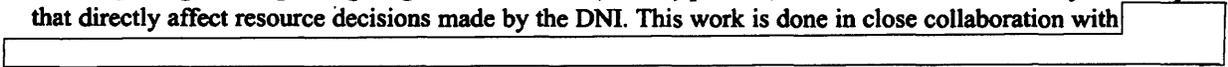
**(U) ENTERPRISE MANAGEMENT  
(U) SYSTEMS AND RESOURCE ANALYSES**



(b)(1)  
(b)(3)

**(U) Project Description**

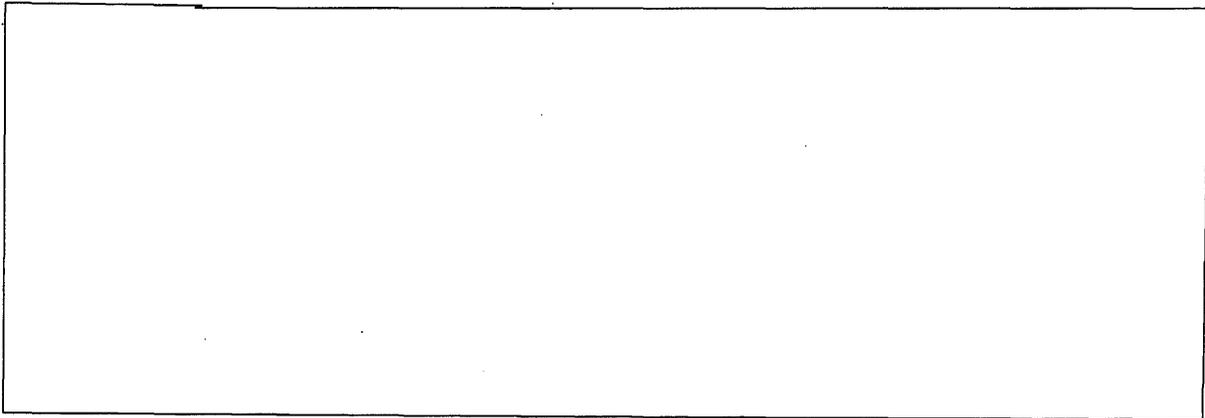
(U//~~FOUO~~) The Office of the Assistant DNI for Systems and Resource Analyses (ADNI/SRA) serves as the principal advisor to the DNI for matters pertaining to resource analysis and program evaluation. SRA assists the DNI in shaping intelligence capabilities, priorities, and policies by enabling proactive, balanced, and cost-effective resource decisions on issues of national importance. SRA manages the integration of the Intelligence Planning, Programming, Budgeting and Evaluation (IPPBE) process, and leads studies and analyses of topics that directly affect resource decisions made by the DNI. This work is done in close collaboration with



to ensure a cost-effective and efficient intelligence enterprise. Additionally, SRA responds to DNI requests for special analysis that affect resource decisions.

(b)(3)

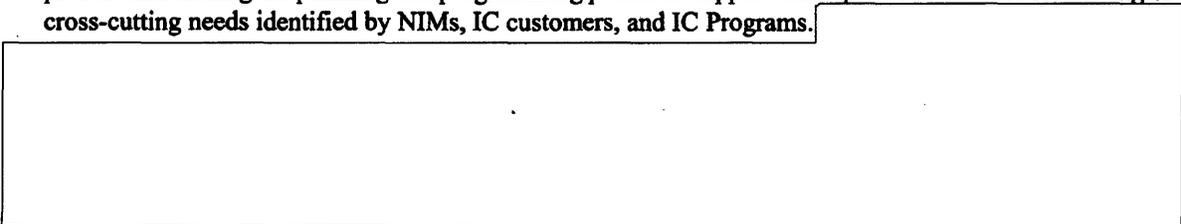
(U//~~FOUO~~) SRA supports IC resource decisions through a wide range of products and activities including, but not limited to:



(b)(3)

(U) Resources in this project are used to fund the following functions:

- (U//~~FOUO~~) The Program Evaluations subproject includes monitoring and coordination of the IPPBE process and leading the planning and programming phases to support the implementation and resourcing of cross-cutting needs identified by NIMs, IC customers, and IC Programs.



(b)(3)

- (U//~~FOUO~~) The Systems Analysis subproject is the primary source of objective systems analysis across a full range of NIP capabilities; study findings inform DNI decisions on the disposition of significant IC resources.

[Redacted]

(b)(3)

- (U//~~FOUO~~) The Cost Analysis subproject includes expert technical cost analyses of major system acquisitions within the NIP to ensure cost, effectiveness, and capabilities are presented accurately and completely.

[Redacted]

(b)(3)

(U) There are no new activities in this project for FY 2013.

(U//~~FOUO~~) The CMA Program expects the SRA project to accomplish the following in FY 2013:

- (U//~~FOUO~~) Further the implementation and resourcing, when necessary, of cross-cutting needs identified in the [Redacted]

(b)(3)

- (U//~~FOUO~~) [Redacted]

(b)(3)

- (U//~~FOUO~~) Conduct capability requirements analyses for major acquisitions to include reviewing and providing requirements validation for the IC.

[Redacted]

(b)(3)

- (U//~~FOUO~~) Execute NIP-MIP Rules of the Road transfers to rationalize resource responsibilities.

- (U//~~FOUO~~) [Redacted]

(b)(3)

- (U//~~FOUO~~) [Redacted]

(b)(3)

- (U//~~FOUO~~) Provide long-term/impact analyses, program evaluation reviews, and strategic evaluation studies.

- (U//~~FOUO~~) Manage and synchronize IPPBE to the impact of NIP investments and divestments, and ensure the effectiveness of programs, missions, and capabilities to enable the DNI to shape intelligence capabilities.

- (U//~~FOUO~~) Conduct affordability analyses to support existing or planned programs. Provide support to major issue studies, as required.

- (U//~~FOUO~~) Conduct potential Nunn-McCurdy breach and certification actions, as required

[Redacted]

(b)(3)

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## (U) GLOSSARY

(U) ADNI/AT&F—Assistant Director of National Intelligence for Acquisition, Technology, and Facilities.

(U) ADNI/HC—Assistant Director of National Intelligence for Human Capital.

(U) ADNI/SRA—Assistant Director of National Intelligence for Systems and Resource Analysis.

(U) BTO—Business Transformation Office oversees and manages the IC's efforts to standardize and streamline IC business processes, investments and solutions. Further consolidates the business practices across the IC.

(U) CAP—Controlled Access Program.

(U) CAPNET—Capitol Network provides connectivity between the Congress and the Office of Legislative Affairs.

(U) CAPOC—Controlled Access Program Oversight Committee.

(U) CFIUS—Committee on Foreign Investment in the U.S. Twelve-agency committee chaired by the Department of the Treasury, originally established by E.O. in 1975 to monitor and evaluate the impact of foreign investments in the U.S. The National Intelligence Council's CFIUS Support Group under the NIO for Military Issues is the intelligence community interlocutor with CFIUS.

(U) CFO—Chief Financial Officer.

(U) CHCO—Chief Human Capital Officer supports the DNI in prescribing policy mechanisms for overall strategic management of the IC workforce, comprised of over [redacted] including workforce planning, recruiting and career development, establishing CAE, retention, pay and benefits, performance management and recognition, work/life programs, and information system requirements.

(b)(3)

(U) CIG—Consolidated Intelligence Guidance.

(U//FOUO) CISSO—Classified Information Sharing and Safeguarding Office. EO 13587 established the CISSO within the PM-ISE to provide expert, full time, sustained focus on responsible sharing and safeguarding of classified information on computer networks.

(U) CMO—Chief Management Officer.

(U) CNCI—Comprehensive National Cybersecurity Initiative is a U.S. Government-wide initiative to establish a front line of cyber defense, demonstrate the resolve to security U.S. cyberspace and set the conditions necessary for long-term success, shape the future environment to secure the U.S. technological advantage and address the new attack and defense vectors, and enable strategic activities to defend U.S. networks.

(U) COG—Continuity of Government. A coordinated effort within the Executive Branch that ensures the continuation of minimum essential functions in any emergency situation, including catastrophic emergencies that impair or threaten day-to-day operations of departments/agencies within the branch. COG activities involve ensuring the continuity of minimum essential functions utilizing infrastructures outside the Washington Metropolitan Area (WMA) and must be capable of implementation with and without warning.

(U) Communications and Utilities—Rental or lease of IT equipment and services; postal services and rentals; cost of utilities including heat, light, power, water, gas, electricity and other utility services.

(U) Contract Services—Services acquired by contract from non-Federal sources as well as from other units within the Federal Government.

(U) COTR—Contracting Officer's Technical Representative.

(U) CRI—Corporate Resources & Infrastructure.

(U) CSE—Center for Security Evaluation. Supports the DNI in protecting intelligence sources and methods information at U.S. diplomatic posts abroad. CSE provides IC advice to the DOS in carrying out the Secretary's statutory responsibility to develop and implement policies and programs for the protection of U.S. diplomatic posts abroad.

(U) CUI—Controlled Unclassified Information is the categorical designation that refers to the unclassified information that does not meet the standards for National Security Classification under Executive order 12958 as amended, but is pertinent to the national interests of the U.S. or to the important interests of entities outside the Federal Government.

(U) CW—Chemical Weapons.

(U) DDNI/II—Deputy Director of National Intelligence for Intelligence Integration. The DDNI/II is charged with the implementation of intelligence integration.

(U) EEO—Equal Employment Opportunity and Diversity.

(U) Equipment—Purchases of personal property of a durable nature and the initial installation of equipment when performed under contract.

(U) FDDC—Foreign Denial and Deception Committee, chaired by the National Intelligence Officer for Science and Technology, advises and assists the DNI on foreign activities that thwart U.S. intelligence through denial and deception (D&D), promotes the effective use of IC resources to counter foreign D&D, and serves as one of four DNI production committees.

(U) FIAR—Fraud Investigation and Reporting.

(U) FWG—Facilities Working Group.

(U) HLT—Human Language Technology refers to a host of software applications that are built to take language data as input and process the language into a form that is useful either for human analysts or for other computer programs.

(U) HR—Human Resources.

(U) HRIS—Human Resources Information System: The integration of HR data and systems to manage the IC workforce and ensure information sharing across organizational boundaries.

(U) IA—Information Assurance.

(U) IARPA—Intelligence Advanced Research Projects Activity invests in high-risk/high-payoff research programs that have the potential to provide the U.S. with an overwhelming intelligence advantage over future adversaries.

(U) ICAC—Intelligence Community Acquisition Council.

(U) ICC-Bethesda—IC Campus at Bethesda.

(U) IC CIO—IC Chief Information Officer.

(U) ICCR—IC Capabilities Requirements.

(U) ICITE—IC Information Technology Enterprise.

(U) IC-IRC—Intelligence Community Incident Response Center.

(U) ICD—Intelligence Community Directive.

(U) IMC—Integration Management Council.

(U) ILN—Intelligence Learning Network.

(U) IPC—Interagency Policy Committee.

(U) IPEC—Intelligence Procurement Executives Council.

(U) IPPBE—Intelligence Planning, Programming, Budgeting and Evaluation.

(U) IRIS—Intelligence Resource Information System. An automated system for collecting and maintaining IC budget formulation and execution data.

(U) ISE—Information Sharing Environment was established under section 1016 of the Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA) in direct response to recommendations of the 9/11 Commission aimed at creating a “trusted information network” to promote the sharing of terrorism information among federal, State, local, and tribal governments and the private sector.

(U) Lands and Structure—Purchase and improvement (additions, alterations, and modifications) of land and structures.

(U) MDA—Milestone Decision Authority. The authority to approve the transition of a system development from one phase of the acquisition process to the next phase.

(U) MID—Mission Integration Division.

(U) MIS—Major Issue Studies.

(U) MRB—Mission Requirements Board was established as the senior validation and approval authority of the DNI for future intelligence requirements.

(U) MSAs—Major System Acquisitions. (U) MSD—Mission Support Division.

(U) NCC—New Consulate Compound.

(U) NCCS—Nuclear Command and Control Systems.

(U) NCIO—National Counterintelligence Officer.

(U) NCPC—National Counterproliferation Center.

(U) NCS—National Continuity Center.

(U) NCTC—National Counterrorism Center.

(U) NIC—National Intelligence Council. The NIC provides policymakers integrated and coordinated multi-agency analytic products. It produces National Intelligence Estimates (NIEs) on regional and transnational issues as well as other strategic analyses. The NIC serves as a connection for the intelligence and policy communities and is a source of expertise on intelligence matters, as well as a facilitator of IC collaboration.

(U) NICO—National Intelligence Collection Officer.

(U) NIEMA—National Intelligence Emergency Management Activity.

(U) NIE—National Intelligence Estimate. Produced by the NIC, are the IC’s most authoritative written assessments on national security issues and is distinguished from current intelligence publications in presenting a forecast, not a snapshot of the current situation.

(U) NIMs—National Intelligence Managers.

(U) NIO—National Intelligence Officer. Each NIO is responsible for an assigned area of functional or geographic responsibility. The NIO manages estimative and interagency intelligence production on behalf of the DNI. Thirteen NIOs, along with a Chairman, Vice Chairman, and two Directors, comprise the NIC.

(U) NISTC—National Intelligence S&T Committee.

(U) NIU—National Intelligence University, under Office of the Chancellor for Education and Training, is responsible for education and training of the IC workforce; and is responsible for guidance and oversight of foreign language issues for the IC.

(U) NLE—National Level Exercise.

(U) NOB—New Office Building.

(U) NSLI—National Security Language Initiative is a comprehensive and coordinated national effort to dramatically increase the number of Americans learning, speaking, and teaching critical languages. The Secretaries of State, Education, and Defense and the ODNI participate in NSLI.

(U) NSPD—National Security Policy Directives.

(U) NSPD-26—National Security Presidential Directive 26 rescinds Presidential Decision Directive (PDD)-35 and establishes a more dynamic process for articulating intelligence priorities.

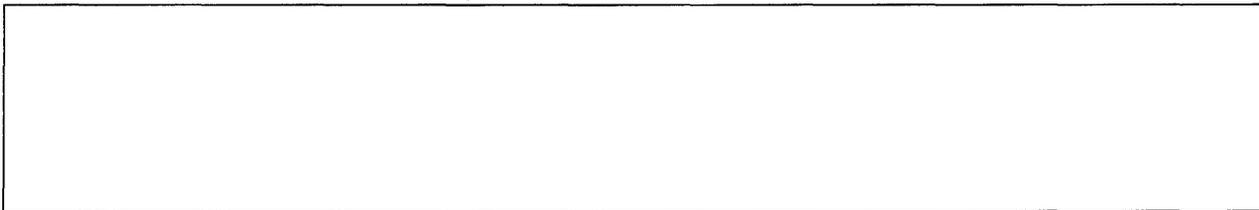
(U) NSS—National Security Staff.

(U) NTIPA—National Threat Identification and Prioritization Assessment annually identifies strategic CI requirements and gaps in knowledge and prioritizes the foreign intelligence threats to the U.S.

(U) OPM—Office of Personnel Management.

(U) ORE—Official Representational Funds.

(U) OSPB—Overseas Security Policy Board.



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(U) Pay and Benefits—Personnel compensation directly related to duties performed for the Government by Federal civilian employees and military personnel; benefits for currently employed Federal civilian, military and certain non-Federal personnel; and benefits for former officers and employees or their survivors that are based (at least in part) on the length of service to the Federal Government.

(U) PDB—President's Daily Brief.

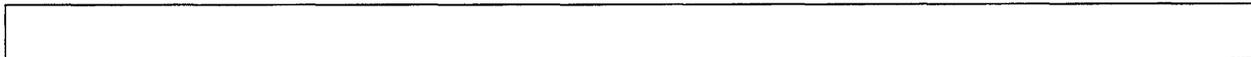
(U) PDDNI—Principal Deputy Director of National Intelligence.

(U) PKI—Public Key Infrastructure.

(U) PM-ISE—Program Manager, Information Sharing Environment. The Program Manager position was legislated in IRTPA in 2004 and established by the President in May 2005.

(U) PMP—Program Management Plans document the cost baseline goal, schedule and performance goals (objective and threshold), and milestone (phase exit) criteria for major acquisition programs.

(U) Printing and Reproduction—Printing and reproduction obtained from the private sector or from other Federal entities.



(b)(1)  
(b)(3)

(U) Rental Payments—Payments to the GSA for rental of space and rent related services or payments to a non-Federal source for rental of space, land, and structures.

(U) RTTI—Rapid Technology Transition Initiative. On a competitive basis, RTTI provides funds to intelligence organizations to assist the effective transition of community Science and Technology (S&T) and R&D from S&T/R&D organizations to customers.

(U) S&T—Science and Technology

(U) SER—Strategic Evaluation Report.

[Redacted]

(b)(1)  
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(U) SRA—Systems and Resource Analyses.

(U) SSD—The Special Security Division supports Community-wide initiatives to standardize the implementation of security policy across the IC, resolve long-standing security issues, and remove roadblocks to information sharing.

(U) Supplies and Materials—Commodities that are ordinarily consumed or expended within one year or are used to form a minor part of equipment or fixed property.

(U) Travel and Transportation—Travel and transportation costs of Government employees and other persons while in an authorized travel status, that are to be paid by the Government either directly or by reimbursing the traveler; and transportation of things (including animals), the care of such things while in process of being transported, and other services incident to the transportation of things.

(U) TSCM—Technical Surveillance Countermeasures Techniques and measures to detect and nullify a wide variety of technologies that are used to obtain unauthorized access to classified national security information, restricted data, and/or sensitive but unclassified information.

(U) UIS—Unifying Intelligence Strategies.