

OFFICE OF THE DIRECTOR OF NATIONAL INTELLIGENCE
WASHINGTON, DC 20511

Mr. Steven Aftergood
Federation of American Scientists
1725 DeSales Street NW
Suite 600
Washington, DC 20036

JAN 7 2013

Reference: DF-2010-00059

Dear Mr. Aftergood:

This responds to your 16 March 2010, email addressed to the Office of the Director of National Intelligence, wherein you requested, under the Freedom of Information Act (FOIA), **“...a copy of all unclassified portions of the ODNI Congressional Budget Justification Book (CJB) for Fiscal Year 2011.”**

Your request was processed in accordance with the FOIA, 5 U.S.C § 552, as amended. One document was located in response to your request. Upon review, it is determined that the document may be released in segregable form with deletions made pursuant to FOIA Exemptions 1 and 3, 5 U.S.C § 552, as amended, (b)(1) and (b)(3).

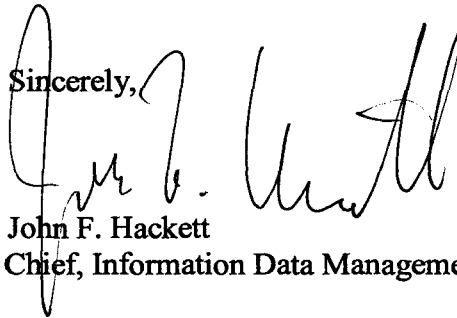
FOIA Exemption 1 protects information which is currently and properly classified in accordance with Executive Order 13526. Exemption 3 protects information that is specifically covered by statute. In this case, the applicable statute is the National Security Act, which protects information pertaining to intelligence sources and methods.

The document, as approved for release is enclosed. Should you wish to appeal this determination, please do so in writing within 45 days of the date of this letter, to:

Office of the Director of National Intelligence
Information Management Office
Washington, DC 20511

If you have any questions, please call the Requester Service Center at (703) 874-8500.

Sincerely,


John F. Hackett
Chief, Information Data Management Group

Enclosure

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National Intelligence Program

Deletions made
pursuant to FOIA
Exemptions b1, b3



FY 2011
Congressional Budget Justification

Volume XII

Community Management Account

February 2010

DRV FROM: Multiple Sources
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(U) TABLE OF CONTENTS

	<i>Page</i>		<i>Page</i>
(U) PROGRAM OVERVIEW	1	(U) Director of National Intelligence	49
(U) DNI STAFF		(U) Information, Integration and Transformation	53
(U) MISSION MANAGEMENT		(U) Policy, Plans and Requirements	55
(U) MISSION MANAGEMENT/TASKING	11	(U) Systems and Resource Analyses	57
(U) Integrated Collection and Analysis		(U) IC MISSION AND SUPPORT ACTIVITIES	
Requirements System	13	(U) MISSION MANAGEMENT	
(U) ENTERPRISE IT		(U) MISSION MANAGEMENT/TASKING	61
(U) ENTERPRISE IT SYSTEMS	15	(U) Community Counterintelligence	63
(U) Chief Information Office	17	(U) Mission Managers	67
(U) Information Integration	21	(U) National Counterproliferation Center	71
(U) RESEARCH AND TECHNOLOGY		(U) National Counterterrorism Center	75
(U) RESEARCH AND TECHNOLOGY	25	(U) National Intelligence Coordination Center	81
(U) Rapid Technology Transition Initiative	27	(U) COLLECTION AND OPERATIONS	
(U) ENTERPRISE MANAGEMENT AND SUPPORT		(U) RESERVE FOR CONTINGENCIES	83
(U) ENTERPRISE MANAGEMENT	29	(U) Intelligence Community Reserve	85
(U) Acquisition and Technology	33	(U) ANALYSIS AND PRODUCTION	
(U) Analysis	37	(U) ANALYSIS	87
(U) Chief Financial Office	39	(U) Intelligence Today	89
(U) Chief Human Capital Officer	41	(U) National Intelligence Council	91
(U) Collection	45	(U) President's Daily Briefing Staff	95

	<i>Page</i>		<i>Page</i>
(U) ENTERPRISE IT		(U) ACQUISITION SUMMARY	124
(U) ENTERPRISE IT SYSTEMS	97	(U) CONGRESSIONAL REPROGRAMMING ACTIONS	127
(U) Program Manager Information Sharing Environment	99	(U) RESOURCE EXHIBITS	129
(U) RESEARCH AND TECHNOLOGY		(U) R SERIES EXHIBITS	143
(U) RESEARCH AND TECHNOLOGY	101	(U) GLOSSARY	155
(U) Intelligence Advanced Research Projects Activity	103		
(U) ENTERPRISE MANAGEMENT AND SUPPORT			
(U) ENTERPRISE MANAGEMENT.	105		
(U) Continuity of Operations (COOP)	107		
(U) Education and Training	111		
(U) Mission Support	115		
(U) Security	119		

(U) PROGRAM OVERVIEW**(U) Description**

(U//~~FOUO~~) The DNI is charged by the President to build an integrated and effective Intelligence Community (IC) that provides high-quality, timely, and objective intelligence. The DNI serves as the principal intelligence advisor to the President and determines policies, priorities, standards, and programs for the future that will result in more capacity and better integration across the intelligence enterprise.

(U) The Community Management Account (CMA) activities are structured to support the DNI's responsibilities as outlined in the National Security Act of 1947, as amended, Executive Order (EO) 12333, the National Intelligence Strategy (NIS), and other EOs and Presidential directives.

(U) The CMA Program, through the Office of the Director of National Intelligence (ODNI), brings unique core capabilities to bear in support of national security objectives by:

(U) Conducting oversight activities in plans, policies, collection, analysis, acquisition, resource management, human capital, and information technology.

(U) Developing, determining, and submitting an annual consolidated National Intelligence Program (NIP) budget.

(U) Developing the integrated collection, analytic, and resource management plans to support the NIS through the DNI's National Intelligence Centers.

(U) Providing services of common concern such as IC-wide security standards and practices; an IC strategy for scientific and technological advances and investments; IC IT governance and enterprise services; education and training standards and policies; and an information sharing environment among federal, state, local, and tribal governments.

(U) The CMA Program is organized into two components: the DNI Staff and the IC Mission and Support Activities (MSAs). The DNI Staff is primarily responsible for supporting the DNI with IC policy,

oversight, and preparation of the NIP budget. The MSAs are primarily responsible for leading and integrating IC mission focus areas such as counterterrorism (CT), counterproliferation (CP), counterintelligence (CI), strategy and strategic analysis, research and development, and training and education.

(U) Strategic Direction

(U) In FY 2011, in support of NIS strategic goals, the CMA program will:

- (U) **Enable wise national security policies.** The ODNI will continuously monitor and assess the international security environment to warn policymakers of threats and inform them of opportunities. The ODNI and the IC will provide policymakers with strategic intelligence that helps them understand countries, regions, issues, and the potential outcomes of their decisions. The ODNI will also provide feedback to policymakers on the impact of their decisions.
- (U) **Support effective national security action.** The ODNI will ensure the IC delivers actionable intelligence to support diplomats, military units, interagency organizations in the field, and domestic law enforcement at all levels. The DNI also serves in an oversight and advisory role for covert action, consistent with the "oversee and provide advice to the President and NSC" language in Section 1.3(b)(3) of Executive Order 12333.
- (U) **Deliver balanced and improving capabilities.** The ODNI will leverage the diversity of the Community's unique competencies, establish priorities with clear and measurable goals and objectives, translate user requirements into intelligence priorities by which IC resources can be managed and progress measured and assessed. Through these efforts, the IC will be able to reap synergies and efficiencies, continuously reassessing and adjusting our portfolio so that we can prepare for tomorrow's challenges while performing today's missions.

- (U) **Operate as a single integrated team.** The ODNI will promote integration of IC capabilities to achieve synergies and efficiencies so that the sum of the IC is greater than its parts. Collaborative teams that leverage the full range of IC capabilities to meet the requirements of users are a key component of this goal. The ODNI will issue policy directives, to include policy to enable collaboration to meet DNI direction across the 16 different intelligence agencies. The ODNI will also determine the NIP budget request to the President and oversee its execution to ensure budgetary resources properly fund national-level priorities.

(U) Conclusion

(U) The CMA FY 2011 request, in concert with the FY 2009 IC Agency Financial Reports provided in November 2009, and ODNI's *FY 2009 NIP Summary of Performance and Financial Information* dated February 2010, meets the FY2009 annual performance and accountability requirement for the IC. The ODNI and CMA are committed to demonstrating that resources produce measurable results. Relationships among resources, performance expectations, and performance results are addressed throughout this request.

• (S//NF)

(U) Management Oversight

(U) Management oversight for the Community Management Account is provided by:

- (U) The Office of Management and Budget.
- (U) The Director of National Intelligence.

(U) Funding for National Intelligence Strategy Mission Objectives

(U) Funding for National Intelligence Strategy Mission Objectives

(U) The chart below (Figure 2) displays the Community Management Account FY 2011 funding request as allocated to support the NIS mission objectives (MOs). Activities that support MO6, Support Current Operations, are funded within the other MOs.

(U) FY 2011 Workforce Highlights

(S//NF) [Redacted]

(U//FOUO) The traditional staff elements of the ODNI are primarily responsible for IC policy and oversight and the preparation of the National Intelligence Program budget. They also perform functions required to run an executive level organization, including General Counsel, Inspector General, IC Equal Opportunity and Diversity, Public and Congressional Affairs, and Protocol.

(U//FOUO) The IC MSAs perform functions not normally found within headquarters type organizations. MSA elements include the National Counterterrorism Center, the National Counterintelligence Executive, the National Counterproliferation Center, and the Intelligence Advanced Research Projects Activity. Other MSA activities include the Presidents Daily Briefing Staff, the National Intelligence University, the Mission Support Center, the Program Manager-Information Sharing Environment, and the Center for Security Evaluation.

(U//FOUO) The focus on policy, governance, coordination, and oversight of the IC necessitates a relatively large number of high grades and senior executive and professional positions within the ODNI workforce, as compared with the entire IC. [Redacted]

(U//FOUO) The ODNI is taking advantage of the joint duty program

[Redacted]. This helps the ODNI ensure a Community focus and exchange of ideas and enhances the breadth and depth of knowledge.

(U) Summary of Planned Workforce Changes

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[Redacted]

(U) CMA Workforce Initiatives and Analysis

(S//NF) [Redacted]

(U) MISSION MANAGEMENT/TASKING
(U) INTEGRATED COLLECTION AND ANALYSIS REQUIREMENTS SYSTEM

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(U) Project Description

~~(U//FOUO)~~ The Integrated Collection and Analysis Requirements System (ICARS) program was terminated in FY 2009.

(U) Changes From FY 2010 to FY 2011:

- (U) There are no changes from FY 2010 to FY 2011.

Integrated Collection and Analysis Requirements System (ICARS) Project Budget Chart
FY 2011 Budget Request by Appropriation Account

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(U) ENTERPRISE IT SYSTEMS
(U) CHIEF INFORMATION OFFICE

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(U) Project Description

(U) The IC Chief Information Officer's (IC CIO) mission is to implement an IC information sharing environment, make information accessible, standardized, secure, and available to create decision advantage for stakeholders. To meet the mission, the IC CIO provides the foundational planning, policy, architectural and IC IT investment analysis, and portfolio management support to Information Integration (I2), Business Transformation, and the IC.

(U) Resources in this project are used to:

- (U) Support the DNI's statutory responsibilities to (a) govern, manage, and deliver IT enterprise and business programs; (b) manage activities relating to the IC's information technology infrastructure and architecture requirements; (c) approve, direct and manage all information technology-related procurement related to the enterprise architectures of all IC components; and (d) ensure all expenditures for information technology and R&D activities are consistent with the IC enterprise architecture.
- (U) Work with the IC components to achieve objectives and goals of the National Intelligence Strategy. In particular, the IC CIO priorities focus on:

- (U) Mission Objective Five: *Enhance Cybersecurity*
- (U) Mission Objective Six: *Support Current Operations*
- (U) Enterprise Objective Two: *Strengthen Partnerships*
- (U) Enterprise Objective Three: *Streamline Business Processes*
- (U) Enterprise Objective Four: *Improve Information Integration & Sharing*
- (U) Lead a concerted effort to foster a multi-agency approach in developing a secure information infrastructure allowing authorized user access to information, any place, and anytime. In addition to the members of the IC, Defense, and National policymakers, the IC CIO is working to connect users not traditionally associated with intelligence activities (e.g., state, local, tribal governments, law enforcement, and foreign partners) to address the goals and objectives of national security policy. End-users expect access to real-time, on-demand, and tailored information fused from multiple intelligence disciplines to support a wide range of operational missions and policy decision making. Creating this environment is a Community-wide activity that requires the IC CIO to focus on people, processes, and technology.

(U) The CMA Program expects the CIO Project to accomplish the following activities in FY 2011:

(U) Enhance Cybersecurity (Comprehensive National Cybersecurity Initiative – CNCI). Of the 12 CNCI objectives, two are the focus of CIO activities in FY 2011:

• (S//NF) [REDACTED]

• (S//NF) [REDACTED]

(S//NF) [REDACTED]

- (U//FOUO) Increase insight into the health/situational awareness of IC enterprise services.
- (U//FOUO) Increase enterprise search capability, reduce response time and increase capability to index [REDACTED]

• (U//FOUO) Increase capacity of IC Connect and its whiteboarding/on-line meeting capabilities; and manage [REDACTED]

• (U//FOUO) Increase the communities of interest hosting and the SharePoint Enterprise implementation.

• (U//FOUO) Increase redundancy and capability to speed the response to user queries, page discovery and correlation.

• (U//FOUO) Increase capacity and support to video, gallery, and interlocks.

(S//NF) [REDACTED]

• (S//NF) [REDACTED]

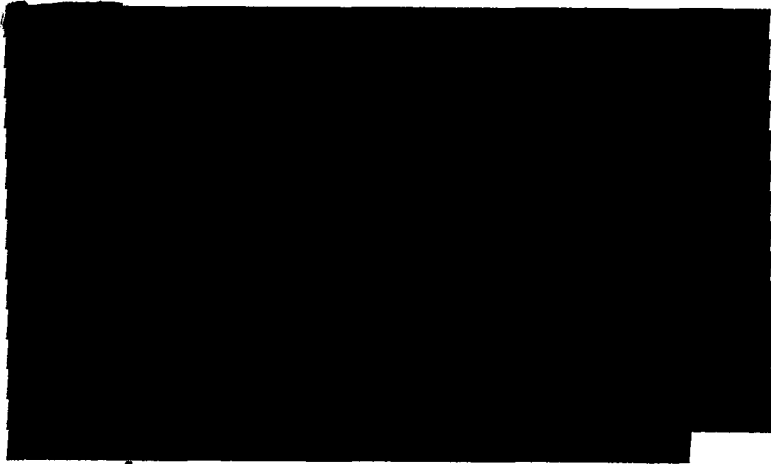
• (S//NF) [REDACTED]

(U) Information Sharing: Lead, implement, and refine processes to facilitate the resolution of information sharing disputes under the purview of the ODNI Sensitive Review Board, Senior Review Group and other efforts under the responsibility of the IC Information Sharing Executive (IC ISE).

• (U) Lead the IC's implementation of ICD 501, Discovery and Dissemination or Retrieval of Information within the Intelligence Community. Deliver a discovery capability for undissemated analytic products and "information collected," including information as it is obtained directly from its source, regardless of whether the information has been reviewed or processed.

(U) IT Portfolio Management and Program Assessment: Implement an integrated budget, assessment, and reporting process that uses architecture to evaluate IT capabilities to support current and future operations.

- (U) Enterprise Architecture: Develop and execute data and service architectures' technical specifications, guidance, and related governance that enable the exchange and understanding of intelligence and intelligence-related information in support of information sharing, integration, and mission transformation efforts.
- (U) IT Governance: Develop and enforce IC element compliance based on a maturing standardized representation of the federated enterprise architectures. The IC Enterprise Service Governance practice will mature and expand the scope beyond technical specifications for standards and profiles in the approved baseline as a means to drive interoperability.



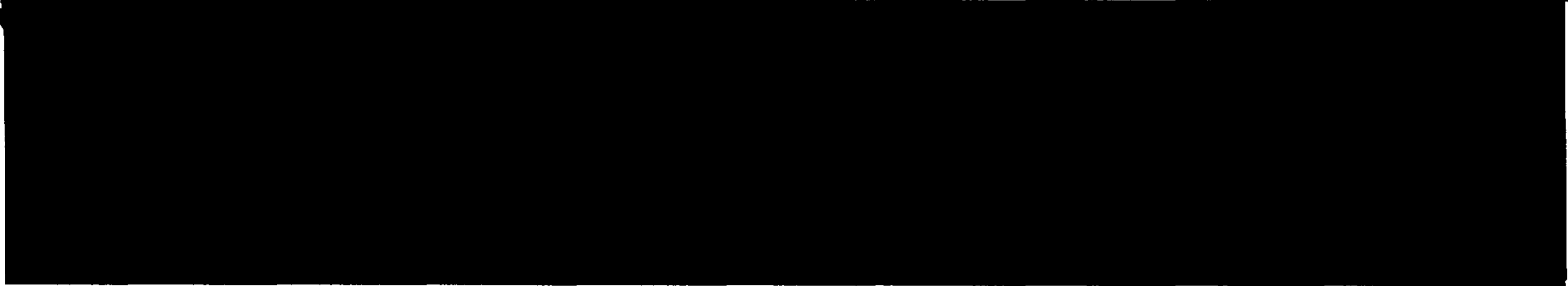
(U) Changes From FY 2010 to FY 2011:

- (S//NF) [Redacted]

- (S//NF) [Redacted]

- (S//NF) [Redacted]

Chief Information Office Project Budget Chart
FY 2011 Budget Request by Appropriation Account
This Exhibit is **SECRET//NOFORN**



**(U) ENTERPRISE IT
(U) INFORMATION INTEGRATION**

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(U) Project Description

(U) The Information Integration (I2) initiative is realigned from the Information Integration and Transformation project under the direction and management of the IC CIO to bring together technology, common services, standards, governance, and policies that permit people-to-people, people-to-information, and information-to-information interaction across agency boundaries to improve decision-making capabilities. I2 was designated a separate project to provide Congress insight on major efforts and how they support the DNI's overall vision of transforming the IC into a mission, business, and customer-focused integrated enterprise.

(U) The National Intelligence Strategy Enterprise Objective 4, Improve Information Integration and Sharing, commits the IC to improve the application of information technology through an integrated set of activities that will remove the barriers to information sharing and enable accelerated access to all relevant data by every authorized person in the IC. This effort includes information management, integration and sharing practices.

(U) Resources in this project are used to:

- (U) Provide a disciplined approach to achieving the net-centric foundation that will enable the IC to think, work, and act as an integrated enterprise.

- (U) Align enterprise information technology efforts to meet IC mission and business mandates. I2 leverages IC members' capabilities and complements existing solutions with coordinated development efforts to expedite delivery of capabilities.

- (U) Federate efforts of participating agencies, in partnership with the DoD, into five major focus areas that work together to create an integrated enterprise.

(U) The CMA Program expects the I2 Project to accomplish the following I2 activities in five focus areas in FY 2011:

- ~~(U//FOUO)~~ Provide an Enterprise Identity and Access Services and Audit solution, to give IC users authorized discovery of and access to information [REDACTED]
- (U) Provide each user and network service a unique, trusted identity.
- (U) Provide the framework and identify tools and capabilities to audit/monitor all user and network activity to support counterintelligence and security needs.
- (U) Initiate planning and evaluate options for implementing a next generation Public Key Infrastructure capability for the IC, including initial architecture for converging capabilities.

- (U) Implement and deploy Enterprise Information Access and Discovery Services to improve federated search, discovery, delivery, and retrieval services. These tools will enable users to discover information in IC data stores that were previously inaccessible or required multiple, discrete search tools. These efforts will directly support the IC requirement for discovery of all intelligence information through a single query. I2 expects to:
- (U) Lay the foundation for federated search services by establishing enterprise service management and monitoring, as well as support the ability to store Community metadata vocabularies and data schemas.
- (U) Focus on the first release of an Enterprise Registry Repository, a common software registry, by federating other current IC software registries. This will allow IC elements to begin sharing web services to enable information discovery and access, enable federated search, and share software to enable asset reuse.
- (U) Continue to sustain the Single Integrated Test Environment (SITE) which provides a common collaborative test environment at both the classified and unclassified levels for Analytic Transformation initiatives, IARPA programs, and IC-level standards and systems. It enables the transfer of next generation technologies to the IC information systems. SITE is the successor to the Research and Development Experimental Collaborative network (RDEC).
- (U) Enhance IC *Collaboration Services* such as the Information Transport Service (ITS), including organizational messaging (i.e., the IC replacement for Defense Messaging System), to enable the exchange of official communications. Capabilities include near-real-time tipping and cueing, improved indications and warnings, and bulk transfer of information between agencies and security domains. I2 expects to:
- (U) Implement ITS organizational messaging on SIPRNet, JWICS, and additional Top Secret (TS) networks.
- (U) Include cross domain organizational messaging between JWICS and SIPRNet, and JWICS and other TS networks.

- (U) Deploy an initial capability that enables integrated *Network Services* to share infrastructure and operate as a single, federated network. This initial capability will be accomplished by implementing and deploying a common IC Internet Protocol addressing service and common Domain Name System services. As well as, initiate planning and evaluation of options for real-time network traffic prioritization. These efforts will lay the foundation to enable timely, protected, and assured access to data and services in all user situations within security domains regardless of agency network. I2 expects to:
- (U) Lay the foundation by federating provisioned, managed equivalent networks with operational IC Enterprise Network Operations Centers and recapitalize initial hardware and software investments.
- (U) Implement information sharing *Processing and Storage* solutions based on Information Architecture Cloud Computing (commodity-based infrastructure, rapid scalability), including the virtual and physical co-location of data across multiple IC locations. I2 expects to:
- (U) Expand the I2 pilot to include additional IC agencies. The expansion aligns with the plan for shared IC data centers and transitions existing enterprise services, improving the timeliness, integration and continuity of mission data and applications while reducing infrastructure costs.
- (U//FOUO) In support of ICD 501, I2 will work with other CIO sections to develop technical solutions to make information discoverable, and to the extent possible, electronically retrievable. This will be a multi-phased approach in which the FY 2011 phases will engineer solutions to make non-textual disseminated products available and begin to address databases that may inform analysis.

(U) Changes From FY 2010 to FY 2011:

- (S//NF) [REDACTED]

**(U) RESEARCH AND TECHNOLOGY
(U) RAPID TECHNOLOGY TRANSITION INITIATIVE**

This Exhibit is ~~SECRET//NOFORN~~

(U) Project Description

~~(U//FOUO)~~ The Rapid Technology Transition Initiative (RTTI) assists IC science and technology (S&T) components to more rapidly move their best-of-breed technologies to [REDACTED]. RTTI proactively seeks advanced technologies across the IC that are ready for transition to missions and customers. The RTTI program is a component of the overall [REDACTED] mission as a catalyst for technical innovation and responsive stewardship.

~~(U//FOUO)~~ Resources in this project are used to:

- ~~(U//FOUO)~~ Create an environment whereby funding award decisions are made in weeks with mandates for initial deliveries to customers within months of receipt of funding.
- ~~(U//FOUO)~~ Support the rapid transition of unique intelligence capabilities employing innovative technology to waiting customers.
- ~~(U//FOUO)~~ Emphasize the transition of low cost/high impact technologies that current [REDACTED] processes traditionally neglect.

- ~~(U//FOUO)~~ Highlight and reinforce synergy among IC S&T components by employing demonstrated partnering across agency boundaries as a key discriminator when making award decisions.

- ~~(U//FOUO)~~ The RTTI [REDACTED] selection process uniquely incorporates an agile, peer-to-peer review method, which provides enhanced [REDACTED] opportunities that meet hard target requirements and provide assisted connectivity and information sharing.

~~(U//FOUO)~~ The CMA Program expects the RTTI Project to accomplish the following in FY 2011:

- ~~(U//FOUO)~~ Evaluate and select projects that exhibit the characteristics of [REDACTED]
- ~~(U//FOUO)~~ Release and centrally post project information to enhance the flow of [REDACTED] across the IC.
- ~~(U//FOUO)~~ Identify and track RTTI funds to the executive agencies and customer base for impacts to the IC.
- ~~(U//FOUO)~~ Plan, lead, and execute an RTTI Program Review to share RTTI project information and to leverage/promote the RTTI program to a larger audience for wider IC collaboration with the user community.
- ~~(U//FOUO)~~ Identify and nominate candidate RTTI projects for the [REDACTED]

(U) ENTERPRISE MANAGEMENT
(U) ACQUISITION AND TECHNOLOGY

This Exhibit is SECRET//NOFORN

(U) Project Description

(U//FOUO) The DNI established the Office of the Deputy DNI for Acquisition and Technology (DDNI/A&T) through a realignment of the DDNI for Future Capabilities.

(U//FOUO) The DDNI/A&T mission is to catalyze delivery of innovative technology-based capabilities solving intelligence challenges. The DDNI/A&T addresses key intelligence challenges by focusing on [REDACTED] leaps; integrating the IC Science and Technology (S&T) enterprise; and developing and maintaining an agile and transparent best-practice acquisition environment. The DDNI/A&T is the IC catalyst for technical innovation, responsive stewardship, and acquisition excellence.

(U) Resources in this project are used to:

- (U//FOUO) Integrate and coordinate IC S&T/R&D activities [REDACTED]

- (U//FOUO) Provide continuous oversight [REDACTED]

- (U//FOUO) Ensure that a Community-wide perspective is incorporated throughout [REDACTED]

- (U) The CMA Program expects the Acquisition and Technology Project to accomplish the following in FY 2011:

- (U) Conduct quarterly reviews at CIA, DIA/GDIP, NRO, NGA, NSA, and SRP to assess program management plan (PMP) adherence and gain insight into the status of Major Systems Acquisitions.

- (U) Evaluate IC element acquisition policy, policy guidance, and compliance to ensure the acquisition agility, flexibility, and discipline of IC acquisition policy is being effectively used.

- (U) Monitor and report progress in achieving the acquisition objectives in the NIS.

- (U) Support ODNI execution of milestone decision authority (MDA). Recommend MDA delegations to IC elements and support oversight of MDA at IC Elements for delegated MDA.

- (U) Create and issue the annual report to Congress on adherence to PMPs for IC acquisitions.

- (U) Facilitate a culture of collaboration for acquisition and procurement topics among the IC elements and with industry.

- (U) Promulgate policy guidance on IC acquisition workforce and IC contracting and procurement.
- (U) Enhance the posture of the IC acquisition workforce through development of IC acquisition workforce certifications and competency standards for key job categories.
- (U) Enhance acquisition performance across the IC through leadership of the Intelligence Community Acquisition Council (ICAC) composed of the IC's Senior Acquisition Executives
- (U) Improve IC contracting and procurement practices through leadership of the Intelligence Procurement Executives Council (IPEC).
- (U) Inform IC S&T investment planning through the continued development of technology futures.
- (U) Coordinate IC R&D activities through the continued development of technology and capabilities roadmaps.
- (U) Enhance the Community S&T workforce through sponsorship of the DNI Fellows Program.
- (U) Coordinate IC cyber-related R&D while fostering the development of new ground breaking cyber R&D concepts.

- (U) Connect the Community with the academic innovation base through sponsorship of the IC Post-Doctoral Research Fellowship Program.
- (U) Facilitate the expeditious fielding of promising technological solutions to current collection, analysis and dissemination challenges through management and oversight of the Rapid Technology Transition Initiative.
- (U) Foster a Community perspective through initiatives focused on information sharing in various forms (e.g., the IC Technology Exposition and the peer-reviewed Journal of Intelligence Community Research and Development).

(U) Changes From FY 2010 to FY 2011:

- (S//NF) [REDACTED]
- (S//NF) [REDACTED]

**(U) ENTERPRISE MANAGEMENT
(U) ANALYSIS**

This Exhibit is **SECRET//NOFORN**



(U) Project Description

(U) The Deputy Director of National Intelligence for Analysis (DDNI/A) is responsible for enhancing the quality, timeliness, and utility of analytic support to intelligence consumers. The DDNI/A leads the IC toward these goals through the development of policies and standards; the use of experiments and pilot projects; and with collective planning and resource guidance—all of which are focused on leveraging unique resources and capabilities within the diverse IC programs. The particular role of a DDNI/A in this leadership of IC efforts is not to manage individual agency missions and activities but to make the most of the IC's analytic capabilities overall and to foster an environment where analysis more effectively drives collection.

(U) Resources in this project are used to:

- (U) Develop programs across the IC to ensure a high level of analytic integrity and tradecraft standards are maintained across the analytic community.
- (U) Identify knowledge gaps across the analytic community on priority intelligence targets and collaborate with the community to close these gaps.

- (U) Provide liaison with IC analytic centers, especially DoD and law enforcement (i.e., DOJ and DHS), to integrate their consumers' needs into analytic community planning.
- (U) Identify technical opportunities to create virtual collaborative environments that offer the potential to share information and knowledge across the IC.

(U) The CMA Program expects the Analysis Project to accomplish the following in FY 2011:

- (U) The Library of National Intelligence (LNI) will incorporate the metadata of key IC databases. Ingestion of the metadata associated with these databases will allow data contained in them to be discoverable through the LNI to appropriately authorized IC personnel. In addition, the LNI will provide a variety of metrics relating to how intelligence products and analytic reports are used across the IC.
- (U) The Analytic Integrity and Standards staff will continue to build on its IC-wide evaluation program by enhancing its evaluation methodology and broadening its application to non-traditional and web-based products, including Intelligence Today. It also will work closely with the IC analytic elements' own evaluation programs to promote best practices in analytic evaluation.

- (U) The Analytic Transformation and Technology office will achieve deeper analytic collaboration by integrating new capabilities into the shared analytic work environment, enhancing access to information, improving connections to collectors and other partners, and fostering new collaborative business processes.



- (U) The Analytic Outreach Initiative will expand capabilities and promote opportunities for analysts to collaboratively engage experts outside the IC to improve analysis. This will be accomplished by better training on how to conduct outreach effectively, by including outreach in analysts' job descriptions and performance appraisals, and by sharing best practices and leveraging resources for outreach among all IC elements.

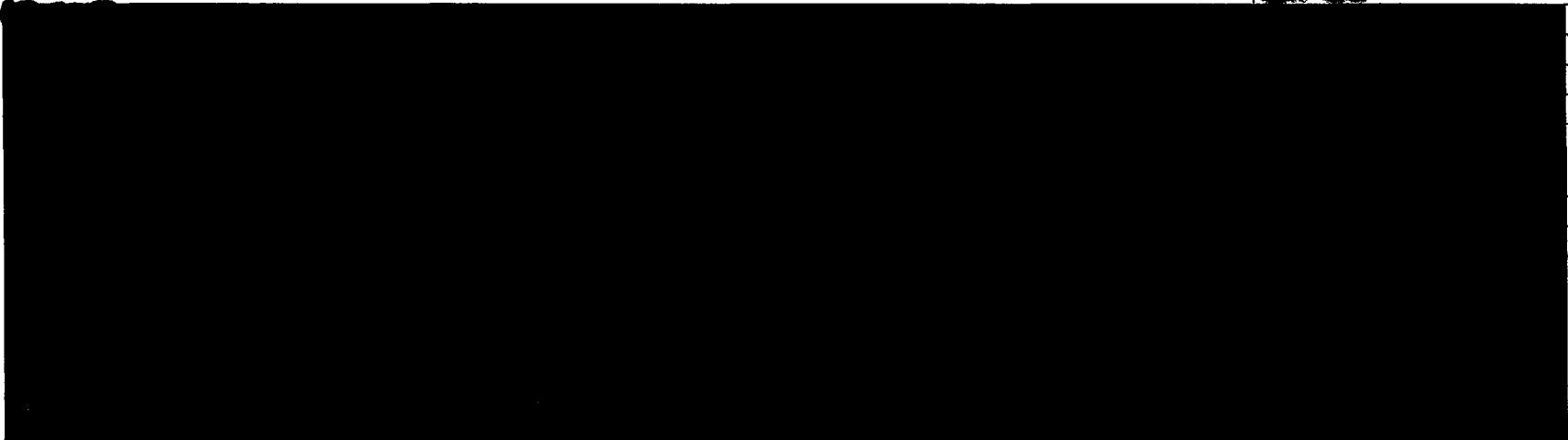
(U) Changes From FY 2010 to FY 2011:

- (U) Office of Analysis:



- (S) 

Analysis Project Budget Chart
FY 2011 Budget Request by Appropriation Account
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(U) ENTERPRISE MANAGEMENT
(U) CHIEF FINANCIAL OFFICER

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(U) Project Description

(U) The Office of the Chief Financial Officer (CFO) leads IC-wide efforts to develop, determine, and present the NIP budget to OMB and Congress on behalf of the DNI. Resources in this project are used to:

- (U) Formulate, justify, and present the NIP budget to OMB and Congress.
- (U) Direct the reprogramming, apportionment, allotment, and allocation of appropriations, and monitor the implementation and execution of the NIP budget.
- (U) Manage the NIP performance planning process including the development, tracking, integration, and reporting of performance measures.
- (U) Assess alignment and compatibility of NIP and Military Intelligence Program (MIP) investments.
- (U) Sustain and enhance the Intelligence Resource Information System (IRIS).

(U) The CMA Program expects the CFO Project to accomplish the following in FY 2011:

- (U) Continue to improve the quality and timeliness of the NIP Congressional Budget Justification books.
- (U) Continue to improve the timeliness of execution reporting by clarifying procedures and upgrading reporting mechanisms.
- (U) Strengthen end-to-end budget-performance integration from budget formulation through budget execution.
- (U) Continue to develop and refine performance measures to improve linkages and better integrate performance measures into the NIP resource allocation process.

(U) Changes From FY 2010 to FY 2011:

• (S//NF) [REDACTED]

- (U) Chief Financial Officer: [REDACTED] Reflects economic adjustment.

(U) ENTERPRISE MANAGEMENT
(U) CHIEF HUMAN CAPITAL OFFICER

This Exhibit is SECRET//NOFORN

(U) Project Description

(U) The Associate Director of National Intelligence for Human Capital (ADNI/HC) and Intelligence Community Chief Human Capital Officer (IC CHCO) derives authority and responsibility for the IC's human capital resources from the National Security Act of 1947, as amended, the NIS, recommendations of the 9/11 and WMD commissions, and other federal direction for strategic human capital management; i.e., the Office of Personnel Management (OPM) and OMB. NIS Enterprise Objective 6 requires IC components to "attract, develop, and retain a results-focused and high-performing" Intelligence Community workforce. This submission marks the final year of the DNI approved *IC Strategic Human Capital Plan* with three key goals: (1) build an agile, "all source" IC workforce; (2) win the war for talent; and (3) create a strong IC culture of personal, professional, and managerial leadership at all organizational levels.

(U) Resources in this project are used to:

- (U) Oversee IC progress against *the IC Strategic Human Capital Plan* on behalf of the DNI through several internal and external forums.
- The CHCO chairs the IC CHCO Council; co-chairs the Civilian Employment Oversight Board with the Chief Financial Officer; and is the IC representative to the Federal CHCO Council sponsored by OMB.

• (S//NF)

- (U) Develop, integrate, coordinate, evaluate, and oversee the execution of the IC-wide human capital strategies and policies.

(U) The CMA Program expects the CHCO Project to accomplish the following in FY 2011:

- (U) Continue IC Civilian Joint Duty Program implementation by examining program progress and developing augmentation plans as necessary.
- (U) Continue to manage a senior succession planning and management system for top-tier Senior National Intelligence Service positions across the IC.
- (U) Continue to spread and improve the DNI's new performance management policies across the IC. The first IC-wide cycle will complete in October 2010. Due to heightened Congressional interest, the IC CHCO will conduct an annual Community-wide evaluation of

the results beginning in 2011. The evaluation will capture lessons learned and revise policies to ensure that the system is fair, credible and transparent.

- (U) Complete deployment and assess common IC-wide performance standards, as well as professional (qualification, training, performance, and promotion) standards for the various communities of interest. Design and develop standard training to build social capital between IC elements, and begin the cultural transformation into a joint, integrated, collaborative enterprise.

- (U) Assess and evaluate the IC's new compensation and performance management policies and processes. Engage IC employees in evaluating policy effectiveness with respect to recruiting, motivating, and retaining high performing employees, and reinforcing the need for joint duty assignments. Revise the policies as necessary. Implement administrative procedures and methodologies for ensuring IC-wide salary schedules reflect labor market conditions.

- (U) Fully implement and maintain the IC Personnel Data Repository Version 1.0, which includes an operational "capabilities catalog" of IC employees.

- (U) Continue to support the deployment of a common COTS Human Resource Information System (HRIS) as part of the overall business systems transformation strategy for the IC that reduces cost by eliminating redundant activities.

- (U) Establish a multi-sector workforce planning methodology for the IC to consider the best use of US Government, military and contract personnel where appropriate and cost effective.

- (U) Adjust, as appropriate, the suite of National Intelligence awards, medals, and recognition devices, as a means of recognizing and reinforcing the IC's core values.

- (U) Expand the IC's Centers for Academic Excellence (CAE) program to include an administrative platform structure (e.g. Intelligence Officers Training Program) to implement scholarships, stipends and curriculum development with emphasis on Science and Technology.

(U) Changes From FY 2010 to FY 2011:

- (S//NF) [Redacted]

- (S//NF) [Redacted]

- (S//NF) [Redacted]

- (S//NF) [Redacted]

- (S//NF) [Redacted]

Chief Human Capital Officer Project Budget Chart
FY 2011 Budget Request by Appropriation Account

This Exhibit is SECRET//NOFORN

[Redacted]

[Redacted]

**(U) ENTERPRISE MANAGEMENT
(U) COLLECTION**

This Exhibit is ~~SECRET//NOFORN~~



(U) Project Description

(U) The Collection Project includes the Office of the Deputy Director of National Intelligence for Collection (DDNI/C), and the Assistant DDNIs for HUMINT Management, Open Source, and Technical Collection. The DDNI/C also manages the National Intelligence Coordination Center (NIC-C). This project includes resources to monitor and coordinate the government-wide Comprehensive National Cybersecurity Initiative (CNCI). The DDNI/C is the DNI's principal decision authority for national collection strategies, policies, and activities.

(U) Resources in this project are used to:

- (U) Define collection priorities; those collection priorities are then executed by the NIC-C.
- (U) Provide the DNI and senior leaders with a collection "way ahead" framework for the IC's collection enterprise that has been vetted, designed and executed for and by IC members.

- (U) Direct and ensure optimal application of IC collection resources, fostering integration and collaboration for maximum performance against policy and decision maker tasking. Careful consideration is given to IC program recommendations on the way ahead within centers of expertise, new initiatives, and tradespace.
- (U) Continue close partnership with the DDNI for Analysis in determining efforts to balance Collection and Analysis; closing collection gaps as identified by Analysis, in effect strengthening analysis; and remaining responsive to direction in the National Intelligence Priorities Framework (NIPF).
- (U) Oversee National Open Source Enterprise collection program priorities, policies and strategies; chair the National Open Source Committee; and provide strategic direction to and oversight of the DNI Open Source Center.
- (U) Execute the DNI responsibilities as cited in the Global Maritime Intelligence Integration Plan and the Air Domain Surveillance and Intelligence Integration Plan to integrate intelligence information in support of higher level national strategies.
- (U) Monitor and coordinate the government-wide implementation of the CNCI as directed in NSPD-54/HSPD-23 and provide mission management for IC cyber security enhancements.

(U) The CMA Program expects the Collection Project to accomplish the following in FY 2011:

- (U) Determine the identity intelligence capabilities and appropriate IC resources necessary to enhance interoperability, data sharing, collecting, storing, analyzing and exploiting data for the discovery, management and protection of identity attributes (e.g. biographic and biometric) while appropriately safeguarding sources and methods.
- (U) Monitor US Government response to Executive Order 13491: Ensuring Lawful Interrogations and corresponding efforts to develop a professional cadre of intelligence interviewers.
- (U) Continue to evaluate successful joint HUMINT operations and convey best practices in cross-Community collaboration.
- (U) Maximize collection, processing and dissemination of reporting from non-traditional HUMINT sources.
- (U) Increase integrated targeting analysis, planning, and collaboration to focus cross-discipline collection strategies.

• ~~(U//FOUO)~~ Ensure deployment of an interagency source de-confliction & registration system across the [REDACTED] Enterprise.

• ~~(U//FOUO)~~ Continue to institutionalize business process improvements across the US Government and synchronize the government-wide program for [REDACTED].

(U) Changes From FY 2010 to FY 2011:

- (S//NF) [REDACTED]
- (S//NF) [REDACTED]
- (S//NF) [REDACTED]

**(U) ENTERPRISE MANAGEMENT
(U) DIRECTOR OF NATIONAL INTELLIGENCE**

This Exhibit is ~~SECRET//NOFORN~~

(U) Project Description

(U) The Office of the Director of National Intelligence (ODNI) supports the DNI and the Principal Deputy DNI (PDDNI) in carrying out their core mission to lead the IC and build an integrated enterprise that provides intelligence to the President, US National Policymakers, the military, and homeland security and law enforcement officials. The Director of the Intelligence Staff (DIS) oversees the ODNI staff to ensure effective integration. In response to Congressional direction, resources for one of the IC MSAs, the Business Transformation Office, are also included in the DNI Project to enable an integrated review of the DNI Project's activities and expected accomplishments.

(U) Resources in this project are used to:

- (U) Provide day-to-day staff support to enable the DNI to lead the IC, serve as principal intelligence advisor to the President, and implement the National Intelligence Program (NIP).
- (U) Provide DIS, General Counsel, Civil Liberties, Equal Employment Opportunity and Diversity (EEOD), Inspector General, Protocol, Communications (including Public Affairs and Legislative Affairs), and Executive Secretariat support to the ODNI.

- (U) Oversee and manage the IC's efforts to standardize and streamline IC business processes, investments, and solutions.
- (U) Consolidate business practices across the IC.
- (U) Facilitate, coordinate, and oversee IC fiscal accountability and financial management improvement.

(U) The CMA Program expects the DNI Project to accomplish the following in FY 2011:

- (U) Support the DNI to ensure that the IC elements focus on the National Intelligence Strategy mission objectives and support IC-wide integration and collaboration.
- (U) Work with Congressional members and staff to seek full funding of the President's and the DNI's NIP budget priorities.
- (U) Continue to provide overall strategic oversight of the IC's efforts to build and retain a diverse workforce and develop inclusive work environments, including new requirements to establish an IC Affinity Network Organization, which consists of ten employee groups to assist with diversity recruitment, hiring, and retention; and conduct expanded, comprehensive statistical analyses of EEO and diversity workforce trends and strategies in all 17 components.

- (U) Support congressional requests for information, to include hearings, briefings, and other inquiries in furtherance of the DNI's statutory requirement to keep the Congress fully and currently informed of the activities of the IC.

- (U) Facilitate the continued transformation of the IC by educating customers and stakeholders about our progress and increasing the engagement level of the ODNI and IC staffs.

- (U) Perform an accountability audit of a NIP funded IC element and an audit of interagency purchases.

- (S//NF) [REDACTED]

- (U) Strengthen integrated and continuous end-to-end processes to ensure strategy, capabilities, budget, and performance alignment.

- (U) Proactively synchronize activities with the budget cycle to improve agility and transparency through the Intelligence Resources Board (IRB) governance model.

- (U) Execute the IC business transformation enterprise transition.

- (U) Plan for migrating and decommissioning IC business operations.

- (U) Execute an IC-wide acquisition strategy for shared business solutions.

- (U) Standardize and begin to implement shared services for IC-wide financial, acquisition, asset, and human resource management.

- (U) Guide IC financial improvement and audit readiness programs; provide subject matter expertise to support the development of FM business processes; drive corrective action plans; ensure compliance with accounting standards and internal controls; and report IC components' progress towards obtaining an unqualified audit of their financial statements.

(U) Changes From FY 2010 to FY 2011:

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

(U) ENTERPRISE MANAGEMENT
(U) INFORMATION INTEGRATION AND TRANSFORMATION

This Exhibit is SECRET//NOFORN



(U) Project Description

(U) The Information Integration and Transformation Project, under the direction and management of the Chief Information Officer, focuses on activities that bring together technology, common services, standards, governance structure and policies that permit people to people, people to information, and information to information interaction across agency boundaries.

(U) The resources and activities reflected in this project were realigned to the Information Integration Project within the Enterprise IT EC in FY 2011.

(U) Changes From FY 2010 to FY 2011:

• (S//NF)



Information Integration & Transformation Project Budget Chart
FY 2011 Budget Request by Appropriation Account

This Exhibit is SECRET//NOFORN



**(U) ENTERPRISE MANAGEMENT
(U) POLICY, PLANS, AND REQUIREMENTS**

This Exhibit is **SECRET//NOFORN**



(U) Project Description

(U) The Deputy DNI for Policy, Plans, and Requirements (DDNI/PPR) assists the DNI in driving IC transformation through the formulation of IC policy and strategy. Resources in this project are used to:

- (U) Develop, coordinate, and oversee the implementation of all IC-wide strategies, plans, and policies.
- (U) The Assistant Deputy DNI (ADDNI) for Policy develops IC-wide policies to address executive guidance, legislative direction, and Community priorities.
- (U) The ADDNI for Strategic Partnerships strengthens ODNI relationships with domestic, federal, and private sector partners to enhance information sharing and improve fused intelligence support to all customers. Ensures IC-related activities are coordinated and integrated with appropriate DNI Representatives at embassies, military commands, and federal law enforcement field offices. Oversees and supports the ODNI leadership's engagement with foreign partners to promote IC initiatives and support IC engagement. Supports the DNI's policy and oversight roles with respect to covert action.

- (U) The ADDNI for Strategy, Plans and Requirements promotes the development of a unified Intelligence Enterprise through effective strategy, definitive guidance, and executable plans, to create decision advantage furthering US national priorities.

- (U) The ADDNI for Security manages and provides oversight of Center for Security Evaluation (CSE) and Special Security Center (SSC) activities (presented separately in the Security project) that provide direction to the IC to enable the protection and sharing of national intelligence information, the protection of US diplomatic facilities and personnel abroad, and IC support to national continuity programs.

(U) The CMA Program expects the PPR Project to accomplish the following in FY 2011:

- (U) Develop enterprise and functional area policies to address national security objectives, Community-wide priorities, and strategic policy issues.
- (U) Draft additional country strategies to serve as a roadmap for the IC to better leverage important liaison partners against NIS objectives.
- (U) Expand the range of data in the Foreign Intelligence Relationships Enterprise System (FIRES); and continue to work with IC elements to standardize their data so that it can be automatically uploaded into FIRES.

- (U) Expand the level of support to key DNI Representatives worldwide.
- (U) Continue to oversee implementation of the security clearance reform plan presented to the President in 2008 by the Joint Security and Suitability Process Reform Team.
- (S//NF) [REDACTED]
- (U) Continue to oversee improvements of the IC's ability to perform during national security emergencies and events.

(U) Changes From FY 2010 to FY 2011:

- (S//NF) [REDACTED]
- (S//NF) [REDACTED]
- (S//NF) [REDACTED]

Policy Plans and Requirements Project Budget Chart
FY 2011 Budget Request by Appropriation Account

This Exhibit is SECRET//NOFORN

[REDACTED]
[REDACTED]



**(U) ENTERPRISE MANAGEMENT
(U) SYSTEMS AND RESOURCE ANALYSES**

This Exhibit is ~~SECRET//NOFORN~~

(U) Project Description

(U//FOUO) The DNI established the Office of the Associate DNI for Systems and Resource Analyses (ADNI/SRA) as the principal staff assistant and advisor to the DNI for matters pertaining to program analysis, evaluation, and resources, to assist the DNI in shaping intelligence capabilities through proactive, balanced, and effective resource decisions on issues of national importance. SRA leads studies and analyses which directly affect resource decisions by the DNI. This is done in collaboration with the office of the Deputy DNI for Policy, Plans, and Requirements (PPR) and Chief Financial Officer (CFO), as part of the intelligence planning, programming, budgeting, and evaluation process. Additionally, SRA responds to DNI requests for special studies which affect resource decisions. The ADNI/SRA accomplishes this by focusing on explicit national priorities and criteria; presenting alternatives that are balanced, feasible and comprehensive; maintaining a high degree of independence, objectivity and transparency; assessing needs and costs simultaneously; and considering long-term implications of current decisions.

(U//FOUO) Resources and some activities were realigned from within the DNI (CFO, Acquisition and Technology, and Collection projects) and consolidated into the new SRA to support the DNI's responsibilities [REDACTED]

- (U//FOUO) The Deputy ADNI/SRA for Systems Analysis (DADNI/SRA/SA), which is the primary source of independent systems, technical, performance and cost analyses [REDACTED]. The DADNI/SRA/SA conducts long-range analyses of IC capabilities, programs, plans, and alternatives, leads analytical issue team studies for program guidance, conducts alternative analyses for [REDACTED], develops best practices, standards, and methods for IC alternative analyses, and conducts top-level requirements analyses for [REDACTED]. The DADNI/SRA/SA provides analytical support to other Office of the DNI efforts (e.g., NIS, Vision 2015, Quadrennial Intelligence Community Review). DADNI/SRA/SA key products include the Major Issues List and Major Issues Studies.
- (U//FOUO) The Deputy ADNI/SRA for Cost Analyses (DADNI/SRA/CA), which ensures costs, effectiveness, and capabilities are presented accurately and completely. The DADNI/SRA/CA provides cost analyses and trade options assessments for major issue studies and program alternatives, conducts cross-cutting resource affordability analyses to assess future funding issues, conducts statutory independent cost estimates (ICEs) for MSAs, and reviews cost estimates done by other organizations. The DADNI/SRA/CA also develops best practices, policies, methods and tools for cost and resource analyses.

• (U//FOUO) The Deputy ADNI/SRA for Program Evaluation (DADNI/SRA/PE) which conducts long-term strategic evaluation of cross-cutting issues relative to strategic objectives. The DADNI/SRA/PE reviews, analyzes and evaluates [REDACTED]s for alignment with approved guidance and priorities, conducts trend analyses on the impact of investments and divestments on mission capabilities, and monitors, synchronizes, and coordinates the overall planning, programming, budgeting, and evaluation process. PE addresses the integration of [REDACTED] through an SRA-initiated ODNI-DoD standing working group. DADNI/SRA/PE key products include Consolidated Intelligence Guidance, Strategic Program Briefings, and Strategic Evaluation Reports.

(U//FOUO) Resources in this project are used to:

- (U//FOUO) Conduct, lead, participate in, and/or monitor major issue studies, alternative analyses, requirements analyses, and create analytical tools, models, and methods to streamline and standardize the analyses process.
- (U//FOUO) Conduct long-term cost analyses for major issues and acquisitions, affordability analyses, independent cost estimates (ICE), and create cost models, tools policies, standards, and methods to streamline and standardize the cost analyses process.
- (U//FOUO) Conduct strategic evaluation studies, long-term trend/impact analyses, program evaluation reviews, and overall process management.

(U//FOUO) The CMA Program expects the SRA Project to accomplish the following in FY 2011:

- (U//FOUO) [REDACTED]

- (U//FOUO) Participate in and/or monitor other studies, as required.
- (U//FOUO) Conduct top-level requirements analyses for major acquisitions, to include reviewing and providing requirements validation for the IC.
- (U//FOUO) Provide long-term/impact analyses, program evaluation reviews, and strategic evaluation studies.
- (U//FOUO) Create and synchronize an Intelligence Planning, Programming, Budgeting, and Evaluation System to provide independent and balanced analyses on the long-term implications of historical and future decisions, the impact of investments and divestments, and the effectiveness of programs, missions, and capabilities to enable the DNI to shape intelligence capabilities.
- (U//FOUO) [REDACTED]
- (U//FOUO) Conduct potential Nunn-McCurdy breach and certification actions. [REDACTED]
- (U//FOUO) Conduct affordability analyses to support existing or planned programs. Provide support to major issue studies, as required.

(U) Changes From FY 2010 to FY2011:.

- (S//NF) [REDACTED]
- (S//NF) [REDACTED]
- (S//NF) [REDACTED]

(U) MISSION MANAGEMENT/TASKING
(U) COMMUNITY COUNTERINTELLIGENCE

This Exhibit is SECRET//NOFORN

(U) Project Description

(S//NF) [REDACTED]

(U) Resources in this project are used to establish and implement priorities for a unified national CI program that will guide the conduct of all the nation's CI activities. Community CI integrates the CI community's efforts to identify, assess, prioritize, and counter intelligence threats from foreign powers, terrorist groups, and other non-state entities to the US. This integration is accomplished through rigorous policy, doctrine, standards, technology, evaluation, and by aligning policy and practice with DNI budgetary and operational priorities.

(U) The CMA Program expects the Community CI Project to accomplish the following in FY 2011:

• (S//NF) [REDACTED]

• (U) Evaluate National CI strategy objective accomplishments by conducting performance reviews and program budget evaluations.

• (U) Continue performing to at least 85 percent of ICD 900 responsibilities (Performance Measure MM-004 – Percentage of a targeted set of ICD 900 Mission Manager responsibilities satisfied).

• (S//NF) [REDACTED]

• (U) Maintain CI curriculum currency and validity by evaluating existing CI training programs against established standards via peer reviews and conducting CI awareness and outreach.

• (S//NF) [REDACTED]

• (S//NF) [REDACTED]

• (S//NF) [REDACTED]

• (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (U) Enhance IC integration by investing in initiatives that take advantage of emerging technology or new methodologies in order to benefit CI across the Community.

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

(U) In support of Comprehensive National Cybersecurity Initiative program implementation, in FY 2011 CMA expects the Project to:

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

- (S//NF) [REDACTED]

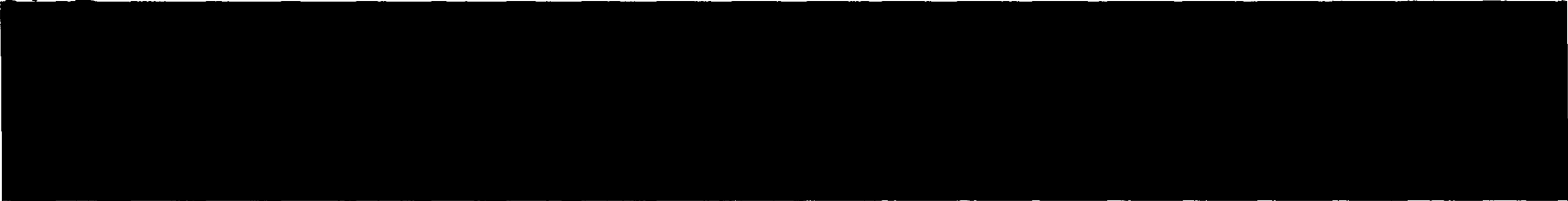
- (S//NF) [REDACTED]

(U) Changes From FY 2010 to FY 2011:

- (S//NF) [REDACTED]

(U) MISSION MANAGEMENT/TASKING
(U) MISSION MANAGERS

This Exhibit is ~~SECRET//NOFORN~~




(U) Project Description

(U//~~FOUO~~) The DNI established Mission Managers in response to the WMD Commission's recommendation and the Intelligence Reform and Terrorism Prevention Act of 2004's direction to strengthen the connection between collection and analysis for key hard target issue areas and for enduring intelligence challenges. The DNI may create and dissolve mission managers as the need dictates.

(S//NF) 

(U//~~FOUO~~) Resources in this project are used to:

- (U//~~FOUO~~) Lead strategic level integration of collection and analysis  across the IC.
- (U//~~FOUO~~) Identify critical gaps in intelligence for these specific key hard targets and ensure the implementation of strategies to fill them.
- (U//~~FOUO~~) Serve as the DNI's representatives for key hard target related intelligence issues and advise on the sufficiency and allocation of resources to accomplish the IC's Mission Managers functions.

(S//NF) 

• (S//NF) 

• (S//NF) 

• (S//NF)

[REDACTED]

• (S//NF)

[REDACTED]

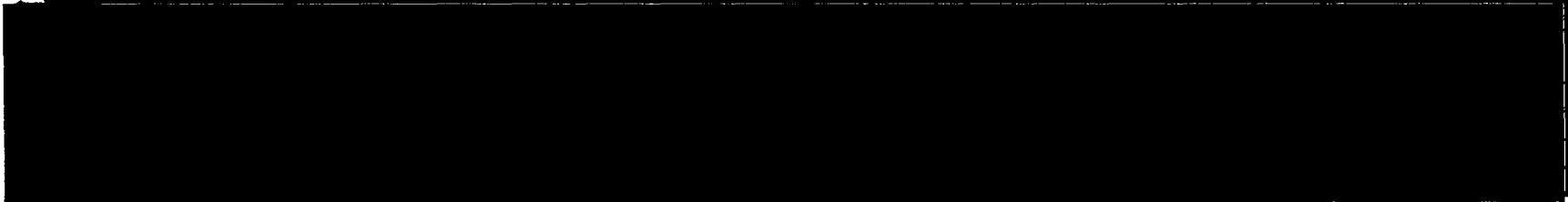
• (U) The ADNI Af/Pak ensures responsive IC support for senior policymakers, Country Teams, and the military. Provides the DNI with visibility into all critical intelligence issues related to the execution of the President's Afghanistan and Pakistan Strategy. Ensures the collection priorities and analytic tasks are established and rapidly acted upon. Assigns policy development for and ensures implementation of progressive foreign disclosure and intelligence sharing. Leads and integrates IC support to the efforts in Pakistan and Afghanistan. Coordinates agile IC responses to emerging requirements from theatre. Encourages/facilitates engagement between headquarters and field analytical elements to ensure community-wide, competitive analysis and serves as the senior IC voice for Af/Pak at executive level coordination and decisionmaking forums.

(U) Changes From FY 2010 to FY 2011:

• (U) There are no significant changes from FY 2010 to FY 2011.

(U) MISSION MANAGEMENT/TASKING
(U) NATIONAL COUNTERPROLIFERATION CENTER

This Exhibit is SECRET//NOFORN



(U) Project Description

(U//FOUO) The National Counterproliferation Center (NCPC) IC Mission and Support Activity provides strategic leadership and oversight to strengthen, integrate, and focus IC collection, analysis, interdiction, and planning in support of US Government efforts to counter the proliferation of WMD [REDACTED]

[REDACTED] The NCPC Director serves as the DNI's Mission Manager for [REDACTED] e issues and is the DNI's principal advisor on the sufficiency and allocation of resources necessary for the IC to sustain CP mission excellence. [REDACTED]

(U//FOUO) Resources in this project are used to ensure that: all IC components effectively support national policy initiatives, strategies, and activities aimed at [REDACTED]; the IC is prepared to support US Government CP needs as the WMD threat evolves over time; and the IC can deliver decision advantage on today's threats as well as those at and [REDACTED]). The NCPC strives to ensure that progress against strategic CP goals is tangible, measurable, and clearly articulated to policy customers and oversight committees.

(S//NF) [REDACTED]

• (S//NF) [REDACTED]

• (S//NF) [REDACTED]

• (S//NF) [REDACTED]



• (S//NF) [redacted]

• (S//NF) [redacted]

• (S//NF) [redacted]

• (S//NF) [redacted]



• (U//FOUO) Establish and lead IC Governing Board for new Foreign Nuclear Weapons Intelligence Analysis initiative at [redacted]

[redacted] that will begin in FY 2011. Develop the governance, coordination, reporting, and program management processes that are required for successful execution of this new initiative.

• (U//FOUO) Strengthen the CP workforce by building CP expertise across the enterprise in mission-critical areas through several learning interventions, to include development and delivery of intermediate level courses, such as *Countering Proliferation: Beyond Just Reporting it*. NCPC will also host a Junior CP Officer Learning Conference to deepen CP expertise and integrate CP officers across technical and regional disciplines. NCPC will mitigate CP-specific knowledge/skill gaps; and enhance interagency efforts to support CP human capital and training through development of a comprehensive CP career development portal, aligned with customary phases of the human capital lifecycle.

• (U//FOUO) NCPC plans to maintain performance accomplishment of [redacted] for ICD 900 responsibilities. (MM—004).

**(U) MISSION MANAGEMENT/TASKING
(U) NATIONAL COUNTERTERRORISM CENTER**

This Exhibit is ~~SECRET//NOFORN~~

(U) Project Description

(U//~~FOUO~~) The National Counterterrorism Center (NCTC) is an ODNI IC Mission and Support Activity that serves as the US Government's primary organization for analyzing and integrating all available information and intelligence related to terrorism and the terrorist threat to US interests at home and abroad. To fulfill its leadership role as envisioned by the Intelligence Reform and Terrorism Prevention Act of 2004, NCTC will strengthen and integrate core capabilities; improve internal business practices and communications; share knowledge, expertise, and information; and continue efforts to attract and develop a highly skilled workforce. NCTC's efforts [REDACTED] will be focused on achieving five strategic outcomes: satisfied customers; satisfied partners; a motivated and prepared workforce; efficient and effective processes, as well as address the underlying factors that contributed to the systemic failures identified by the President after the attack on Northwest Airlines flight 253. Its key consumers are the [REDACTED], other elements of the Federal Government, and state and local officials [REDACTED]. As the IC Mission Manager for CT, NCTC provides advice to the DNI regarding IC resource alignment to achieve CT policy objectives. NCTC also conducts strategic operational planning to coordinate, integrate, synchronize, and assess the entire US Government

effort against terrorism as well as ensure all elements of the departments and agencies are actively pursuing actions to close all credible threats to the homeland.

(U//~~FOUO~~) NCTC is an [REDACTED] organization composed of [REDACTED] departments and agencies across the US Government. NCTC also has functional experts detailed from other federal departments and agencies [REDACTED]

provide substantive expertise in technical specialties, enhance the overall quality of threat analysis and strategic planning, and improve information sharing. Integral to achieving NCTC's vision of becoming the nations' indispensable source for CT analysis and strategic operational plans, NCTC provides all available information and intelligence related to terrorism and the terrorist threat to US interests at home and abroad.

(U) Resources in this project are used to:

- (U//~~FOUO~~) Lead the analysis and integration of all intelligence pertaining to [REDACTED] terrorism; produce a range of assessments to support the policy, intelligence, law enforcement, defense, and homeland security communities and provide strategic warning of potential terrorist threats against the national interests of the US Government.

• (S) [REDACTED]

• (S) [REDACTED]

• (U//FOUO) Improve discovery, access, analysis, and secure sharing of CT information through various IT initiatives. Develop and expand the knowledge base and allow other organizations, departments, and agencies access to terrorist information available in the Center with special emphasis on increasing access to customers at the secret level and below.

• (U//FOUO) Maintain linkages between the National Implementation Plan, the CT Intelligence Plan (CTIP), the NIS, and the overall US Government CT effort. The CTIP provides common strategic direction to the IC on intelligence support to CT and establishes a deliberate evaluation process to annually assess performance against CT mission priorities to support performance-based budgeting.

• (S) [REDACTED]

ce issues for deliberation and decision by senior policy officials.

(S) [REDACTED]:

• (S) [REDACTED]

• (S) [REDACTED]

• (S) [REDACTED]

• (S) [REDACTED]

• (S) [REDACTED]

• (S) [REDACTED]

• (S) [REDACTED]

• (S) [REDACTED]

• (S) [REDACTED]

• (S) [REDACTED]

**(U) MISSION MANAGEMENT/TASKING
(U) NATIONAL INTELLIGENCE COORDINATION CENTER**

This Exhibit is ~~SECRET//NOFORN~~

(U) Project Description

(U) The National Intelligence Coordination Center (NIC-C) is responsible for the coordination, assessment, and efficient utilization of the total array of US intelligence capabilities in meeting the nation's most important strategic intelligence priorities. FY 2009 NIC-C funding is included in the Collection Project, where the NIC-C resided prior to being elevated to an IC Mission and Support Activity project.

(U) Resources in this project are used to:

- (U) Guide the collection enterprise – spanning national, defense and homeland domains – to focus on the country's strategic intelligence priorities of senior policymakers, warfighters, and Homeland Security officials.
- (U) Ensure that the entire intelligence enterprise maintains situational awareness of the country's overall collection capabilities and that the enterprise is able to perform optimally.
- (U) Work with all intelligence agencies to forge novel and innovative ways to deploy sensitive capabilities against critical collection challenges.
- (U) Provide an objective, national-level capability to assess collection performance, and to accurately assess risks, opportunities, and resource tradeoffs for the entire collection enterprise.

- (U) Advocate for and provide support to the National Maritime Intelligence Center (NMIC).
- (U) Forge and maintain an integrated intelligence capability across the Air Community of Interest.

(U) The CMA Program expects the NIC-C Project to accomplish the following in FY 2011:

- (U) Develop systematic, repeatable methods to apply value models and to assess specific disciplines and programs.
- (U) Maintain collection situational awareness describing postures and asset distribution, primarily by extending the role of C-Space as a common operating picture of integrated collection performance against top intelligence issues and targets.
- (U) Deliver improved decision support to the DEXCOM and EXCOM regarding the allocation of collection capabilities against the highest intelligence priorities.
- (U) Act as an enabling function to drive the recognition and use of open source capabilities as a primary source for collection especially against Tier 3, 4, and 5 NIPF priorities.
- (U) Coordinate with Senior Policy Committee and IC members to develop an Integrated Air Intelligence and Surveillance Concept of Operations and a management organization similar to the NMIC.

- (U) Improve intelligence integration and information sharing in the Maritime and Air Domains by strengthening an Illicit Networks Community of Interest.

[REDACTED]

(U) Changes From FY 2010 to FY 2011:

- (S//NF) Global Maritime and Air Intelligence Integration (GMAID):

[REDACTED]

- (S//NF) [REDACTED]

National Intelligence Coordination Center Project Budget Chart
FY 2011 Budget Request by Appropriation Account

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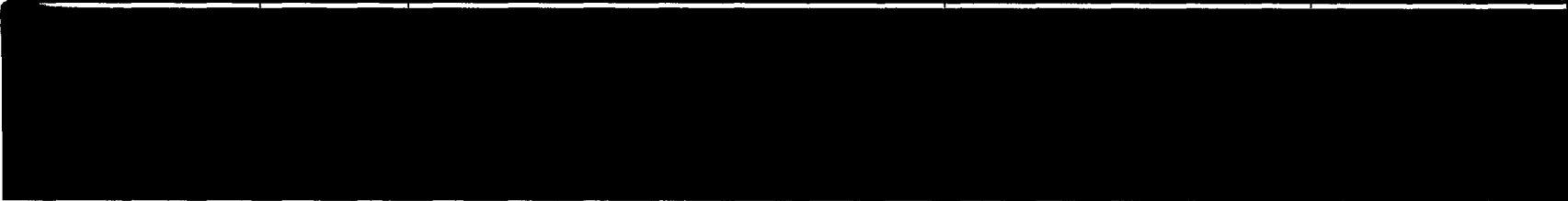
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[REDACTED]

[REDACTED]

(U) COLLECTION AND OPERATIONS
(U) INTELLIGENCE COMMUNITY RESERVE FOR CONTINGENCIES

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(U) Project Description

(U) The Intelligence Community Reserve for Contingencies is for use across the IC to meet unforeseen requirements and unique operational opportunities that cannot be addressed in a timely fashion through existing budgetary processes. Despite prudent planning and budgeting, emergencies and unique collection opportunities arise in the course of a budget year that can result in greater loss and cost if resources are not immediately available to offset the cost and enable expedient action. For example, if a sensitive collection program experienced technical system

problems or if there was a malware intrusion on IC computer systems, a Reserve for Contingencies could provide resources to IC elements to mitigate effects and maintain required capabilities.

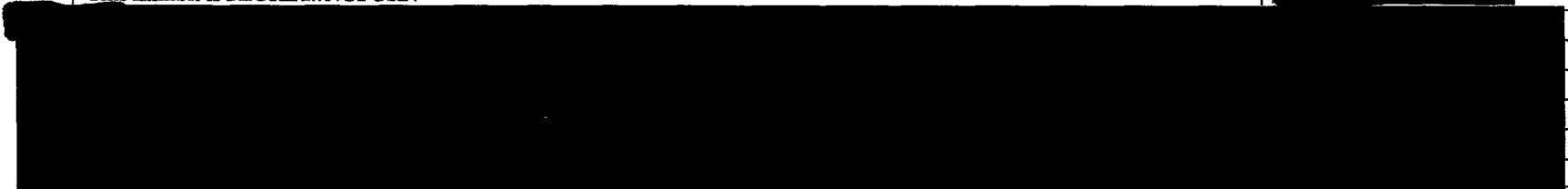
(U) The IC Reserve for Contingencies complements the DNI's transfer and reprogramming authorities.

(U) Changes from FY 2010 to FY 2011:

(S//NF) 

Reserve Project Budget Chart
FY 2011 Budget Request by Appropriation Account

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(U) ANALYSIS
(U) INTELLIGENCE TODAY

This Exhibit is ~~SECRET//NOFORN~~

(U) Project Description

(U) Intelligence Today, a daily intelligence product produced by the IC, is designed specifically for senior policymakers who do not receive the President's Daily Briefing (PDB). Intelligence Today provides one location where policymakers can refer for customized content covering the IC's latest relevant analytic insights and intelligence reporting on key national security decisions. Information is pulled from IC's production and dissemination websites and the content section is drawn from senior policymaker priorities, the National Security Affairs calendar, customer preferences, and PDB substantive content. Once the Library of National Intelligence is fully operational, Intelligence Today will draw from disseminated products contained in the Library. The executive agent for the technical development of Intelligence Today is the CIA.

(U) Resources in this project are used to provide the operating budget for the content and project management.

(U) The CMA Program expects the Intelligence Today Project to accomplish the following in FY 2011:

- (U) Conduct an assessment of Intelligence Today's success in meeting customer needs and focus on developing improvements in substance, business processes, and technology to improve CMA's ability to better support customers.
- (U) Examine how to expand access to increase the customer and producer base.
- (U) Study customer use of products to determine how to better organize production.

(U) Changes From FY 2010 to FY 2011:

- (U) Intelligence Today: [REDACTED]

(U) ANALYSIS
(U) NATIONAL INTELLIGENCE COUNCIL

This Exhibit is SECRET//NOFORN



(U) Project Description

(U) The National Intelligence Council (NIC) is an IC Mission and Support Activity and the IC's center for mid-term and long-term strategic analysis. The NIC supports the DNI in his roles as head of the IC and the principal adviser for intelligence matters to the President and the NSC. The NIC's National Intelligence Officers (NIOs) serve as the senior intelligence advisors representing the IC's views within the US Government. The NIC supports the policy community and military decision makers through the production of a wide-range of IC-coordinated all-source strategic analyses on key topics of interest.

(U) Resources in this project are used to:

- (U) Produce National Intelligence Estimates (NIEs), which assess future trends on a wide range of global issues: the terrorist threat; proliferation of WMD; prospects for regional conflicts; hostile foreign military combat capabilities, operations, and intentions; the impact of political, military, and economic developments; economic crises; and humanitarian emergencies, among a variety of other topics of importance to the country's most senior policymakers and military decision makers.

- (U) Produce assessments on under-examined strategic threats, trends that are likely to shape the US international environment in the decades ahead, and broad topics requiring integrated, multidisciplinary treatment.
- (U) Prepare strategic transnational threat analyses to help policymakers, law enforcement, and other government officials understand how foreign terrorists—over the long-term—will emerge, behave, and threaten US interests domestically and abroad by providing intelligence estimates on emerging trends and terrorist behavior that cuts across functional and geographic accounts.
- (U) Play a leading role in fostering greater collaboration between analysts and collectors to understand the state of collection on specific topics, support the development of collection strategies and evaluate success at addressing gaps.
- (U) Promote greater collaboration and unity of effort within the IC's analytic production components by articulating substantive intelligence priorities to guide intelligence analysis, reviewing research and production plans of the Community's analytic components, and advising the DNI on gaps and shortfalls in analytic capabilities.

- (U) Support the Committee on Foreign Investments in the US (CFIUS) Support Group, which serves as the single interface for developing, coordinating, and publishing IC-coordinated threat assessments of foreign direct investment in the US.
- (U) Support the Foreign Denial and Deception Committee (FDDC) that advises and assists the DNI on foreign activities designed to thwart US intelligence collection through D&D activities.
- (U) Reach out to leading experts in the academic, think tank, and business communities on issues where IC knowledge is thin or nonexistent, to broaden the NIC's information horizons, to explore alternate perspectives and gain new insights, and to expand the global coverage of the IC.

(U) The CMA Program expects the NIC Project to accomplish the following in FY 2011:

- (U) Complete a thorough review of the content, format and process of NIEs to ensure their maximum utility for policymakers and military decision makers.

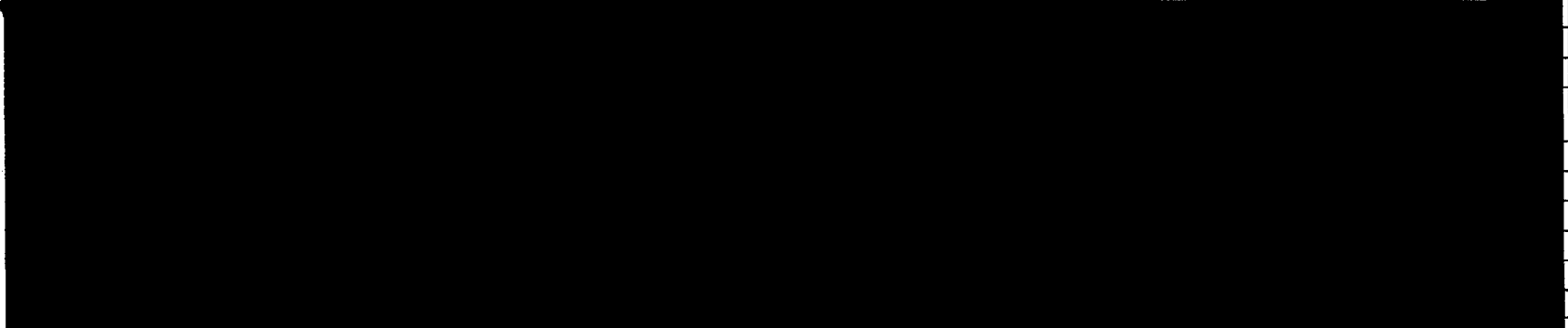
- (U) Enhance the level of Community support for strategic trend assessments addressing international organized crime and the national security implications of international organized crime and other non-traditional transnational threats that affect state stability and US security interests.
- (U) Establish a mentoring program between IC Associates that are drawn from academia, the corporate world, and think tanks and teams of promising junior analysts.
- (U) Broaden its interaction with senior policymakers in order to articulate substantive intelligence priorities to guide national-level intelligence collection and analysis.

• (S//NF) [REDACTED]

(U) Changes from FY 2010 to FY 2011:

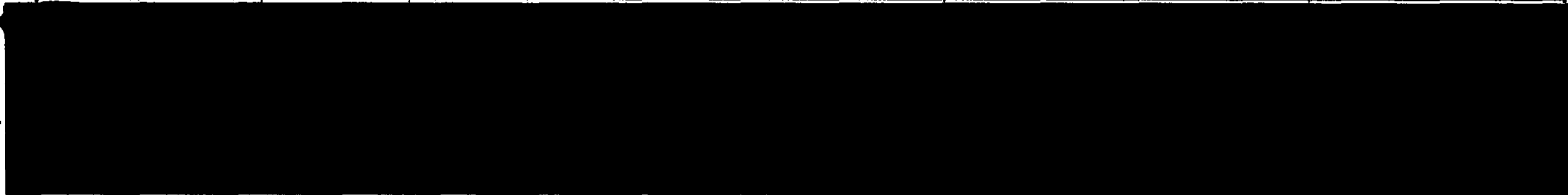
• (S//NF) [REDACTED]

NIC Project Budget Chart
FY 2011 Budget Request by Appropriation Account
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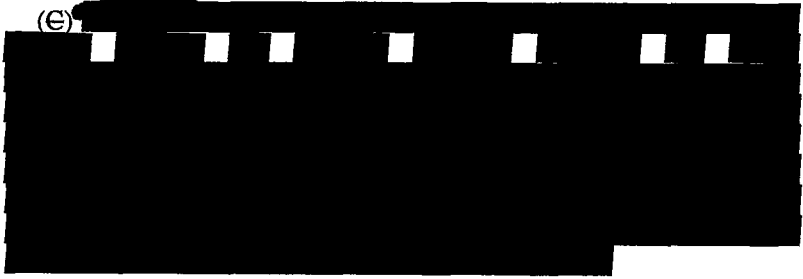
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(U) ANALYSIS
(U) PRESIDENT'S DAILY BRIEFING STAFF

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(U) Project Description



- (U//FOUO) Oversee and direct the production of the daily intelligence briefing provided [REDACTED]
- (U//FOUO) Integrate intelligence viewpoints and products [REDACTED]

- (U//FOUO) Identify issues, especially strategic issues that have not been adequately covered [REDACTED]
- (U//FOUO) Provide a response to all questions generated [REDACTED]

(U) The CMA Program expects the PDB Staff Project to accomplish the following in FY 2011:

- (U//FOUO) [REDACTED]

(U) Changes From FY 2010 to FY 2011:

- (U) President's Daily Briefing Staff: [REDACTED]

**(U) ENTERPRISE IT SYSTEMS
(U) PROGRAM MANAGER INFORMATION SHARING ENVIRONMENT**

This Exhibit is ~~SECRET~~//NOFORN

(U) Project Description

(U) The Office of the Program Manager for the Information Sharing Environment (PM-ISE) was established under Section 1016 of the Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA) in direct response to the recommendations of the 9/11 Commission to exercise government-wide authority to establish, oversee and manage an Information Sharing Environment for the sharing of terrorism, homeland security, law enforcement and WMD information.

(U) Resources in this project are used to execute the National Strategy for Information Sharing across five primary communities of interest: Law Enforcement, Intelligence, Foreign Affairs, Homeland Security, and Defense across Federal, State, local, and tribal echelons of government to rationalize, standardize and harmonize the policies, business processes, architectures, standards and systems used to share information.

(U) The CMA Program expects the PM-ISE Project to accomplish the following in FY 2011:

- (U) Work to institutionalize a nationwide capability to recognize, gather, document, evaluate and share information regarding suspicious activities and incidents in a manner that facilitates the maintenance of national security while continuing to protect privacy rights and civil liberties.

- (U) Continue to improve support to Federal, State, local and tribal partners by ensuring that fusion centers and other State and local agencies have access to the classified and unclassified Federal information they need; increasing the flow of fusion center information and analyses to other SLT agencies and the Federal Government; and examining long-term sustainability issues regarding State and major urban area Fusion Centers to ensure continued operation at a baseline level of capabilities.
- (U) Fully implement the Controlled Unclassified Information (CUI) Framework policies and processes in accordance with the CUI Registry (to include technology and training initiatives) in support of agencies' transition to the CUI Framework.
- (U) Institutionalize Federal privacy policies, incorporate ISE privacy requirements in agency training, and encourage States to implement mostly common privacy policies equivalent to those of the federal government.
- (U) Work to eliminate "need to know" requirements and protocols, and minimize the effect of excessive originator controls on the ability to discover and share information.
- (U) Adopt common standards and processes for security clearances, identity management, and role-based access to improve controlled sharing among all ISE participants.

- (U) Align Federal security policy regarding facilities, personnel, and IT systems, and adopt the principle of security reciprocity in all Federal agencies and with SLT and private sector partners
- (U) Track agency budgets, reduce overlaps and gaps in funding, and monitor investments in order to drive agencies to use compatible technologies and business processes and to maximize the use of scarce resources.

- (U) Continue to work with ISE participants to build a trusted distributed infrastructure for sharing information with all other participants.

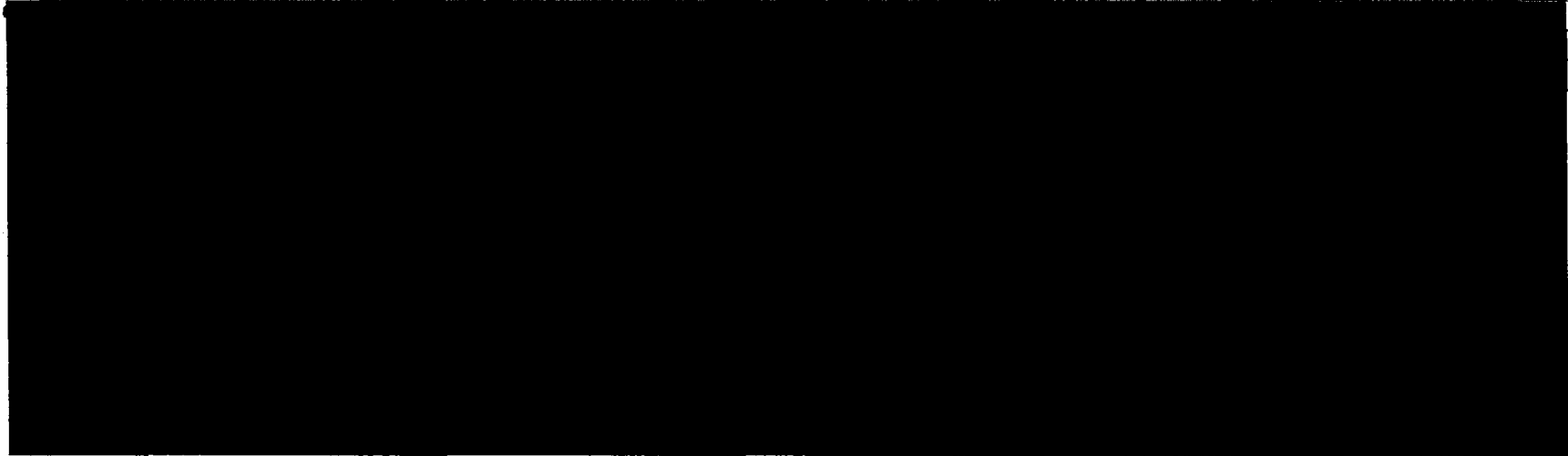
(U) Changes From FY 2010 to FY 2011:

- (S//NF) [REDACTED]

**Program Manager Information Sharing Environment Project Budget Chart
FY 2011 Budget Request by Appropriation Account**

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[REDACTED]



(U) RESEARCH AND TECHNOLOGY
(U) INTELLIGENCE ADVANCED RESEARCH PROJECTS ACTIVITY

This Exhibit is SECRET//NOFORN

(U) Project Description

(U) IARPA is an IC Mission and Support Activity that invests in high-risk/high-payoff scientific research programs that have the potential to provide our nation with an overwhelming intelligence advantage over future adversaries.

(U) Resources in this project are used for the following research areas:

- (U) **Smart Collection** focuses on dramatically improving the value of collected data from all sources. Capabilities include innovative modeling and analysis approaches to identify where to look and what to collect; novel approaches to access allowing operators to put collectors where they will be most effective; and innovative means and methods to ensure the veracity of data collected from a variety of sources.
- (U) **Incisive Analysis** focuses on maximizing insight from the information collected in a timely fashion. Capabilities include advanced data analysis tools and techniques that can handle large volumes of multiple and disparate sources of information; the use of virtual worlds and shared workspaces to dramatically enhance insight and productivity; and advanced tools and methods that incorporate socio-cultural and linguistic factors into analysis.

- (U) **Safe and Secure Operations** focuses on countering new capabilities of our adversaries that would threaten our ability to operate freely and effectively in a networked world. A key research focus is on robust methods for addressing the complex vulnerabilities that will emerge as the physical world becomes embedded into cyberspace. IARPA also engages in cutting-edge research that will continue to advance our knowledge of quantum information science and technology.

(U) The CMA Program expects the IARPA Project to accomplish the following in FY 2011:

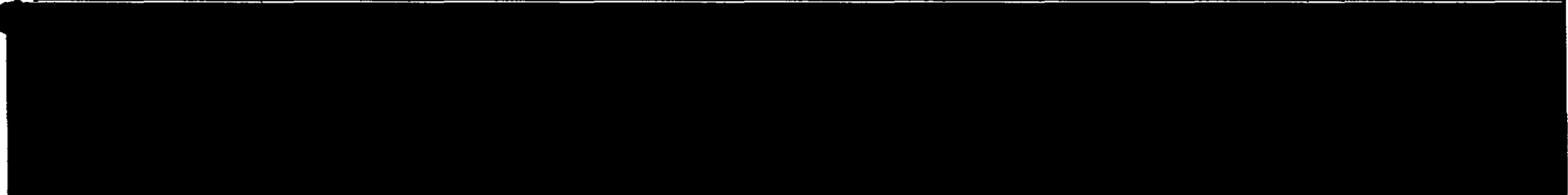
- (U) Continue programs begun in FY 2009 and FY 2010 in Smart Collection, Incisive Analysis, and Safe and Secure Operations. The decrease in funding will result in a reduced number of new research programs as well as reducing the scope of some existing programs.
- (U) Continue programs begun in FY 2009 and FY 2010 under the Comprehensive National Cybersecurity Initiative to maintain a critical edge over adversaries in cyberspace/cybersecurity.

(U) Changes from FY 2010 to FY2011:

- (S//NF) [REDACTED]

(U) ENTERPRISE MANAGEMENT
(U) CONTINUITY OF OPERATIONS

This Exhibit is SECRET//NOFORN



(U) Project Description



(U) Resources in this project are used to:

- (U) Standardize program management to ensure consistency across the ODNI's and IC's continuity plans; establish consistent performance measures and targets; prioritize implementation plans; promulgate policies and best practices; and facilitate consistent cross-agency continuity testing, training, exercising, and evaluating of the ODNI's and IC's continuity readiness posture.
- (U) Develop, manage, and oversee IC-wide initiatives to improve emergency management and continuity processes.

- (E) [Redacted]
- (S) [Redacted]
- (S) [Redacted]
- (E) [Redacted]
- (U) Standardize IC policy consistent with statutory laws, Presidential Directives, Executive Orders, and National Response Framework requirements.
- (S) [Redacted]
- (U) In coordination with ODNI/CIO, ensure a resilient information technology and communication infrastructure is maintained in optimal readiness status at AOFs and Headquarters.

(U) The CMA Program expects the COOP Project to accomplish the following in FY 2011:

- (U) Plan, develop, coordinate and facilitate IC support and participation in National Level Exercises pursuant to HSPD-8, "National Preparedness."
- (U) Plan, develop, coordinate, and integrate IC support to the National Response Framework and National Incident Management System per HSPD-5, "Management of Domestic Incidents."
- (U) Plan, develop, and facilitate professional development education and training to national security professionals pursuant to E.O. 13434, "National Security Professional Development."
- (S) [REDACTED]
- (U//FOUO) Sustain NCTC's COOP facilities and emergency notification system to ensure availability in the event of a national emergency.

- (U) Develop a baseline of critical IT/Comms systems and services supporting the IC during and following a COOP/COG event.
- (U) Identify and evaluate the resilience and contingency plans of critical IT/Comms systems and services that would support each IC element's MEFs.

• (S) [REDACTED]

- (U) Conduct surveys of the IC's top 3-5 IT/Comms continuity issues of each IC element.

(U) Changes From FY 2010 to FY 2011:

• (S//NF) [REDACTED]

(U) ENTERPRISE MANAGEMENT
(U) EDUCATION AND TRAINING

This Exhibit is SECRET//NOFORN



(U) Project Description

(U) The National Intelligence University (NIU) operates as a mission support activity under the DNI's authority. The NIU mission, in collaboration with the Chief Human Capital Office, is to advance the IC through collaborative problem-based learning, the production of case studies through research conducted within the context of global threats to national security and their impact on intelligence strategy, missions, and capabilities. NIU provides a framework that integrates the IC education and training elements in order to leverage and share resources, course content, technology and faculty. The Office of the Chancellor, the College for Advancing National Intelligence and the Institute for National Intelligence comprise the NIU. The College provides IC-focused learning and professional development programs in order to build a more effective IC workforce and to prepare individuals for joint duty assignments. The Institute provides a venue for collaborative research activities among the IC elements, academia, and the private sector in order to create and disseminate new knowledge to the IC, to decision-makers, and others as appropriate. The Foreign Language Program Office, directed by the ODNI senior language authority, resides within NIU and provides guidance through strategy and oversight of IC foreign language capabilities.

(U) Resources in this project are used to:

- (U) In close collaboration with IC Mission Managers, Functional Managers and ODNI Center Directors, operate the NIU to advance and integrate the IC education and training elements, lessons-learned activities, foreign language capabilities, and historians. Provide more agile and effective multi-disciplinary learning and professional development programs, and to leverage and share course content, technology, and instructor capabilities across the IC.
- (U) Develop and manage delivery of IC-focused and functional area curricula and capstone programs in order to strengthen collaboration and improve technical capabilities. IC-focused programs will strengthen integration of the IC workforce through problem-based learning via inter-agency teams and enable students to: 1) understand the challenges facing the IC; 2) learn how to effectively integrate IC capabilities to meet the mission and enterprise objectives of the National Intelligence Strategy; 3) strategically lead the IC; and 4) analyze current and identify emerging national security challenges that will define intelligence strategy, missions, and capabilities.
- (U) Meet the requirements of the IC Mission Managers, Functional Managers and ODNI Center Directors through a strategically-focused operational research program in response to emerging issues. The

program will include producing global threat, national security, and IC-focused case studies, lessons-learned, and historical contexts and will do so through grants and other mechanisms as appropriate.

- (U) Execute and expand collaborative and consultative relationships with other US Government agencies and schools, academia, the private sector, think tanks and other non-governmental organizations.

- (U) Provide services, strategic guidance, and oversight for building IC foreign language capabilities, including personnel, education and training, testing and assessment, research, technology, operations, and outreach.

(U) The CMA Program expects the NIU to accomplish the following in FY 2011:

- (U) Continue efforts to ensure that IC functional education and training programs are optimized and to ensure that Community-wide learning and professional development programs focus on IC mission and enterprise objectives.

- (U) Initiate a plan to expand the learning and professional development programs that support Joint Duty. Increase student throughput by 15 percent. Develop and pilot a seminar or experiential component for each of the three segments that will allow students to apply lessons from the classroom in a more operational setting.

- (U) Conduct operational research in support of the National Intelligence Strategy and emerging mission requirements identified by IC Mission Managers, Functional Managers and ODNI Center Directors to provide IC-wide synergistic knowledge producing and sharing.

- (U) Improve access to curricula through the expansion of technology enabled learning capabilities to classified networks. Work with IC Mission Managers, Functional Managers and ODNI Center Directors to make Community-focused intermediate and advanced functional courses accessible to the workforce.

- (U) Produce global threat, national security and intelligence mission and capabilities-focused case studies to enable collaborative research and to provide problem-based learning.

- (U) Expand consultations and partnerships with academia, the private-sector, and other government agencies in order to gain expertise in subject-matter and in best practices in educational technologies and research opportunities for the IC.

(U) The CMA Program expects the Foreign Language Program Office to accomplish the following in FY 2011:

- (U) Continue activities under an ODNI-approved IC Foreign Language Strategic Plan and Implementation Plan that support guidance and oversight of IC foreign language capabilities, including personnel, education and training, testing and assessment, research, technology, operations, and outreach.

- (U) Continue to develop and expand the National Security Language Initiative (NSLI) STARTALK program, a K-16 foreign language education initiative that has reached 33 states, the District of Columbia, and over 5,000 students and nearly 1,500 teachers. Continue to expand the STARTALK presence into new states while adding new languages annually. In 2011, STARTALK anticipates sponsoring programs in all 50 states while increasing the overall number of programs sponsored.

- (S) 

- (U) Complete the doubling of the English for Heritage Language Speakers scholars from 30 in FY 2009 to 60 in FY 2011. Support innovative solutions to hire foreign language experts, to include increasing the number of the National Security Education Program graduates hired by the IC.

- (U) Support the integration of native and heritage language speakers into the IC.

- (U) Continue the Foreign Language Initiative to increase the proficiency of language-skilled personnel supporting Afghanistan/Pakistan and other mission critical areas and to increase foreign language processing capability across the IC. Develop courses to enhance the English language proficiency of native and heritage foreign language speakers, as well as improve the foreign language literacy of those speakers. In 2011, the program will expand to support other hard target languages.

[REDACTED]

- (S//NF) [REDACTED]

(U) Changes From FY 2010 to FY 2011:

- (S//NF) [REDACTED]

Education & Training Project Budget Chart
FY 2011 Budget Request by Appropriation Account
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[REDACTED]

[REDACTED]

[REDACTED]

**(U) ENTERPRISE MANAGEMENT
(U) MISSION SUPPORT**

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(U) Project Description

(U) The Mission Support project provides corporate administrative and infrastructure services for the Office of the DNI (ODNI) under a single, integrated support organization—the Mission Support Center (MSC), a Mission Support Activity reporting to the Director of the Intelligence Staff—to provide timely and responsive support of ODNI stakeholders and customers. As the ODNI's designated point of entry for support requirements, MSC brokers and leads support relationships for the ODNI with other IC and US Government agencies. This integrated support structure provides a well defined gateway for ODNI support needs, implements workforce programs that are fully integrated across the support elements and makes more efficient use of the ODNI's financial and human capital. This support includes a range of support services for the ODNI: plans and financial resources, contracts, facilities, human resources, information management, IT, internal policy management, security, and CI. This project also provides funds to obtain support from the CIA and DIA through Support Agreements for services such as acquisition services, administrative support, agency business systems, airlift support, central travel services, compensation and benefits, executive communications support, information technology, facilities support, information management support, logistics support, medical support, operations center support, security, and financial management support.

(U) The CMA Program expects the Mission Support Project to accomplish the following in FY 2011:

- (U//~~FOUO~~) Continue systems and process changes required to produce an independent auditable financial statement for the ODNI by FY 2011; and conduct financial management oversight in accordance with the Chief Financial Officer Act.
- (U//~~FOUO~~) Provide Plans and Financial Management/Comptroller functions, to include development and formulation of the CMA program and budget on behalf of the DNI/Director of Intelligence Staff (DIS); implement PDDNI/DIS and DNI program/budget decisions to ensure the CMA program is aligned with the DNI's priorities.
- (U//~~FOUO~~) Provide timely, effective, and legally sound outsourcing solutions for the ODNI aimed at further enabling the ODNI's mission through use of private industry.
- (U//~~FOUO~~) Serve as business advisors to ODNI components in the planning of specific contracts/acquisitions; and provide the primary interface with other government agency (OGA) contracting officers who administer contracts/acquisitions on behalf of ODNI components for the procurement of products and services from business entities outside of the ODNI.

- (U//FOUO) Implement acquisition governance procedures and business process improvement efforts to ensure ODNI has a standard, structured process for resource decision making to promote organizational goals and objectives and approves only acquisition strategies consistent with corporate goals and objectives. Design and implement enhancements to the ODNI internal acquisition metrics program.

- (U//FOUO) [REDACTED], including finance, travel and medical services, publishing support, as well as facilities and renovation services.

- (U) Fund security operating expenses.

- (U//FOUO) Create awareness and reinforce ODNI workforce compliance with the ODNI's security and CI programs to protect the ODNI organization and its personnel, information systems, and facilities. Interpret security and CI policy; provide advice and guidance to the workforce; and manage the provision of staff, contractor, and industrial security clearances. Facilitate physical security surveys for ODNI and contractor facilities; provide security support to special access programs; and assist employees in meeting individual reporting requirements and information security procedures.

- (U//FOUO) Provide comprehensive human resource management functions, to include both strategic and tactical personnel management, workforce change and development and compensation and benefits support to ODNI managers and employees. Deliver strategic HR services such as workforce analysis and planning, job and position analysis and classification, policy development, and manpower management. Provide support and guidance to ODNI managers and employees on a range of tactical human resource issues such as performance management, staffing and selection, pay and benefits, HR program management, recognition and awards, and special issues related to conduct and suitability. [REDACTED]

- (U//FOUO) Provide Information Management functions, including Freedom of Information Act and Privacy Act support; records and classification management, associated contract support and travel; organizational information management policy and training; declassification of ODNI records under EO 13526; [REDACTED]

- (U//FOUO) Provide via the Internal Policy Management Staff, timely, innovative and integrated support to ODNI components regarding the identification, coordination, and dissemination of documents necessary to govern the internal functions and activities of the ODNI staff, detailees, assignees, and contractors. Monitor and review policy documents for cross functional impact. Ensure the ODNI workforce is able to access all policy documents.

- (U//FOUO) Implement new annual SLAs for provision of services and maintenance of facilities operating costs and expenses as well as other services and costs.

- (U//FOUO) Fund IT operating costs to include IT contract staff to support the ODNI [REDACTED]. Act as the ODNI's primary source for IT-related advice and guidance; advocate, and broker the organization's IT requirements to service providers; act as the liaison between the ODNI and its service providers, including the [REDACTED] manage, and monitor the organization's IT-related expenditures.

- (U//FOUO) Fund and maintain the Capitol Network (CAPNET) project.

- (U//FOUO) Provide strategic facilities planning, programming and budget oversight to the ODNI on all facility related issues. Serve as the senior business advisor and management support element on facility infrastructure support services across the ODNI staff and conduct liaison with other government agencies. Account for, manage, and provide adequate space to house and support the ODNI staff, regardless of location. In-house facilities staff provides analysis, engineering; management and operation; including facilities utilization; and space management. Additionally, coordinates with OGAs to provide the full spectrum of facilities support that includes: real property, building/office maintenance, design and renovation,

(U) ENTERPRISE MANAGEMENT
(U) SECURITY

This Exhibit is ~~SECRET//NOFORN~~

(U) Project Description

(U) The Security Project includes resources for the Center for Security Evaluation (CSE) and the Special Security Center (SSC). CSE and SSC are both IC Mission and Support Activities that implement the DNI's policy and direction to enable the worldwide protection of intelligence, intelligence products, and sources and methods from unauthorized disclosure. CSE and SSC also ensure the protection of IC personnel, facilities, and information. Resources are used to:

- (U) Develop clear, uniform IC-wide security standards and practices governing issues; such as access to facilities, electronic access to systems and databases, clearance of personnel, physical and technical security standards, and security education.
- (U) Manage community-wide initiatives to improve security business practices, standardize the implementation of security policy across the IC, resolve long-standing security issues, and to remove roadblocks to information sharing.
- (U) Provide security services to the IC such as training, clearances, badges, research, security policy and planning, oversight and liaison on unauthorized disclosures, and management and oversight of compartmented control systems.

- (U) Oversee the modernization of the clearance process for the IC and the entire federal government.

- (S//NF) [REDACTED]

- (U) Institutionalize the National Technical Surveillance Countermeasure (TSCM) Program Office to ensure the DNI is able to standardize research, development, training, evaluation, and procurement among member agencies.

(U) The CMA Program expects the Security Project to accomplish the following in FY 2011:

- (U) Lead the IC's coordination in providing intelligence products and support to the Nuclear Command and Control System (NCCS), and to ensure the standardization of policies, training, and evaluations on the support provided NCCS across the IC.
- (U) Advance the implementation of the security clearance reform plan as established by the Joint Security and Suitability Reform Team and according to the Executive Order 13467.
- (U) Continue to reengineer Scattered Castles as part of a multi-year process, incorporating new technology to accommodate new identity management processes and security clearance reform.

- (U) Align future badging activities with ODNI/CIO identity management initiatives.
- (U) Plan and execute functions in conjunction with the DNI's responsibilities as Security Executive Agent per EO 13467.
- (U) Provide leadership to ensure effective oversight and implementation of the future Personnel Security IT Architecture.
- (U) In coordination with the DOS, continue to draft or revise key Overseas Security Policy Board policies to enable the IC to effectively implement the DNI's security policies at overseas posts.
- (S//NF) Organize and facilitate the IC's participation in the

[REDACTED]

- (U) Participate in security inspections of US diplomatic facilities overseas conducted by the Office of Inspector General, DOS.
- (U) Develop a TSCM training certification program for the IC.

(U) Changes From FY 2010 to FY 2011:

- (S//NF) [REDACTED]
- (S//NF) [REDACTED]
- (S//NF) [REDACTED]

**(U) RAILHEAD
(U) LIFE CYCLE COST SUMMARY**

(U) Acquisition Summary

(U//FOUO) Railhead consists of two (2) competitively-awarded contracts, based on major roles that occur during the system life cycle: the System Concept Definition (SCD) "Architect" Contract (awarded 2006) and the Lead System Integrator (LSI) "Development and Operations" Contract (awarded 2007). The SCD contractor provides support to NCTC in Enterprise Application Architecture, Enterprise System Engineering, to include system software standard definition, approved technology/product definition and enforcement via deployed engineering support to development projects, requirement technical/investment assessments and independent verification and validation testing. The LSI contractor provides support to NCTC in Program Management, Development and Engineering, Prototyping, System Integration, Functional/Integration Testing, Baseline Management, Operations Support, and Mission Applications Service Desk. The SCD Contract is scheduled to end in 2011 and the LSI Contract is scheduled to end in 2012. Changes to the funding levels for FY 2010 and beyond reflect a realignment of funding to higher NCTC mission priorities.

(U//FOUO) DDNI/A&T designated RAILHEAD as a Major System Acquisition (MSA) in August 2009. Because of the timing of this designation, the ODNI CAIG did not develop an ICE for RAILHEAD in support of the FY 2011 program build. Therefore, the acquisition summary table uses the Program Office cost estimate. The ODNI CAIG will develop a formal cost estimate for the program next year once future development efforts are better defined.

(U) Major Performers

Performer Name/Location	Function
SRI/State College, PA	Prime Contractor, System Concept Definition
Boeing/Springfield, VA	Prime Contractor, Lead System Integrator
This exhibit is UNCLASSIFIED	

(U) RESOURCE EXHIBITS CONTENTS

	<i>Page</i>		<i>Page</i>
1. (U) Funds by Expenditure Center and Appropriation Account, FY 2009 – FY 2015	131	5. (U) Funds by Appropriation Title and Account, FY 2009 – FY 2011	136
2. (U) Total Personnel ¹ and Total Positions ² by Expenditure Center ³ , FY 2009 – FY 2011	132	6. (U) Comparison of FY 2010 Total and FY 2011 Total Request by Expenditure Center	137
3A. (U) Total Personnel by Service/Agency and Position Type ¹ , FY 2009 – FY 2011	133	7. (U) FY 2009 Major Contractors by Expenditure Center	138
3B. (U) Total Positions by Service/Agency and Position Type ¹ , FY 2009 – FY 2011	134	8. (U) Crosswalk to DoD Budget Line Numbers (R-1, P-1, SAG), FY 2011 Request	139
4. (U) Funds by Service/Agency, FY 2009 – FY 2011	135	9. (U) Funds by Object Class, FY 2010 – FY 2011	140
		10. (U) Summary of Program Changes by Expenditure Center/Project, FY 2009 – FY 2011	141

(U) R AND P SERIES RESOURCE EXHIBITS CONTENTS

	<i>Page</i>		<i>Page</i>
1. (U) R-1	146	(U) Rapid Technology Transition initiative (RTTI) Series Documents	150
(U) Intelligence Advanced Research Projects Activity (IARPA) Series Documents	147		

(U) GLOSSARY

(U) ADDNI/AE&I—Assistant Deputy DNI for Architecture Engineering and Integration.

(U) ADDNI/CFO—Assistant Deputy DNI/Chief Financial Officer.

(U) ADDNI/ETIC—Assistant Deputy DNI for Education and Training Integration and Collaboration.

(U) ADDNI/SAE—Assistant Deputy DNI for Senior Acquisition Executive.

(U) ADDNI/S—Assistant Deputy DNI for Security.

(U) ADDNI/DS&T—Assistant Deputy DNI of Science and Technology.

(U) ADNI/HC—Associate Director DNI for Human Capital.

(U) AF/PAK—Afghanistan and Pakistan.

(S//NF) 

(U) AOF—Alternate operating facilities for COOP.

(U) BTO—Business Transformation Office oversees and manages the IC's efforts to standardize and streamline IC business processes, investments and solutions. Further consolidates the business practices across the IC.

(U) CAE—Centers for Academic Excellence provide grants to minority-serving colleges and universities to develop curriculum and programs that support the IC and improve the diversity of the IC's applicant pool.

(U) CAPNET—Capitol Network provides connectivity between the Congress and the Office of Legislative Affairs.

(U) CARS—Community Acquisition Risk Section. CARS is charged with developing and deploying a common risk assessment methodology across the IC to ensure, to the maximum extent feasible, that NIP acquisitions are shielded from foreign exploitation.

(U) CDS—Cross Domain Solution. The federal portion of the ISE will encompass policies, business processes, and technologies to ensure that terrorism information can be freely and transparently shared across three broad security domains—SCI, Secret, and CUI information.

(U) CFIUS—Committee on Foreign Investment in the US. Twelve-agency committee chaired by the Department of the Treasury, originally established by E.O. in 1975 to monitor and evaluate the impact of foreign investments in the US. The National Intelligence Council's CFIUS Support Group under the NIO for Military Issues is the intelligence community interlocutor with CFIUS.

(U) CFO—Chief Financial Officer.

(U) CHCO—Chief Human Capital Officer supports the DNI in prescribing policy mechanisms for overall strategic management of the IC workforce, comprised of over 80,000 military and civilian members, including workforce planning, recruiting and career development, establishing CAE, retention, pay and benefits, performance management and recognition, work/life programs, and information system requirements.

(U) CLPO—Civil Liberties Privacy Office.

(U) CMA—Community Management Account.

(U) CNCI—Comprehensive National Cyber Initiative is a US Government-wide initiative to establish a front line of cyber defense, demonstrate the resolve to security US cyberspace and set the conditions necessary for long-term success, shape the future environment to secure the US technological advantage and address the new attack and defense vectors, and enable strategic activities to defend US networks.

(U) COG—Continuity of Government. A coordinated effort within the Executive Branch that ensures the continuation of minimum essential functions in any emergency situation, including catastrophic emergencies that impair or threaten day-to-day operations of departments/agencies within the branch. COG activities involve ensuring the continuity of minimum essential functions utilizing infrastructures outside the Washington Metropolitan Area (WMA) and must be capable of implementation with and without warning.

(U) COP—Common Operational Picture.

(U) CSE—Center for Security Evaluation. Supports the DNI in protecting intelligence sources and methods information at US diplomatic posts abroad. CSE provides IC advice to the DOS in carrying out the Secretary's statutory responsibility to develop and implement policies and programs for the protection of US diplomatic posts abroad.

(U) CSSB—Customer Service Synchronization Board is a forum composed of the ODNI and intelligence components in federal departments and agencies outside the traditional IC.

(U) CTDI—Counterterrorism Data Initiative is an effort within NCTC to aggregate and integrate CT data from across the community in order to search all relevant CT data, leverage tools that will highlight critical information in a more expeditious fashion, and/or allow discovery of new information (i.e. follow leads). CTDI requires data ingestion or federation permission from partnering agencies. Ingestion allows our analysts to see data the way they need to see it vice access the way another organization portrays it. This provides the long awaited "single search" and allows analysts to select tools based on their specific mission area.

(U) CTIP—The CT Intelligence Plan provides common strategic direction to the IC on intelligence support to CT and establishes a deliberate evaluation process to annually assess performance against CT mission priorities to support performance based budgeting.

(U) CVMM—Cuba-Venezuela Mission Manager.

(S//NF)

(U) CUI— Controlled Unclassified Information is the categorical designation that refers to the unclassified information that does not meet the standards for National Security Classification under Executive order 12958 as amended, but is pertinent to the national interests of the US or to the important interests of entities outside the Federal Government.

(U) DDNI/A—Deputy Director of National Intelligence for Analysis.

(U) DDNI/A&T—Deputy Director of National Intelligence for Acquisition & Technology.

(U) DDNI/C—Deputy Director of National Intelligence for Collection.

(U) DDNI/PPR—Deputy Director of National Intelligence for Policies, Plans, and Requirements.

(U) DEXCOM—Deputy Executive Committee is a preparatory meeting of the deputies for the EXCOM.

(U) DIS—Director of Intelligence Staff.

(U) EXCOM—An IC Executive Committee (EXCOM) consisting of the IC leaders to address the tough issues facing the IC and to provide the DNI with decision-making support.

(U) FDDC—Foreign Denial and Deception Committee, chaired by the National Intelligence Officer for Science and Technology, advises and assists the DNI on foreign activities that thwart US intelligence through denial and deception (D&D), promotes the effective use of IC resources to counter foreign D&D, and serves as one of four DNI production committees.

(U) FIRES—Foreign Intelligence Relationship Enterprise System database. The ODNI is funding the creation of an IC-wide data base that will include intelligence-related information including: intelligence sharing policies, intelligence agreements, intelligence activities conducted by each IC agency, etc, that will be a Community resource available via JWICS.

(U) FRCC—Foreign Relations Coordinating Committee; chaired by the Assistant Deputy DNI for Foreign Relations (ADDNI/FR) to coordinate and synchronize IC elements (CIA, DIA, NGA, NSA, FBI, NTCT, DHS/IE) conduct of foreign relationships.

(U) GMAII—The Global Maritime and Air Intelligence Integration Office is charged with executing the DNI responsibilities as cited in the Global Maritime Intelligence Integration Plan and the Air Domain Surveillance and Intelligence Integration Plan. Both plans pursue integration of Intelligence information within their respective domains in support of their higher level national strategies.

(U) HCOP—Human Capital Operating Plan.

(U) HLT—Human Language Technology refers to a host of software applications that are built to take language data as input and process the language into a form that is useful usefully either for human analysts or for other computer programs.

(U) HRIS—Human Resources Information System.: The integration of HR data and systems to manage the IC workforce and ensure information sharing across organizational boundaries.

(U) IARPA—Intelligence Advanced Research Projects Activity. Intelligence Advanced Research Projects Activity. A DNI IC Mission Support Activity that invests in high-risk/high-payoff research programs that have the potential to provide the U.S. with an overwhelming intelligence advantage over future adversaries.

(U) IC COOP—Intelligence Community Continuity of Operations. Each IC agency is required by PDD-67 to prepare a COOP Plan detailing the procedures it undertakes to maintain its operational role during periods of emergencies and capabilities to fulfill its role of providing intelligence support to policymakers.

(U) IC CSP—Intelligence Community Common Services Provider. The INTELINK Management Office (IMO) is the de facto IC CSP for the ICSIS architectural direction for information technology within the Community.

(U) ICD—Intelligence Community Directive.

(U) IC4—IC COOP Coordination Center. A DNI capability that keeps the DNI, IC Leadership and significant IC customers and partners informed of each members' capability to continue essential missions under emergency conditions. By acting as an information conduit, the IC4 coordinates and facilitates actions IC members may take, individually or collectively, to maintain their continuity of operations during periods of increased readiness levels or actual emergency.

(U) ICA—Integrated Collection Architecture.

(U) ICARAS—IC Acquisition Risk Assessment System. The Intelink based common risk assessment methodology for NIP acquisitions being developed per DCID 7/6T for deployment across the IC.

(U) ICARS—The IC's Integrated Collection and Analysis Requirements System (ICARS), formerly known as IC MAP.

(U) IC-IRC—Intelligence Community Incident Response Center.

(U) IIC—Information Integration Cell. A small, physically separated, unit composed of officers from multiple agencies who have the authority to access all terrorist related data of their agencies; explore alternative sources of information; and develop new techniques, processes, and tools to detect indicators and patterns of terrorist organizations and their operations.

(U) ICDO—The Integrated Concepts Development Office, under the auspices of the ADNI/C, brings together collectors and analysts to study regional or issue areas of concern, study collection problems, and develop new tools and methods to help understand and assess prospective collection processes.

(U) ICES—IC Enterprise Services. Improves IS and collaborative capabilities through enterprise services of common concern for networks, applications, information, and security services.

(U) IC CHCO—IC Human Capital Officer ensures that the IC components plan, recruit, motivate, train, develop, deploy and sustain the diverse and vast workforce in the most mission and cost-effective manner.

(U) ICOC—Intelligence Community Officer Course. One of the three IC Officer Programs designed to foster the development of a cadre of intelligence professionals with a broad Community perspective and experience, applied expertise, and strategic outlook.

(U) ICTP—IC Transformation Planning works in conjunction with offices across the ODNI and IC to transform IC mission and business operations. Programs combine advanced IT with improved operational concepts to ensure the best information is brought to bear on intelligence issues that IC members and customers can access the intelligence they need when they need it. Efforts focus on IC Transformation Planning in four major areas: Collection, Analytic, Business, and Intelligence Collaboration Environment Transformation.

(U) IMM—Iran Mission Manager.

(U) IMO—INTELINK Management Office. IMO was established to guide and direct INTELINK services and standards across the IC. INTELINK is a web-based service that currently operates across the Community at the TS//SI TK level on the Joint Worldwide Intelligence Communication System (JWICS) network and at the SECRET level on the Secret Internet Protocol (SIPRNet) network.

(U) Intel Today—Intelligence Today provides relevant analytic insights and intelligence reporting focused on key national security decisions.

(U) INTELINK—A web-based service that provides tailored intelligence support to customers across the IC and provides a mechanism for immediate customer feedback.

(U) IRIS—Intelligence Resource Information System. An automated system for collecting and maintaining IC budget formulation and execution data.

(U) ISE—Information Sharing Environment was established under section 1016 of the Intelligence Reform and Terrorism Prevention Act of 2004 (IRTPA) in direct response to recommendations of the 9/11 Commission aimed at creating a “trusted information network” to promote the sharing of terrorism information among federal, State, local, and tribal governments and the private sector.

(U) ITACG—Interagency Threat Assessment and Coordination Group. Primary purpose is to ensure that classified and unclassified intelligence produced by federal organizations is fused, validated, and approved for dissemination in a concise, and where appropriate, unclassified format. The group consists of federal, state, and local law enforcement and anti-terrorism officials.

(U) ITS—Information Transport Service includes organizational messaging (i.e., the IC replacement for Defense Messaging System), to enable the exchange of official communications.

(U) JICRD—Journal of IC Research and Development was started to provide a mechanism for science and technology awareness, peer review, and referencing of work done in the past by and for the IC.

(U) JWICS—Joint Worldwide Information Communication System. The sensitive compartmented information portion of the Defense Information System Network.

(U) LDC—Leadership Development Center. A partnership between the NIU and CHCO to establish and refine professional competencies, standards, and training and education for IC leadership and management.

(U) LNI—Library of National Intelligence. A repository of all IC disseminated products providing community services such as a searchable card catalog, alerts, and qualitative measures.

(U) LX—Liberty Crossing buildings 1 and 2.

(U) MDA—Milestone Decision Authority. The authority to approve the transition of a system development from one phase of the acquisition process to the next phase.

(U) MRB—Mission Requirements Board was established as the senior validation and approval authority of the DNI for future intelligence requirements.

(U) MSA—Mission and Support Activities of the ODNI

(U) NCIX—National Counterintelligence Executive. Established to lead national-level counterintelligence and to coordinate and support the critical counterintelligence mission of the US Government.

(U) NCPC—National Counterproliferation Center.

(U) NCTC—National Counterterrorism Center.

(U) NDIC—National Drug Intelligence Center.

(U) NIC—National Intelligence Council, chaired the Deputy DNI for Analysis, was established in 1979; the NIC serves as a connection for the intelligence and policy communities and is a source of expertise on intelligence matters, as well as a facilitator of IC collaboration.

(U) NIC-C—National Intelligence Coordination Center. The NIC-C was established in collaboration with the Department of Defense and several domestic agencies, and will for the first time give us a mechanism to coordinate, collaborate, assess, and efficiently deploy our nation's total array of intelligence collection capabilities. It exemplifies the DNI's desire to work more collaboratively and efficiently across the IC; and in this case across all intelligence collection activities in the entire US Government.

(U) NIE—National Intelligence Estimate. Produced by the NIC, it is the DNI's most authoritative written assessments on national security issues and is distinguished from current intelligence publications in presenting a forecast, not a snapshot of the current situation.

(U) NIO—National Intelligence Officer. The senior staff for an assigned area of functional or geographic responsibility. The NIO manages estimative and interagency intelligence production on behalf of the DNI. Thirteen NIOs, along with a Chairman, Vice Chairman, and two Directors, comprise the NIC.

(U) NIPF—National Intelligence Priorities Framework. The NIPF matrix is the DNI's definitive statement of intelligence priorities for the IC.

(U) NIS—The National Intelligence Strategy is the DNI's guidance to the IC for the accomplishment of the goals set forth in the President's National Security Strategy.

(U) NISPR—National Intelligence Strategy Performance Review. The DNI's senior decision-making body to consider how well the IC is accomplishing the NIS.

(U) NIU—National Intelligence University, under Office of the Chancellor for Education and Training, is responsible for education and training of the IC workforce; and is responsible for guidance and oversight of foreign language issues for the IC.

(U) NKMM—North Korea Mission Manager.

(U) NMIC—National Maritime Intelligence Center was established as a national intelligence center for the integration of strategic maritime information. To achieve unprecedented information and intelligence sharing, the NMIC will coordinate, collaborate with, and integrate a Community of Interest consisting of at least 26 US and international governmental, academic, and industry partners.

(U) NSLI—National Security Language Initiative is a comprehensive and coordinated national effort to dramatically increase the number of Americans learning, speaking, and teaching critical languages. The Secretaries of State, Education, and Defense and the ODNI participate in NSLI.

(U) NSPD—National Security Policy Directives.

(U) NSPD-26—National Security Presidential Directive 26 rescinds Presidential Decision Directive (PDD)-35 and establishes a more dynamic process for articulating intelligence priorities.

(U) NVTC—National Virtual Translation Center. Established in February 2003 For the purpose of providing timely and accurate translations of foreign intelligence for all elements of the IC.

(U) ODDNI/A—Office of the Deputy DNI for Analysis.

(U) OFM—Office of Foreign Missions. An office in the Department of State, Bureau of Diplomatic Security that has three missions: (1) Protecting the interests of the US and its citizens from foreign diplomats' abuses of privileges and immunities, (2) Improving the treatment of US personnel assigned abroad by imposing reciprocal treatment on foreign diplomats assigned to the US and (3) Services to the foreign diplomatic community in a variety of areas. Programs include the review of all notifications by foreign missions of any intent to acquire property in the US and monitoring of foreign diplomatic travel.

(U) OLA —The ODNI Office of Legislative Affairs.

(S//NF) [REDACTED]

(U) PAEO—Program Assessment and Evaluation Office. PAEO directly supports the DNI in the management of the NIP by providing assessments of intelligence programs and systems.

(U) PART—Program Assessment Rating Tool is an evaluation methodology adopted by the Office of Management and Budget (OMB) to review program strengths and weaknesses or program performance.

(U) PDB— President's Daily Brief.

(U) PDDNI – Principal Deputy Director of National Intelligence.

(U) PM-ISE—Program Manager, Information Sharing Environment. The Program Manager position was legislated in IRTPA in 2004 and established by the President in May 2005.

(U) PMP—Program Management Plans. Program Management Plan documents the cost baseline goal, schedule and performance goals (objective and threshold), and milestone (phase exit) criteria.

(U) PPG—Performance Planning Group provides performance, planning leadership guidance, and support to the ODNI and IC elements.

(U) PSI— Proliferation Security Initiative is a response to the growing challenge posed by the proliferation of WMD, their delivery systems, and related materials worldwide.

(U) PTTR—The President's Terrorist Threat Report, produced by the NCTC, provides the President with a summary of the current threat situation, special analysis, and actions taken.

(U) RMO—Resource Management Office. RMO is responsible for oversight of the National Intelligence Program (NIP) budget formulation, submission, justification, and execution and is subordinate to the CFO.

(U) RTTI—Rapid Technology Transition Initiative. On a competitive basis, RTTI provides funds to intelligence organizations to assist the effective transition of community Science and Technology (S&T) and R&D from S&T/R&D organizations to customers.

(U) SAE—Senior Acquisition Executive. Office responsible for overseeing and improving IC acquisition planning, processes, management, execution of ongoing NIP acquisition programs, and facilitating cross-community integration.

(U) SAP—The NIC's Strategic Analysis Program combines the National Intelligence Estimates, the Strategic Estimates Program, and Strategic Transnational Threats Analysis.

(S//NF) [REDACTED]

(U) SCI—Sensitive Compartmented Information. All information and material bearing special controls for restricted handling within compartmented intelligence systems.

(U) SIE—Single Information Enterprise. SIE supports the IC initiative to apply industry "Lessons Learned" to increase efficiencies in information technology investments and to promote information sharing. SIE consists of three parts: Analytic Transformation, Integrated Collection, and Special Focus Areas.

(U) SIG—The Strategic Interdiction Group is the US. Government's national focal point for strategic interdiction of WMD and their means of delivery. The SIG is a dedicated interagency element that, in partnership with other US. Government elements, plays an integral role in enhancing the interdiction process and the development and coordination of targeted interdiction strategies pursuant to relevant policies and guiding documents.

(U) SIPRNet—Secret Internet Protocol Routed Network. DoD SECRET-level communications network, which is also available for non-DoD users.

(U) SITE—Single Information Test Environment was formerly known as the Research Development Experimental Collaboration (RDEC) program. SITE brings together members of the IC to explore the use of new, advanced analytical tools. The program introduces new, advanced software tools that improve the efficiency and effectiveness of analysts' tasks to the IC. It allows rapid technology evaluation for consideration for operational transition.

(U) SLA—Service Level Agreement with CIA to provide reimbursed services such as IT, security, budget and finance, logistics, medical and other support services.

(U) SLT—State, Local, and Tribal governments.

(U) SSC—The Special Security Center supports Community-wide initiatives to standardize the implementation of security policy across the IC, resolve long-standing security issues, and remove roadblocks to information sharing.

(U) TIDE—Terrorist Identities Data Environment replaces both TIPOFF (formerly a State Department/INR database used for intelligence analytic and consular purposes, and NCTC's Identities Tracking database to serve as the primary terrorist identifies database for NCTC.

(U) TOPOFF—Top Official is the annually mandated Congressional CT/homeland security exercise.

(U) TSC—Terrorist Screening Center, a multi-agency activity established by HSPD-6 that will be responsible for establishing a National Watchlist.

(U) TSCM—Technical Surveillance Countermeasures Techniques and measures to detect and nullify a wide variety of technologies that are used to obtain unauthorized access to classified national security information, restricted data, and/or sensitive but unclassified information.

(U) VERL—Video Event Representation Language. An interpretive language that allows computer systems to exchange and understand video events; functionally VERL can describe a hierarchy of events, and provides a means for describing the structure and function of events within a given video data domain.