

D&CP - BUREAU OF INTELLIGENCE AND RESEARCH

Resource Summary

(\$ in thousands)

	FY 2007 Actual	FY 2008 Estimate	FY 2009 Request
Staff	305	313	313
Funds	49,566	56,175	59,818

Mission

The primary mission of the Bureau of Intelligence and Research (INR) is to provide all-source intelligence support to U.S. diplomats. The Bureau is at the nexus of intelligence and foreign policy. It has a key role in ensuring that intelligence activities are consistent with U.S. foreign policy, and that other components of the Intelligence Community (IC) understand the information and analysis needs of senior foreign policy decision makers. INR's portfolio is as broad and diverse as the Secretary's global agenda. This requires that INR have on board experts who understand current policy concerns as well as the historical context to provide value-added input to policymakers and timely guidance to the IC. INR performs several critical functions including all-source analysis, intelligence policy and coordination, polling and media analysis, and conferences and workshops to integrate outside expertise.

INR ensures that diplomats, policymakers, and other consumers of intelligence have access to focused intelligence products that will help build democracies, promote economic stability, provide humanitarian assistance, and fight terrorism, disease, and the proliferation of Weapons of Mass Destruction (WMD) around the world.

INR is the Department's principal liaison with the Office of the Director of National Intelligence (ODNI). Since the creation of the ODNI, there have been many changes in the IC – more attention to customer needs, new standards for information sharing, and initiatives regarding analytic standards. INR participates in a wide variety of working groups and committees on behalf of the Department of State, and INR analysts participate in the drafting of IC assessments and analyses.

Priorities

INR's priorities in FY 2009 include:

- Expanding electronic dissemination of intelligence so that Department policymakers can access intelligence quickly and securely from the desktop;
- Creating and maintaining an expert workforce through recruitment, training, and professional development in support of the national security mission;
- Tracking and analyzing issues that may undermine efforts to promote peace and security such as terrorism, the spread of WMD, and trafficking in humans and illicit drugs;
- Playing a key role in the IC to optimize intelligence collection and requirements so that current and future diplomatic information needs are met, resulting in enhanced intelligence support for policymakers;
- Increasing collaboration and information sharing on humanitarian issues through the interagency Humanitarian Information Unit;
- Serving as a leader in the USG for foreign public opinion surveys and polls that will help inform the USG's public diplomacy initiatives; and

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- Providing all-source analyses and assessments that examine trends in governance, democracy, and human rights and assess domestic policies and leadership performance in countries of interest.

STRATEGIC GOAL: Promoting International Understanding	
Indicator: Number of Polls/Surveys Commissioned Annually	
Indicator Justification	This is a valid indicator of progress because it demonstrates the amount of information available to policy makers.
TARGETS	
FY 2009	181 surveys/polls
FY 2008	181 surveys/polls
FY 2007	175 surveys/polls
CURRENT RESULTS	
FY 2007	Rating: Above Target During FY 2007, INR commissioned 236 public opinion polls and surveys.
Impact	INR continues to be the leading source in the USG for open source polls and surveys of foreign public opinion. Analyses and research from the polling program is provided to senior policymakers at the White House, the National Security Council, the Department of State, and the Intelligence Community which inform decision-making and public diplomacy initiatives.
PRIOR YEAR RESULTS	
FY 2006	Rating: Above Target <ul style="list-style-type: none"> • INR commissioned 256 public opinion polls and surveys in FY 2006. Highlights included: • Continued polling in Iraq in support of security and reconstruction efforts. Findings from INR polls provided strategic information on political realignments within the country and tactical information on the operational environment encountered by U.S. forces on the ground. • Sustained research into the demographic and attitudinal profile of Muslim minorities in Europe, particularly delving into the world views of Muslims trying to reconcile their faith with modern life in Europe. • Examined the dynamics of leftist-leaning populism in Latin America: a new complication in U.S. efforts to secure free trade and mutual security in the region. • Monitored democratic transitions in Ukraine, Georgia, and Kyrgyzstan.
FY 2005	Rating: Above Target INR commissioned 267 public opinion polls and surveys during FY 2005. Highlights included: Conducting polls in advance of the first free elections in Iraq and the referendum on the Iraqi constitution. <ul style="list-style-type: none"> • Fielding a series of representative surveys among minority Muslim populations in Western Europe that provided a multi-faceted examination of how Muslims see themselves in Europe. The study showed there is a significant community of Muslims who oppose radicalism and terrorism and are potential allies in the war on terrorism. • Conducting nation-wide surveys in Central Asia and the Caucasus which offered insights in governance and democracy issues. • Commissioning a nation-wide survey in Afghanistan in the run up to the September 2005 parliamentary elections that examined public confidence in the government.
FY 2004	Rating: Above Target INR commissioned 156 public opinion polls and surveys around the world leading to a more informed public diplomacy process. Highlights included: <ul style="list-style-type: none"> • Establishing polling in Iraq immediately after the fall of Saddam's regime. In coordination with Coalition Provision Authority and, subsequently Embassy Baghdad, INR conducted multi-city and nation-wide surveys in Iraq every three weeks. The surveys provided Iraqi public views on security, the Iraqi Interim

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	<p>Government, coalition forces, upcoming elections, and other issues critical to senior U.S. policymakers.</p> <ul style="list-style-type: none"> • Conducting the third annual survey in Afghanistan in advance of the elections. • Commissioning surveys of Arab youth in Saudi Arabia, Jordan, Lebanon, and Kuwait as part of the Department's Muslim outreach program.
VERIFICATION AND VALIDATION	
Data Source	This information is tracked by the Bureau of Intelligence and Research and is available on a quarterly basis to help inform decisions regarding future funds and resources.
Data Quality	Data quality comprises validity, reliability, timeliness, precision and integrity. A method for detecting duplicate data and/or missing data, and proper safeguards to prevent unauthorized changes to the data is in place. Data quality problems are clearly described in final reports and there is a regularized schedule of data in place to meet program management needs. Data are properly stored and readily available.

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FY 2009 Request Resource Summary

Bureau of Intelligence and Research	Positions			Pos Total	Funds (\$ in thousands)		
	American Domestic	Overseas	FSN		Bureau Managed	American Salaries	Funds Total
FY 2007 Actual	305	0	0	305	9,553	40,013	49,566
FY 2008 Estimate	313	0	0	313	13,796	42,379	56,175
FY 2009 Built-in Changes							
E-Intel	0	0	0	0	2,000	0	2,000
Annualization of FY 2008 Cost of Living Adjustment	0	0	0	0	15	222	237
FY 2009 American Cost of Living Adjustment	0	0	0	0	50	903	953
Overseas Inflation	0	0	0	0	78	0	78
Domestic Inflation	0	0	0	0	73	0	73
Foreign Service Pension System Employer Contribution	0	0	0	0	0	302	302
Total Built-in Changes	0	0	0	0	2,216	1,427	3,643
FY 2009 Current Services	313	0	0	313	16,012	43,806	59,818
FY 2009 Request	313	0	0	313	16,012	43,806	59,818

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Staff by Program Activity (positions)

Bureau of Intelligence and Research	FY 2007 Actual	FY 2008 Estimate	FY 2009 Request	Increase/ Decrease
Policy Formulation	14	15	15	0
Bureau Direction	14	15	15	0
Conduct of Diplomatic Relations	266	273	273	0
Intelligence and Research	266	273	273	0
Information Resource Management	10	10	10	0
Infrastructure Systems	1	1	1	0
Information Management Security Implementation	1	1	1	0
Corporate Information Systems and Services	9	9	9	0
Core Foreign Affairs Systems	9	9	9	0
Domestic Administrative Support	15	15	15	0
Domestic Administrative Management	6	6	6	0
Domestic Financial Services	4	4	4	0
Domestic Personnel Services	3	3	3	0
Domestic General Services	2	2	2	0
Other Domestic General Services	2	2	2	0
Total	305	313	313	0

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Funds by Program Activity

(\$ in thousands)

Bureau of Intelligence and Research	FY 2007 Actual	FY 2008 Estimate	FY 2009 Request	Increase/ Decrease
Policy Formulation	2,104	2,324	2,399	75
Bureau Direction	2,104	2,324	2,399	75
Conduct of Diplomatic Relations	36,580	39,247	40,542	1,295
Intelligence and Research	36,580	39,247	40,542	1,295
Public Diplomacy	3,017	5,411	5,522	111
Public Diplomacy - Program Costs	3,017	5,411	5,522	111
Information Resource Management	5,356	6,474	8,562	2,088
Infrastructure Systems	778	794	803	9
Information Management Security Implementation	143	148	152	4
Voice Communications Programs	635	646	651	5
Corporate Information Systems and Services	4,578	5,680	7,759	2,079
Core Foreign Affairs Systems	4,559	4,681	6,752	2,071
Information Services	19	999	1,007	8
Domestic Administrative Support	2,509	2,719	2,793	74
Domestic Administrative Management	864	880	908	28
Domestic Financial Services	533	555	573	18
Domestic Personnel Services	633	653	669	16
Domestic General Services	479	631	643	12
Other Domestic General Services	479	631	643	12
Total	49,566	56,175	59,818	3,643

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FY 2009 Request Program Activities

Bureau of Intelligence and Research	Positions			Pos Total	Funds (\$ in thousands)		
	American Domestic	Overseas	FSN		Bureau Managed	American Salaries	Funds Total
Policy Formulation	15	0	0	15	284	2,115	2,399
Bureau Direction	15	0	0	15	284	2,115	2,399
Conduct of Diplomatic Relations	273	0	0	273	2,373	38,169	40,542
Intelligence and Research	273	0	0	273	2,373	38,169	40,542
Public Diplomacy	0	0	0	0	5,522	0	5,522
Public Diplomacy - Program Costs	0	0	0	0	5,522	0	5,522
Information Resource Management	10	0	0	10	7,155	1,407	8,562
Infrastructure Systems	1	0	0	1	663	140	803
Information Management Security Implementation	1	0	0	1	12	140	152
Voice Communications Programs	0	0	0	0	651	0	651
Corporate Information Systems and Services	9	0	0	9	6,492	1,267	7,759
Core Foreign Affairs Systems	9	0	0	9	5,485	1,267	6,752
Information Services	0	0	0	0	1,007	0	1,007
Domestic Administrative Support	15	0	0	15	678	2,115	2,793
Domestic Administrative Management	6	0	0	6	63	845	908
Domestic Financial Services	4	0	0	4	9	564	573
Domestic Personnel Services	3	0	0	3	246	423	669
Domestic General Services	2	0	0	2	360	283	643
Other Domestic General Services	2	0	0	2	360	283	643
Total	313	0	0	313	16,012	43,806	59,818

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Staff by Domestic Organization Unit

(positions)

Bureau of Intelligence and Research	FY 2007 Actual	FY 2008 Estimate	FY 2009 Request	Increase/ Decrease
Assistant Secretary for Intelligence & Research	7	8	8	0
Principal DAS for Intelligence & Research	2	2	2	0
Current Intelligence Staff	14	14	14	0
Office of the Executive Director	25	25	25	0
Office of Research and Media Reaction	39	41	41	0
Deputy Assistant Secretary for Analysis and Information Management	3	3	3	0
External Research Staff	8	9	9	0
Office of Analysis for Africa	13	13	13	0
Office of Analysis for Inter-American Affairs	13	12	12	0
Office of Analysis for East Asia & Pacific	20	21	21	0
Office of Economic Analysis	19	19	19	0
Office of Analysis for Near East & South Asia	18	18	18	0
Office of Publications	6	6	6	0
Office of Analysis for Europe	17	17	17	0
Office of Analysis for Russia and Eurasia	23	22	22	0
Office of Strategic, Proliferation and Military Issues	18	17	17	0
Office of Analysis for Terrorism, Narcotics and Crime	18	20	20	0
Office of the Geographer and Global Issues	18	21	21	0
Deputy Assistant Secretary for Intelligence Policy and Coordination	2	2	2	0
Office of Intelligence Resources	10	10	10	0
Office of Intelligence Coordination	6	6	6	0
Office of Intelligence Operations	6	7	7	0
Total	305	313	313	0

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Funds by Domestic Organization Unit

(\$ in thousands)

Bureau of Intelligence and Research	FY 2007 Actual	FY 2008 Estimate	FY 2009 Request	Increase/ Decrease
Assistant Secretary for Intelligence & Research	1,173	1,351	1,392	41
Principal DAS for Intelligence & Research	268	279	289	10
Current Intelligence Staff	1,996	2,100	2,178	78
Office of the Executive Director	7,846	8,194	10,299	2,105
Office of Research and Media Reaction	8,150	11,064	11,500	436
Deputy Assistant Secretary for Analysis and Information Management	397	417	431	14
External Research Staff	1,352	1,619	1,673	54
Office of Analysis for Africa	1,867	1,962	2,022	60
Office of Analysis for Inter-American Affairs	1,749	1,704	1,759	55
Office of Analysis for East Asia & Pacific	2,711	2,945	3,039	94
Office of Economic Analysis	2,533	2,672	2,759	87
Office of Analysis for Near East & South Asia	2,450	2,528	2,609	81
Office of Publications	799	842	870	28
Office of Analysis for Europe	2,395	2,521	2,609	88
Office of Analysis for Russia and Eurasia	3,230	3,261	3,374	113
Office of Strategic, Proliferation and Military Issues	2,462	2,453	2,533	80
Office of Analysis for Terrorism, Narcotics and Crime	2,444	2,780	2,780	0
Office of the Geographer and Global Issues	2,544	4,023	4,126	103
Deputy Assistant Secretary for Intelligence Policy and Coordination	266	277	287	10
Office of Intelligence Resources	1,336	1,387	1,433	46
Office of Intelligence Coordination	799	829	857	28
Office of Intelligence Operations	799	967	999	32
Total	49,566	56,175	59,818	3,643

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Funds by Object Class

(\$ in thousands)

Bureau of Intelligence and Research		FY 2007 Actual	FY 2008 Estimate	FY 2009 Request	Increase/ Decrease
1100	Personnel Compensation	29,234	30,715	31,777	1,062
1200	Personnel Benefits	11,378	12,279	12,694	415
2100	Travel & Trans of Persons	658	860	864	4
2300	Rents, Comm & Utilities	731	744	750	6
2400	Printing & Reproduction	309	315	316	1
2500	Other Services	6,324	10,040	11,389	1,349
2600	Supplies and Materials	496	578	631	53
3100	Personal Property	421	644	1,397	753
4100	Grants, Subsidies & Contrb	15	0	0	0
Total Funds		49,566	56,175	59,818	3,643